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## 2. EXECUTIVE MAYOR'S BUDGET SPEECH

The budget of O. R. Tambo District Municipality for 2010/2011 financial year, 2011/2012 and 2012/2013 is tabled after the worst global economic downturn since the 1930's. The economic downturn places a burden on our budget for it reduces the impact every rand makes towards our social development goals.

Within this context the budget seeks to mitigate the impact of the current economic downturn by increasing investment in economic activities like infrastructure, while at the same time not abandoning the strategy of investing in social services, as key to achieving social transformation in the long term.

The budget for 2010/2011 financial year, 2011/2012 and 2012/2012 outer years total up to R 1,274 billion, R1,484 billion and R1, 670 billion respectively. It is based on the targets as reflected in the Integrated Developed Plan. The funding of the budgeted expenditure is directly depended upon the availability of the sources of revenue.

The Operating Budget and Capital Budgets provide an overall consolidated picture of the Municipality's finances. The split into Operating and Capital Budgets is a requirement of the Constitution of the Republic Of South Africa and the Municipal Finance Management Act (MFMA). The capital budget generally relates to new or replacement assets such as roads, water and sanitation provision, vehicles, buildings, etc.

The major sources of both operating and capital funding comes from National, Provincial Grants and own revenue. These consist of 84% grant funded revenue and 16% own revenue. Municipality's entity's budget is funded within this Operating and Capital Budget. These sources of revenue have funded both the capital and operating expenses in terms of the five key performance areas (KPA) of the local government as outlined in the IDP. About 27% of the total expenditure has been used to fund capital expenditure.

Having said that, the main cost drivers of the expenditure is based on the constitutional/legislative objectives as per chapter 7 and section 6 part B of the constitution of the Republic of South Africa, powers and functions determined in the Municipal Structure Act as reflected in chapter 5. This is further linked to the Local Government five Key Performance Areas such as Good Governance and Public Participation; Institutional Transformation and Development; Financial Viability and Management; Local Economic Development and Basic Service Delivery

# 3. COUNCIL RESOLUTIONS WITH REGARD TO THE 2010/2011 – 2012/13 MEDIUM TERM REVENUE AND EXPENDITURE FRAMEWORK (BUDGET)

(a) Council consider and adopt the Medium Term Revenue and Expenditure Framework (MTREF) consisting of an Operating and Capital budget for the 2010/2011 – 2012/2013 financial years, as reflected on the schedule below:

Description	2009/2010 Budget	2010/2011 Budget	2011/2012 Forecast	2012/2013 Forecast
Operating Budget	R436,274,506	R 1,075,770,889	R953,401,020	R1,126,402,926
Capital Budget	R 644,926,779	R338,289,813	R638,524,307	R662,040,929
Total Budget	R1,081 201,285	R1,414,060,702	R1,591,925,327	R1,788,443,856

(b) Council's annual budget for the financial year 2010/2011, indicative allocations for the two projected outer years 2011/2012 and 2012/2013 and the multi-year and single year capital appropriations, as set-out in the new budget and reporting regulations, attached to the report, be considered in terms of section 24 of the Municipal Finance Management Act, 56 of 2003:

- Budgeted Financial Performance (revenue and expenditure by standard classification);
- Budgeted Financial Performance (revenue and expenditure by municipal vote);
- Budgeted Financial Performance (revenue by source and expenditure by type); and
- Multi-year and single year capital appropriations by municipal vote and standard classification and associated funding by source.
- (c) Council's financial position, cash flow, cash-backed reserve/accumulated surplus, asset management and basic service delivery targets be adopted as set out in the new budget and reporting regulations in the following tables:
  - Budgeted Financial Position;
  - Budgeted Cash Flows;
  - Cash backed reserves and accumulated surplus reconciliation;
  - Asset management; and
  - Basic service delivery measurement.

- (d) The tariffs for the supply of water and sanitation services which were used to prepare the estimates of revenue by source, be considered, in terms of section 24(2)(c)(i) and (ii) of the Municipal Finance Management Act,56 of 2003 and sections 74 and 75A of the Local Government: Municipal Systems Act, Act 32 of 2000 as amended, for implementation with effect from 1 July 2010.
- (e) That the consolidated budget that includes the financial impacts of Ntinga O. R. Tambo Development Agency our municipal entity is noted.
- (f) That in terms of section 24(2)(c)(iii) of the Municipal Finance Management Act, 56 of 2003, the measurable performance objectives for capital and operating expenditure by vote for each year of the medium term revenue and expenditure framework as set out in Supporting Table SA7 are approved.
- (g) That in terms of section 24(2)(c)(iv) of the Municipal Finance Management Act, 56 of 2003, the amendments to the integrated development plan as are approved.
- (h) That in terms of section 24(2)(c)(v) of the Municipal Finance Management Act, 56 of 2003, the budgetrelated policies are approved for the budget year 2010/2011.
- It be noted that the Capital budget for 2010/2011 does not include any projects to be rolled over from the 2009/2010 financial year and Council not allow the roll-over of any uncommitted projects to the 2010/2011 financial year, whether such projects are funded from conditional grants or any other source of funding, in order to comply with the Municipal Finance Management Act, 56 of 2003, Circular 51;
- (j) Any roll-over of projects funded from conditional grants be included on the adjustment budget for 2010/2011 once approval has been granted by the National Treasury in terms of the Municipal Finance Management Act, 56 of 2003, Circular 51.

## 4. Executive Summary

The planning of the budget preparation process involved consideration of all factors, which had far reaching implications on the annual budget of the municipality. These were;

- a) External Economic factors
- b) National and Provincial priorities
- c) Policies on tariffs and service charges
- d) Determination of prudent levels of cash reserves
- e) Development of financial performance measures

f) An analysis of performance trends in terms of operational and capital budget components

## (a) External economic factor

(a) Headline inflation and Gross Domestic Product (GDP) forecasts

	2008/2009 Actual	2009/2010 Estimate	2010/2011 Forecast	2011/2012 Forecast	2012/2013 Forecast
Headline CPI					
Inflation	9.9%	6.7%	5.7%	6.2%	5.9%

## (b) Alignment with National and Provincial Priorities

The budget must be aligned with the National and Provincial Priorities. The budget should seek to achieve the following medium-term strategic framework priories;

- To speed up economic growth and transform the economy to create decent and sustainable livelihoods;
- Massive programme to build economic and social infrastructure;
- Comprehensive rural development strategy linked to land and agrarian reform and food security;
- Strengthening the skills and human resource base;
- Improve health profiles for all South Africans;
- Intensify the fight and crime and corruption;
- Build cohesive, caring and sustainable communities;
- Pursuing African Advancement and enhanced international cooperation;
- Sustainable resource management use
- Building a developmental state including improvement of the public services and strengthening democratic institutions.

## (c) Operating budget summary

A medium term operating budget has been prepared including detailed estimates for 2010/11 and indicative forecast for 2011/12 and 2012/13, to ensure the sustainability of strategies and policies incorporated in the IDP. The operating budget for 2010/11 reflects all known sources of income at realistic levels of collection and income performance targets. The 2010/2011 capital budget was aligned to the integrated development plan objectives and priorities to give effect to the impact on service delivery. The municipal priorities which were considered when preparing the budget are as follows:

- Basic Services and Infrastructure Development
- Financial Viability and management
- Institutional Transformation and Development
- Local Economic Development
- Good Governance and Public Participation
- Social Transformation

## (d) Past Financial Performance (2008/09 and 2009/10)

The 2008/09 audited financial year has been successful for Council as the financial performance reflected a healthy situation with the surplus amounting to R 6, 73 million and the full year forecast for the 2009/10 financial year indicates neither a surplus nor deficit.

### • Operating Budget

With regards to the 2008/09 financial year, an expenditure of R982 million was funded from municipality's own revenue, operating grants and subsidies from National and Provincial government. The operational budget for the current financial year was originally approved as R460 million and adjusted to R435 million during the budget adjustment.

### • Capital Budget.

The capital budget for the 2009/2010 financial year was R617 million and was adjusted to R645 million during the budget adjustment.

## (e) Medium Term Framework: 2010/11 - 2012/13

#### • Operating Budget

The operating budget for the budget year 2010/2011 outlines the operational expenditure amounting to R1, 1 billion (R436 million). The operational expenditure budget shows a trend of 147% increase amounting to R639 million, in comparison with the 2009/10 adjusted operational budget of R 436 million (R459 million). The growth is mainly attributable to the following budget guidelines used:

DESCRIPTION	% INCREASE
Salaries, Wages And	13%, taking into consideration the 2,5 % which was non
Allowances	pensionable in the 2009/10 financial year.
Remuneration of Councillors	13% (CPI plus 2%)
General Expenditure: Bulk	24.8%
Purchase	
General Expenditure	3%
General Expenditure:	6%
Contracted Services	
Repairs and Maintenance	4% of the total operating budget
Depreciation	100% based on the previous year's depreciation as per the annual
	financial statements
Provision for doubtful debts	30% of the water and sanitation charge revenue

#### (

### Capital Budget

The 2010/2011 capital budget of R338 million shows a decrease of R307 million compared to 2009/2010 capital budget. This is mainly due to the transfer of the water and sanitation budget to general expenses as this is not capitalized.

The capital budget per programme for the medium term amounts to R338 million for the 2010/2011 financial year increasing to R638 million and R662 for the 2011/2011 and 2012/2013 respectively. The capital budget does not include roll-overs from the 2009/2010 financial year as the projection will not be realistic at this stage on the committed multi-year projects. No roll-overs will be done for own funded projects unless a commitment can be proved for such projects. Approval from the National Treasury must be obtained for roll-overs which are grant funded projects.

# (f) Operational Budget Analysis

## • Operating expenditure

## Employee related costs

Employee related costs accounts for 21% of the operating budget over the medium term. Municipal employees and the skills they bring to the workplace are a critical input in the delivery of all services Council delivers.

### Bulk purchases

Bulk purchases (water and electricity) account for 25.8% of the total operating budget for the 2010/11 budget year.

## Repairs and maintenance

The total allocation for repairs and maintenance has been increased by 66.36% from the 2009/2010 operational budget. The overall budget for repairs and maintenance accounts for 4% of the total operating budget

### Provision for bad debts

The provision for bad debts has been budgeted for taking into consideration the projected payment level of 92% for the 2010/2011 budget year. The implementation of the revenue enhancement strategy will contribute to the increase on the payment level for the 2010/2011 budget year.

# 5. Annual Budget Tables

# DC15 O .R. Tambo - Table A1

# Budget Summary

Description	2006/7	2007/8	2008/9	Current Ye	ar 2009/10				Medium Term Re enditure Frame	
R thousands	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2010/11	Budget Year +1 2011/12	Budget Year +2 2012/13
Financial Performance										
Property rates	-	-	-	-	-	-	-	-	-	-
Service charges	62,840	57,165	56,300	81,344	81,344	81,344	81,344	95,348	100,617	109,250
Investment revenue	-	-	-	-	-	-	-	-	-	-
Transfers recognised - operational	556,998	709,783	851,904	263,974	268,819	268,819	268,819	727,602	652,157	733,498
Other own revenue	6,853	9,975	75,954	114,135	86,112	86,112	86,112	100,421	90,505	97,176
Total Revenue (excluding capital transfers and contributions)	626,691	776,923	984,158	459,452	436,274	436,274	436,274	923,372	843,279	939,924
Employee costs	73,898	91,739	107,636	181,719	166,151	166,151	166,151	222,382	250,592	270,139
Remuneration of councillors	6,588	6,930	7,387	8,664	8,664	8,664	8,664	8,848	9,998	11,298
Depreciation & asset impairment	-	11,123	143,955	_	-	-	-	140,000	151,200	163,296
Finance charges	-	_	-	_	-	-	-	-	-	-
Materials and bulk purchases	8,396	285	23,318	3,200	5,000	5,000	5,000	62,251	103,234	112,311
Transfers and grants	-	_	-	-	-	-	-	-	-	-
Other expenditure	556,758	688,167	701,657	265,868	256,459	256,459	256,459	629,891	479,455	546,174
Total Expenditure	645,639	798,245	983,953	459,452	436,275	436,275	436,275	1,063,372	994,480	1,103,219
Surplus/(Deficit)			204	0	(0)	(0)	(0)			
	(18,948)	(21,322)						(140,000)	(151,200)	(163,296)
Transfers recognised - capital	-	-	-	617,108	644,927	644,927	644,927	350,689	639,658	735,043
Contributions recognised - capital & contributed assets	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	(18,948)	(21,322)	204	617,108	644,927	644,927	644,927	210,689	488,458	571,747
Share of surplus/ (deficit) of associate	-	_	-	_	-	_	-	_	-	-
Surplus/(Deficit) for the year	(18,948)	(21,322)	204	617,108	644,927	644,927	644,927	210,689	488,458	571,747
Capital expenditure & funds sources										
Capital expenditure	47,563	3,117,229	3,275,314	617,108	644,927	644,927	644,927	350,689	639,658	735,043
Transfers recognised - capital	45,300	3,097,025	3,225,937	563,570	563,070	563,070	563,070	345,057	633,576	728,474
Public contributions & donations	-	_	_	_	_	-	-	-	-	
Borrowing	-	_	_	_	_	-	-	-	-	

Internally generated funds Total sources of capital funds	2,263 47,563	20,204 3,117,229	58,959 3,284,896	53,538 617,108	81,857 644,927	81,857 644,927	81,857 644,927	5,632 350,689	6,083 639,658	6,569 735,043
<u>Financial position</u> Total current assets Total non current assets Total current liabilities Total non current liabilities Community wealth/Equity	331,413 47,984 278,068 639 100,691	191,713 3,117,303 172,812 114 3,136,088	101,571 3,284,897 188,259 (178) 3,198,155	238,552 3,390,561 185,713 59 3,443,341	238,552 3,390,561 157,898 55 3,471,160	238,552 3,390,561 157,898 55 3,471,160	238,552 3,390,561 157,898 55 3,471,160	361,614 3,509,715 189,425 55 3,681,849	459,540 3,979,493 268,671 55 4,170,307	585,346 4,524,566 367,803 55 4,742,054
Cash flows Net cash from (used) operating	40,118	(54,306)	229,027	615,863	644,554	644,554	644,554	416,726	674,658	780,543
Net cash from (used) investing Net cash from (used) financing Cash/cash equivalents at the year end	(12,160) (8,186) 237,344	(81,924) (464) 100,650	(256,985) (61) 72,631	(481,775) - 206,719	(509,316) (1,150) 206,719	(643,404) (1,150) 206,719	(509,316) (1,150) 206,719	(306,664) - 316,781	(595,412) - 396,027	(681,411) – 495,159
Cash backing/surplus reconciliation Cash and investments available Application of cash and investments Balance - surplus (shortfall)	237,344 208,251 29,093	100,650 95,304 5,346	72,630 163,456 (90,826)	206,719 174,834 31,885	206,719 147,259 59,460	206,719 147,259 59,460	206,719 147,259 59,460	316,781 169,102 147,679	396,027 233,918 162,109	495,159 312,863 182,296
Asset management Asset register summary (WDV) Depreciation & asset impairment Renewal of Existing Assets Repairs and Maintenance	395 - - 25,044	10,204 11,123 _ _	15,490 143,955 - 25,576	17,039 _ 	17,039 _ _ 28,914	17,039 _ _ 28,914	17,039 140,000 49,581 53,251	17,039 140,000 49,581 53,251	17,239 151,200 18,360 88,514	17,589 163,296 19,829 96,414
Free services Cost of Free Basic Services provided Revenue cost of free services provided Households below minimum service level Water:	257 159,493 240,791	376 174,750 209,766	415 260,795 193,001	470 325,580 168,000	474 364,650 168,000	482 364,649 165,000	539 406,000 140,000	543 406,000 140,000	551 454,720 139,000	_ 454,720 138,000
Sanitation/sewerage: Energy: Refuse:	226,153 - -	147,441	123,734 - -	102,000 - -	101,000	99,000 - -	76,000 - -	76,000 - -	74,000	72,000 - -

# DC15 O .R. Tambo - Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification)

Standard Classification Description	R e f	2006/7	2007/8	2008/9	Current Yea	ar 2009/10			Medium Term Re enditure Framew	
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2010/11	Budget Year +1 2011/12	Budget Year +2 2012/13
Revenue - Standard										
Governance and administration		262,867	741,635	465,046	172,499	142,819	142,819	151,128	164,969	178,462
Executive and council		2,010	2,594	12,447	88,504	70,690	70,690	64,146	66,321	71,799
Budget and treasury office		260,856	-	-	42,938	36,218	36,218	48,572	53,602	58,040
Corporate services		-	739,041	452,599	41,057	35,910	35,910	38,410	45,046	48,623
Community and public safety		45,840	4,986	3,157	50,413	44,661	44,661	42,020	33,591	36,279
Community and social services		229	4,706	2,911	11,177	13,668	13,668	7,296	9,312	10,057
Sport and recreation		-	-	-	1,973	628	628	2,952	1,521	1,643
Public safety		2,142	-	-	10,885	11,217	11,217	14,023	15,299	16,523
Housing		40,667	-	-	5,027	5,139	5,139	5,550	6,018	6,500
Health		2,802	280	246	21,351	14,010	14,010	12,198	1,441	1,556
Economic and environmental services		5,066	9,963	49,719	66,639	75,951	75,951	56,335	40,211	44,464
Planning and development		4,047	7,963	4,156	44,037	46,817	46,817	53,853	37,674	41,725
Road transport		-	-	44,829	19,609	25,837	25,837	839	931	1,006
Environmental protection		1,019	2,000	734	2,994	3,297	3,297	1,643	1,606	1,734
Trading services		312,918	20,339	464,129	140,557	143,500	143,500	673,889	604,508	680,718
Electricity		-	-		-			-	-	
Water		312,918	20,339	464,129	137,602	141,145	141,145	670,172	600,776	676,687
Waste water management		-	-	-	_	-	_	-	-	-
Waste management		_	_	-	_	_	_	-	-	-
Other	4	_	-	-	2,955	2,355	2,355	3,717	3,732	4,031
Total Revenue - Standard	2	626,691	776,924	982,050	430,108	406,931	406,931	923,372	843,279	939,923
Expenditure - Standard										
Governance and administration		119,126	603,759	287,659	172,499	142,819	142,819	151,128	164,969	178,462
Executive and council		33,773	47,315	71,904	88,504	70,690	70,690	64,146	66,321	71,799
Budget and treasury office		85,354	-	-	42,938	36,218	36,218	48,572	53,602	58,040
Corporate services		-	556,444	215,755	41,057	35,910	35,910	38,410	45,046	48,623
Community and public safety		53,652	17,354	26,575	50,413	44,661	44,661	42,020	33,591	36,279
Community and social services		4,645	5,903	7,290	11,177	13,668	13,668	7,296	9,312	10,057
Sport and recreation		_	_	4,006	1,973	628	628	2,952	1,521	1,643

Public safety	1	8,485	8,253	13,616	10,885	11,217	11,217	14,023	15,299	16,523
Housing		36,193	-	-	5,027	5,139	5,139	5,550	6,018	6,500
Health		4,330	3,198	1,663	21,351	14,010	14,010	12,198	1,441	1,556
Economic and environmental services		66,872	70,416	269,145	66,639	75,951	75,951	56,335	40,211	44,464
Planning and development		52,595	59,987	86,624	44,037	46,817	46,817	53,853	37,674	41,725
Road transport		12,458	9,890	179,959	19,609	25,837	25,837	839	931	1,006
Environmental protection		1,819	540	2,562	2,994	3,297	3,297	1,643	1,606	1,734
Trading services		405,966	106,716	398,466	140,557	143,500	143,500	813,889	755,708	844,014
Electricity		-	-	-	-	-	-	-	-	-
Water		405,966	106,716	398,466	137,602	141,145	141,145	810,172	751,976	839,983
Waste water management		-	-	-	-	-	-	-	-	-
Waste management		-	-	-	-	-	-	-	-	-
Other	4	-	-	-	2,955	2,355	2,355	3,717	3,732	4,031
Total Expenditure - Standard	3	645,617	798,245	981,846	430,108	406,931	406,931	1,063,372	994,479	1,103,219
Surplus/(Deficit) for the year		(18,926)	(21,322)	204	0	-	-			
								(140,000)	(151,200)	(163,296)

# DC15 O .R. Tambo - Table A4 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	R e f	2006/7	2007/8	2008/9	Current Ye	ar 2009/10			Medium Term Re enditure Framev	
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2010/11	Budget Year +1 2011/12	Budget Year +2 2012/13
Revenue by Vote	1									
Vote1 - Council & Committes		2,010	2,594	12,447	88,504	70,690	70,690	64,146	66,321	71,799
Vote2 - Finance and Administration		260,856	211,030	394,038	81,395	72,129	72,129	86,982	97,892	105,847
Vote3 - Planning & Development		4,047	7,963	4,156	53,425	56,276	56,276	56,858	42,597	47,043
Vote4 - Health		2,802	280	246	21,351	14,010	14,010	12,198	1,441	1,556
Vote5 - Community & Social Services		229	1,900	105	4,390	4,210	4,210	4,292	5,145	5,556
Vote6 - Housing		40,667	-	-	5,027	5,139	5,139	5,550	6,018	6,500
Vote7 - Public safety		2,142	1,500	2,806	10,885	11,217	11,217	14,023	15,299	16,523
Vote8 - Sports & Recreation		-	-	-	1,973	628	628	2,952	1,521	1,643
Vote9 - Enviromental Protection		1,019	2,000	734	2,994	3,297	3,297	1,643	1,606	1,734
Vote10 - Roads Transport		288,079	529,317	44,829	19,609	25,837	25,837	839	931	1,006
Vote11 - Water		24,839	20,339	522,690	137,602	141,145	141,145	670,172	600,776	676,687
Vote12 - Tourism		-	-	_	2,955	2,355	2,355	3,717	3,732	4,031
Example 13 - Vote13		-	-	-	-	-	-	-	-	-
Example 14 - Vote14		-	-	_	-	-	-	-	-	-
Example 15 - Vote15		-	-	-	-	-	-	-	-	-
Total Revenue by Vote	2	626,691	776,923	982,050	430,108	406,931	406,931	923,372	843,279	939,924
Expanditure by Vote to be appropriated	1									
Expenditure by Vote to be appropriated Vote1 - Council & Committes	1	33,773	47,315	71,904	88,504	70,690	70,690	64,146	66,321	71,799
Vote1 - Council & Committees		33,773 85,354	47,315 27,965	215,755	88,504 81,395	70,090	70,090	86,982	97,892	105,847
Vote2 - Finance and Administration Vote3 - Planning & Development		60,504 52,595	27,905 59,987	215,755 86,624	53,425	56,276	56,276	56,858	42,597	47,043
Votes - Planning & Development Vote4 - Health		4,330	3,198	00,024 1,663	53,425 21,351	14,010	14,010	12,198	42,397 1,441	47,043 1,556
Vote5 - Community & Social Services		4,330 4,645	5,198 5,903	7,290	4,390	4,210	4,210	4,292	5,145	5,556
Vote6 - Housing		36,193	5,905	7,290	4,390 5,027	4,210 5,139	5,139	4,2 <b>9</b> 2 5,550	6,018	6,500
Voteo - Housing Voteo - Public safety		30,193 8,485	- 8,253	- 13,616	5,027 10,885	11,217	11,217	14,023	15,299	16,523
Vote8 - Public Salety Vote8 - Sports & Recreation		0,400	0,200	4,006	1,973	628	628	2,952	1,521	1,643
Vote8 - Sports & Recreation Vote9 - Enviromental Protection		- 1,819	- 540	4,008 2,562	1,973 2,994	628 3,297	628 3,297	2,952 1,643	1,521	1,643
Vote9 - Environmental Protection Vote10 - Roads Transport		1,819	540 538,368	2,562 179,959	2,994 19,609	3,297 25,837	3,297 25,837	839	931	1,734
Vote10 - Roads Transport Vote11 - Water										839,983
Vote11 - Water Vote12 - Tourism		80,561	106,716	398,466	137,602	141,145	141,145	810,172	751,976	
Example 15 - Vote15		325,428	-	-	2,955	2,355	2,355	3,717	3,732	4,031
		-	-	-	-	-	-	-	-	

Total Expenditure by Vote	2	645,640	798,246	981,846	430,108	406,931	406,931	1,063,372	994,479	1,103,220
Surplus/(Deficit) for the year	2	(18,948)	(21,322)	204	-	-	-			
								(140,000)	(151,200)	(163,296)

# DC15 O .R. Tambo - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	R e f	2006/7	2007/8	2008/9	Current Ye	ar 2009/10				Medium Term Re penditure Framev	
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2010/11	Budget Year +1 2011/12	Budget Year +2 2012/13
Revenue By Source											
Property rates	2	-	-	-	-	-	-	-	-	-	-
Property rates - penalties & collection charges		-	-	-	-	_	-	-	-	-	-
Service charges - electricity revenue	2	-	-	-	_	-	-	-	-	-	-
Service charges - water revenue	2	62,840	57,165	56,300	81,344	81,344	81,344	81,344	95,348	100,617	109,250
Service charges - sanitation revenue	2	-	-	-	-	-	-	-	-	-	-
Service charges - refuse revenue	2	-	-	-	-	-	-	-	-	-	-
Service charges - other											
Rental of facilities and equipment											
Interest earned - external investments											
Interest earned - outstanding debtors									_		
Dividends received											
Fines											
Licences and permits									_	_	
Agency services										_	
Transfers recognised - operational		556,998	709,783	851,904	263,974	268,819	268,819	268,819	727,602	652,157	733,498
Other revenue	2	6,853	9,975	73,846	114,135	86,112	86,112	86,112	100,421	90,505	97,176
Gains on disposal of PPE				2,108							
Total Revenue (excluding capital transfers and contributions)		626,691	776,923	984,158	459,452	436,274	436,274	436,274	923,372	843,279	939,924
Expenditure By Type											
Employee related costs	2	73,898	91,739	107,636	181,719	166,151	166,151	166,151	222,382	250,592	270,139
Remuneration of councillors		6,588	6,930	7,387	8,664	8,664	8,664	8,664	8,848	9,998	11,298
Debt impairment	3	-	_	-	29,344	29,344	29,344	29,344	29,000	31,320	33,826
Depreciation & asset impairment	2	-	11,123	143,955	-	-	-	-	140,000	151,200	163,296
Finance charges		0.071		00.015							1
Bulk purchases	2	8,396	285	23,318	3,200	5,000	5,000	5,000	9,000	14,720	15,898
Other materials	8								53,251	88,514	96,414

Contracted services		2,066	3,431	3,345	6,915	8,650	8,650	8,650	6,500	7,020	7,582
Transfers and grants		-	-	-	-	-	-	-			
Other expenditure	4,	554,692	684,736	698,312	229,610	218,466	218,466	218,466	594,391	441,115	504,767
Loss on disposal of PPE	5										
Total Expenditure		645,639	798,245	983,953	459,452	436,275	436,275	436,275	1,063,372	994,480	1,103,219
		043,037	170,243	703,733	437,432	430,273	430,273	430,273	1,003,372	774,400	1,103,217
Surplus/(Deficit)		(18,948)	(21,322)	204	0	(0)	(0)	(0)	(140,000)	(151,200)	(163,296)
Transfers recognised - capital					617,108	644,927	644,927	644,927	350,689	639,658	735,043
Contributions recognised - capital	6	-	-	-	-	-	-	-	-	-	-
Contributed assets									-		
Surplus/(Deficit) after capital transfers & contribution	is	(18,948)	(21,322)	204	617,108	644,927	644,927	644,927	210,689	488,458	571,747
Taxation											
Surplus/(Deficit) after taxation		(18,948)	(21,322)	204	617,108	644,927	644,927	644,927	210,689	488,458	571,747
Attributable to minorities											
Surplus/(Deficit) attributable to municipality		(18,948)	(21,322)	204	617,108	644,927	644,927	644,927	210,689	488,458	571,747
Share of surplus/ (deficit) of associate	7										
Surplus/(Deficit) for the year		(18,948)	(21,322)	204	617,108	644,927	644,927	644,927	210,689	488,458	571,747

# DC15 O .R. Tambo - Table A5 Budgeted Capital Expenditure by vote, standard classification and fund

Vote Description R	2006/7	2007/8	2008/9	Current Year 2	009/10				Medium Term Re penditure Framev	
R thousand f	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2010/11	Budget Year +1 2011/12	Budget Year +2 2012/13
Capital expenditure - Municipal Vote										
Multi-year expenditure appropriation 2										
Vote1 - Council & Committes	4,409	2,316	11,101	30	203	203	203	50	54	58
Speaker's Office	4,409	2,316	11,101	-	-	-	-	-	-	-
Mayoral Office	_			-	-	-	-	-	-	-
Office of the Executive mayor				30	203	203	203	-	-	-
Office of the Municipal Manager				-	-	-	-	50	54	58
Vote2 - Finance and Administration	24,808	12,595	85,667	3,950	2,078	2,078	2,078	4,804	2,384	2,614
Budget and Treasury Office	24,808	12,595	85,667	900	716	716	716	3,343	540	583
Human Resources				-	-	-	-	-	-	-
Legal Services				-	_	-	-	-	-	-
Information Technology		-	-	2,600	912	912	912	550	728	826
Geographic Information Systems				-	_	_	-	578	756	816
Security Services and Municipal Key Points			—	450	450	450	450	333	360	389
Municipal Records and Auxilliary Services				-	-	-	-	-	-	-
Vote3 - Planning & Development	6,863	9,008	38,682	56,842	53,283	53,283	53,283	3,178	3,631	1,426
Socio-Economic Development and Facilitation	6,863	257	29,099	-	-	-	-	-	-	-
ECONOMIC DEVELOPMENT		8,751	9,583	2,827	1,268	1,268	1,268	1,178	1,331	1,426
NTINGA DEVELOPMENT AGENCY				54,015	52,015	52,015	52,015	-	-	-
PLANNER TRANSPORT PLANNER				-	-	-	-	2,000	2,300	-
Vote4 – Health	2,029	717	486	-	1,165	1,165	1,165	-	-	-
Subvote example 4	2,029	717	486	-	1,165	1,165	1,165		-	-
Vote5 - Community & Social Services	1,707	2,039	1,018	4,600	4,100	4,100	4,100	4,100	5,890	4,100
SOCIAL DEVELOPMENT & COMMUNITY SAFETY	1,707	2,039	1,018	4,600	4,100	4,100	4,100	4,100	5,890	4,100
Vote6 – Housing	3	4	5	6,963	6,103	6,103	6,103	185	216	233
HUMAN SETTLEMENT	3	4	5	860	6,103	6,103	6,103	185	216	233
BUILDING & TECHNOLOGY				6,103						
Vote7 - Public safety	4,770	1,830	2,021	1,127	827	827	827	900	-	-
FIRE AND EMERGENCY	4,770	1,830	2,021	1,127	827	827	827	-	-	-
DISASTER MANAGEMENT				-				900	-	-
Vote8 - Sports & Recreation	-	-	-	-	-	-	-	-	-	-
SPORTS ARTS AND CULTURE		-	-	-	-	-	-	-	-	-

Vote9 - Enviromental Protection	ĺ	_	-	-	-	-	-	-	-	-	-
ENVIROMENTAL PROTECTION		-	-	-	-	-	_	-	-	-	-
Vote10 - Roads Transport		1,252	1,166	23,890	73,500	92,200	92,200	92,200	77,779	111,417	102,923
ROADS		1,252	1,166	23,890	73,500	92,200	92,200	92,200	77,779	111,417	102,923
Vote11 – Water		1,722	3,085,095	3,115,407	475,800	484,906	484,906	484,906	259,693	516,066	623,688
WSA PLANNING		1,722	3,085,095	3,115,407	475,800	484,906	484,906	484,906	259,693	516,066	623,688
Vote12 – Tourism		-	1,006	712	400	62	62	62	-	-	-
Subvote example 12			1,006	712	400	62	62	62	-	-	-
Capital multi-year expenditure sub-total		47,563	3,115,776	3,278,989	623,211	644,927	644,927	644,927	350,689	639,658	735,043
Capital expenditure - Municipal Vote											
Single-year expenditure appropriation	2	ĺ									
Vote1 - Council & Committes		-	-	-	-	-	-	-	-	-	-
Speaker's Office											
Mayoral Office											
Office of the Executive mayor											
Office of the Municipal Manager											
Vote2 - Finance and Administration		-	-	-	-	-	-	-	-	-	-
Budget and Treasury Office											
Human Resources											
Legal Services											
Information Technology											
Geographic Information Systems											
Security Services and Municipal Key Points											
Municipal Records and Auxilliary Services											
Vote3 - Planning & Development		-	-	-	-	-	-	-	-	-	-
Socio-Economic Development and Facilitation											
ECONOMIC DEVELOPMENT											
NTINGA DEVELOPMENT AGENCY											
PLANNER TRANSPORT PLANNER											
Vote4 – Health		-	-	-	-	-	-	-	-	-	-
Subvote example 4					-						
Vote5 - Community & Social Services		-	-	-	-	-	-	-	-	-	-
SOCIAL DEVELOPMENT & COMMUNITY SAFETY											
Vote6 – Housing		-	-	-	-	-	-	-	-	-	-
Vote7 - Public safety		-	-	-	-	-	-	-	-	-	-
FIRE AND EMERGENCY											
DISASTER MANAGEMENT											
Vote8 - Sports & Recreation		-	-	-	-	-	-	-	-	-	-
SPORTS ARTS AND CULTURE					-						
Vote9 - Enviromental Protection		-	-	-	-	-	-	-	-	-	_
			ļ				ļ	l	l	l	1

ENVIROMENTAL PROTECTION				-						
Vote10 - Roads Transport	-	-	-	-	-	-	-	-	-	-
ROADS										
Vote11 – Water	-	-	-	-	-	-	-	-	-	-
WSA PLANNING										
Vote12 – Tourism	-	-	-	-	-	-	-	-	-	-
Subvote example 12										
Capital single-year expenditure sub-total	-	-	-	-	-	-	-	-	-	-
Total Capital Expenditure	47,563	3,115,776	3,278,989	623,211	644,927	644,927	644,927	350,689	639,658	735,043

# DC15 O .R. Tambo - Table A6 Budgeted Financial Position

Description	R e f	2006/7	2007/8	2008/9	Current Yea	ar 2009/10				Medium Term Re enditure Framew	
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2010/11	Budget Year +1 2011/12	Budget Year +2 2012/13
ASSETS											
Current assets											
Cash		13,476	10,590	33,381	36,719	36,719	36,719	36,719	46,781	106,027	195,159
Call investment deposits	1	223,869	90,060	39,249	170,000	170,000	170,000	170,000	178,465	179,785	15,713
Consumer debtors	1	56,839	54,350	7,046	7,750	7,750	7,750	7,750	18,750	32,430	53,604
Other debtors		31,091	21,243	3,132	3,445	3,445	3,445	3,445	5,445	10,445	15,945
Current portion of long-term receivables		559	104	1,302	1,432	1,432	1,432	1,432	1,432	1,432	1,432
Inventory	2	5,580	15,366	17,460	19,206	19,206	19,206	19,206	19,206	19,206	19,206
Total current assets		331,413	191,713	101,571	238,552	238,552	238,552	238,552	270,079	349,325	301,059
Non current assets											
Long-term receivables		27	73	-	-	-	-	-			
Investments						(0)					
Investment property											
Investment in Associate											
Property, plant and equipment	3	47,563	3,107,025	3,269,407	3,251,161	3,251,161	3,251,161	3,251,161	3,461,650	3,949,758	4,668,52
Agricultural											
Biological		-	8,751	9,583	10,541	10,541	10,541	10,541	10,541	10,541	10,541
Intangible		395	1,453	5,907	6,498	6,498	6,498	6,498	6,698	7,048	7,42
Other non-current assets			_								
Total non current assets		47,984	3,117,303	3,284,897	3,268,200	3,268,200	3,268,200	3,268,200	3,478,889	3,967,347	4,686,492
TOTAL ASSETS		379,397	3,309,015	3,386,468	3,506,752	3,506,752	3,506,752	3,506,752	3,748,968	4,316,671	4,987,55

LIABILITIES											ļ
Current liabilities											
Bank overdraft	1	-	-	-							
Borrowing	4	370	105	98	108	108	108	108	119	131	146
Consumer deposits		1,644	-	2							
Trade and other payables	4	266,011	155,532	168,732	185,605	157,790	157,790	157,790	189,298	268,526	367,636
Provisions		10,043	17,176	19,427							
Total current liabilities		278,068	172,812	188,259	185,713	157,898	157,898	157,898	189,417	268,657	367,782
Non current liabilities											
Borrowing		639	114	(178)	59	55	55	55	63	69	76
Provisions		-	-	(170)	-	-	-	-	-	-	-
Total non current liabilities		639	114	(178)	59	55	55	55	63	69	76
TOTAL LIABILITIES		278,707	172,927	188,081	185,772	157,953	157,953	157,953	189,480	268,726	367,858
NET ASSETS	5	100,691	3,136,088	3,198,387	3,320,980	3,348,799	3,348,799	3,348,799	3,559,488	4,047,946	4,619,693
COMMUNITY WEALTH/EQUITY											
Accumulated Surplus/(Deficit)		76,919	3,101,797	3,102,001	3,320,980	3,348,799	3,348,799	3,348,799	3,559,488	4,047,946	4,619,693
Reserves	4	23,772	34,292	96,154	-	-	-	-	-	-	-
Minorities' interests											
TOTAL COMMUNITY WEALTH/EQUITY	5	100,691	3,136,088	3,198,155	3,320,980	3,348,799	3,348,799	3,348,799	3,559,488	4,047,946	4,619,693

## DC15 O .R. Tambo - Table A7 Budgeted Cash Flows

Description	R e f	2006/7	2007/8	2008/9	Current Ye	ar 2009/10			2010/11   Exp		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2010/11	Budget Year +1 2011/12	Budget Year +2 2012/13
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Ratepayers and other		63,362	60,905	103,886	185,868	154,147	154,147	154,147	164,459	156,562	169,101
Government – operating	1	190,354	210,420	260,795	350,198	350,198	350,198	350,198	727,602	652,157	733,498
Government – capital	1	330,640	443,024	533,086	530,884	570,906	570,906	570,906	345,057	633,576	728,474
Interest		6,266	8,707	15,198	9,610	5,990	5,990	5,990	7,943	9,323	10,068
Dividends					-	_	-	-	_	-	_
Payments											
Suppliers and employees		(550,504)	(777,185)	(683,918)	(459,547)	(435,485)	(435,485)	(435,485)	(826,844)	(774,751)	(859,108)
Finance charges		(000,001)	(178)	(19)	(1,150)	(1,203)	(1,203)	(1,203)	(1,490)	(2,209)	(1,490)
Transfers and Grants	1			```				-			

NET CASH FROM/(USED) OPERATING ACTIVITIES	40,118	(54,306)	229,027	615,863	644,554	644,554	644,554	416,726	674,658	780,543
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE	65	-	-	-	-	-	-	-	-	-
Decrease (Increase) in non-current debtors	1,581	-	-	-	-	-	-	-	-	-
Decrease (increase) other non-current receivables	(554)	-	-		-	-	-	-	-	-
Decrease (increase) in non-current investments										
Payments										
Capital assets	(13,252)	(81,924)					(509,316)			
			(256,985)	(481,775)	(509,316)	(643,404)		(306,664)	(595,412)	(681,411)
NET CASH FROM/(USED) INVESTING ACTIVITIES	(12,160)	(81,924)					(509,316)			
			(256,985)	(481,775)	(509,316)	(643,404)		(306,664)	(595,412)	(681,411)
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans	-	-	-	-	-	-	-	-	-	
Borrowing long term/refinancing	-	-	-	-	-	-	-	-	-	_
Increase (decrease) in consumer deposits	1,644	_	-	-	-	-		_	-	-
Payments										
Repayment of borrowing	(9,830)	(464)	(61)	-	(1,150)	(1,150)	(1,150)	-	-	-
NET CASH FROM/(USED) FINANCING ACTIVITIES	(8,186)	(464)	(61)	-	(1,150)	(1,150)	(1,150)	-	-	-
NET INCREASE/ (DECREASE) IN CASH HELD	19,772	(10 ( 10 1)	(28,019)	134,088	134,088	0	134,088	110,062	79,246	99,132
Cash/cash equivalents at the year begin: 2	217,572	(136,694) 237,344	100,650	72,631	72,631	206,719	72,631	206,719	316,781	396.027
Cash/cash equivalents at the year end: 2		100,650	72,631	206,719	206,719	206,719	206,719	316,781	396,027	495,159
Cashicash equivalents at the year end.	237,344	100,000	12,031	200,719	200,719	200,719	200,719	310,781	390,027	490,109

# DC15 O .R. Tambo - Table A8 Cash backed reserves/accumulated surplus reconciliation

Description	R e f	2006/7	2007/8	2008/9	Current Ye	ar 2009/10			2010/11 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2010/11	Budget Year +1 2011/12	Budget Year +2 2012/13
Cash and investments available											
Cash/cash equivalents at the year end	1	237,344	100,650	72,631	206,719	206,719	206,719	206,719	316,781	396,027	495,159
Other current investments > 90 days		(0)	(0)	(1)	(0)	(0)	(0)	(0)	0	(0)	0
Non current assets - Investments	1	-	-	-	-	(0)	-	-	-	-	-
Cash and investments available:		237,344	100,650	72,630	206,719	206,719	206,719	206,719	316,781	396,027	495,159
Application of cash and investments											
Unspent conditional transfers		174,963	67,020	59,180	65,098	70,000	70,000	70,000	78,527	122,773	176,405
Unspent borrowing											
Statutory requirements	2										
Other working capital requirements	3	33,288	28,284	104,276	109,736	77,259	77,259	77,259	90,575	111,145	136,458
Other provisions											
Long term investments committed	4	-	-	-	-	-	-	-	-	-	-
Reserves to be backed by cash/investments	5										
Total Application of cash and investments:		208,251	95,304	163,456	174,834	147,259	147,259	147,259	169,102	233,918	312,863
Surplus(shortfall)		29,093	5,346	(90,826)	31,885	59,460	59,460	59,460	147,679	162,109	182,296

## DC15 O .R. Tambo - Table A9 Asset Management

Description	R e f	2006/7	2007/8	2008/9	Current Ye	ar 2009/10			Medium Term Re enditure Framev	
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2010/11	Budget Year +1 2011/12	Budget Year +2 2012/13
CAPITAL EXPENDITURE										
Total New Assets	1	47,563	3,117,229	3,284,896	617,108	644,927	644,927	301,108	621,298	715,214
Infrastructure - Road transport		-	203,682	181,706	19,000	31,700	31,700	15,000	-	-
Infrastructure – Electricity		-	-	-	-	-	-	-	-	-
Infrastructure – Water		-	2,629,764	2,758,263	357,879	359,379	359,379	190,598	413,576	475,184
Infrastructure – Sanitation		-	163,759	170,854	151,491	158,098	158,098	63,283	174,917	209,320
Infrastructure – Other		-	-	-	-	-	-	2,000	2,300	-
Infrastructure		-	2,997,206	3,110,823	528,370	549,177	549,177	270,881	590, 793	684,504
Community		7,673	1,050	895	4,750	-	-	9,196	11,650	10,320
Heritage assets		88	90	90	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Other assets	6	39,801	108,680	157,599	79,888	90,239	90,239	20,253	17,750	19,195
Agricultural Assets		-	4,950	4,950	-	-	-	-	-	-
Biological assets		-	3,801	4,633	4,000	5,000	5,000	-	-	_
Intangibles		-	1,453	5,906	100	512	512	778	1,106	1,194
Total Renewal of Existing Assets	2	_	-	-	-	_	-	49,581	18,360	19,829
Infrastructure - Road transport		-	-	-	-	-	-	-	-	-
Infrastructure – Electricity		-	-	-	-	-	-	-	-	-
Infrastructure – Water		-	-	-	-	-	-	49,581	18,360	19,829
Infrastructure – Sanitation		-	-	-	-	-	-	-	-	-
Infrastructure – Other		-	-	-	-	-	-	-	-	-
Infrastructure		-	-	-	-	-	-	49,581	18,360	19,829
Community		-	-	-	-	-	-	-	-	-
Heritage assets		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Other assets	6	-	-	-	-	-	-	-	-	-
Agricultural Assets		-	-	-	-	-	-	-	-	-
Biological assets		-	-	-	-	-	-	-	-	-
Intangibles		-	-	-	-	-	-	-	-	-
Total Capital Expenditure	4									
Infrastructure - Road transport		-	203,682	181,706	19,000	31,700	31,700	15,000	-	-

Infrastructure – Electricity	1	]	-	-	_	-	-	-	-	- 1
Infrastructure – Water		_	2,629,764	2,758,263	357,879	359,379	359,379	240,179	431,936	495,013
Infrastructure – Sanitation		_	163,759	170,854	151,491	158,098	158,098	63,283	174,917	209,320
Infrastructure – Other		_	-	-	-	-		2,000	2,300	
Infrastructure		_	2,997,206	3,110,823	528,370	549,177	549,177	320,462	609,153	704,333
Community		7,673	1,050	895	4,750	-	-	9,196	11,650	10,320
Heritage assets		88	90	90		-	_	-	_	_
Investment properties		-	-	_	_	-	_	-	_	_
Other assets		39,801	108,680	157,599	79,888	90,239	90,239	20,253	17,750	19,195
Agricultural Assets		-	4,950	4,950	_	_	-	-	-	_
Biological assets		_	3,801	4,633	4,000	5,000	5,000	-	-	_
Intangibles		_	1,453	5,906	100	512	512	778	1,106	1,194
TOTAL CAPITAL EXPENDITURE - Asset class	2	47,563	3,117,229	3,284,896	617,108	644,927	644,927	350,689	639,658	735,042
	-		-,,	-,						
ASSET REGISTER SUMMARY - PPE (WDV)	5									
Infrastructure - Road transport										
Infrastructure – Electricity				—						
Infrastructure – Water				— —						
Infrastructure – Sanitation										
Infrastructure – Other										
Infrastructure		-	-	-	-	-	-	-	-	-
Community										
Heritage assets										
Investment properties		-	-	-	-	-	-	-	-	-
Other assets										
Agricultural Assets		-	-	-	-	-	-	-	-	-
Biological assets		-	8,751	9,583	10,541	10,541	10,541	10,541	10,541	10,541
Intangibles		395	1,453	5,907	6,498	6,498	6,498	6,498	6,698	7,048
TOTAL ASSET REGISTER SUMMARY - PPE (WDV)	5	395	10,204	15,490	17,039	17,039	17,039	17,039	17,239	17,589
EXPENDITURE OTHER ITEMS			11.100	4 40 055					151.000	4 4 9 9 9 4
Depreciation & asset impairment		-	11,123	143,955	-	-	-	140,000	151,200	163,296
Repairs and Maintenance by Asset Class	3	25,044	-	25,576	32,010	28,914	28,914	53,251	88,514	96,414
Infrastructure - Road transport		11,340	-	10,400	10,110	3,063	3,063	-	-	-
Infrastructure – Electricity		-	-	-	-	-	-	-	-	-
Infrastructure – Water		9,677	-	9,596 512	11,050 6,500	11,935 9,500	11,935 9,500	41,500 8,500	68,414 14,244	74,622 15,507
Infrastructure – Sanitation		924	-	513	0,000	9,500	9,500		14,244	15,507
Infrastructure – Other		- 21,941	-	- 20,510	27,660	- 24,498	- 24,498	- 50,000	- 82,658	- 90,129
Infrastructure		21,941	-		27,000		24,498			90,129
Community		-	-	-	-	-	-	-	-	-
Heritage assets Investment properties		_	-	-	-	-	-	-	-	_
investment properties	I	-	-	-	-	-	-	-	-	-

Other assets	6,	3,104	-	5,067	4,350	4,416	4,416	3,251	5,857	6,285
TOTAL EXPENDITURE OTHER ITEMS	/	25,044	11,123	169,531	32,010	28,914	28,914	193,251	239,714	259,710
% of capital exp on renewal of assets		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	16.5%	3.0%	2.8%
Renewal of Existing Assets as % of deprecn"		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	35.4%	12.1%	12.1%
<i>R&amp;M as a % of PPE</i>		52.7%	0.0%	0.8%	0.9%	0.9%	0.9%	1.5%	2.2%	2.1%
<i>Renewal and R&amp;M as a % of PPE</i>		6348.0%	0.0%	165.0%	188.0%	170.0%	170.0%	604.0%	620.0%	661.0%

# DC15 O .R. Tambo - Table A10 Basic service delivery measurement

Description	R e f	2006/7	2007/8	2008/9	Current Ye	ar 2009/10			Medium Term Re enditure Framew	
	•	Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2010/11	Budget Year +1 2011/12	Budget Year +2 2012/13
Household service targets (000)	1									
<u>Water:</u>										
Piped water inside dwelling		45	47	50	53	54	55	58	59	60
Piped water inside yard (but not in dwelling)		12	14	14	15	16	16	17	17	18
Using public tap (at least min.service level)	2	62	96	113	138	139	140	165	165	166
Other water supply (at least min.service level)	4									
Minimum Service Level and Above sub-total		120	157	177	206	209	211	240	241	244
Using public tap (< min.service level)	3									
Other water supply (< min.service level)	4			-						
No water supply		241	210	193	168	168	165	140	139	138
Below Minimum Servic Level sub-total		241	210	193	168	168	165	140	139	138
Total number of households	5	360	367	370	374	377	376	380	380	382
Sanitation/sewerage:										
Flush toilet (connected to sewerage)		41	43	45	48	48	50	53	53	55
Flush toilet (with septic tank)		18	19	21	22	22	24	26	27	28
Chemical toilet						_				
Pit toilet (ventilated)		78	157	172	194	195	197	220	222	224
Other toilet provisions (> min.service level)										
Minimum Service Level and Above sub-total		137	219	238	264	265	271	299	302	307
Bucket toilet										
Other toilet provisions (< min.service level)										
No toilet provisions		226	147	124	102	101	99	76	74	72
Below Minimum Servic Level sub-total		226	147	124	102	101	99	76	74	72

Total number of households	5	364	366	362	366	366	370	375	376	379
<u>Energy:</u>										
Electricity (at least min.service level)		-	-	-	-	-		-	-	-
Electricity - prepaid (min.service level)		_	_	_	_	_	_	_	_	_
Minimum Service Level and Above sub-total		-	_	-	_	-	-	_	-	-
Electricity (< min.service level)		-	-	-	-	-	-	-	-	-
Electricity - prepaid (< min. service level)		_	_	_	_	_	_	_	_	_
Other energy sources		_		_	_	_	_		_	_
Below Minimum Servic Level sub-total		-	_	_	_	-	_	_	-	-
Total number of households	5	-	-	_	_	-	-	_	-	-
Refuse:	Ũ									
Removed at least once a week										
Minimum Service Level and Above sub-total		-	-	-	-	-	-	-	-	-
Removed less frequently than once a week										
Using communal refuse dump										
Using own refuse dump										
Other rubbish disposal										
No rubbish disposal										
Below Minimum Servic Level sub-total		-	-	_	-	-	-	1	-	-
Total number of households	5	-	-	-	-	-	-	-	-	-
Households receiving Free Basic Service	7									
Water (6 kilolitres per household per month)				180	180	180	180			
Sanitation (free minimum level service)				100		100	100			
Electricity/other energy (50kwh per household per month	)							_		
Refuse (removed at least once a week)				—					_	
Cost of Free Basic Services provided (R'000)	8									
Water (6 kilolitres per household per month)		120	157	177	206	209	211	240	241	244
Sanitation (free sanitation service)		137	219	238	264	265	271	299	302	307
Electricity/other energy (50kwh per household per month	)		2.7	200	201	200		277	0.02	007
Refuse (removed once a week)										
Total cost of FBS provided (minimum social package	5) 	257	376	415	470	474	482	539	543	551
	') 	231	570	515	70	+/ <del>+</del>	702	557	575	551
Highest level of free service provided										
Property rates (R'000 value threshold)		139,000	173,750	217,187	248,000	255,000	255,000	315,000	330,000	330,000
Water (kilolitres per household per month)		68,200	147,000	67,500	110,000	115,000	118,000	190,400	193,000	195,000
Sanitation (kilolitres per household per month)		00,200	147,000	07,000	110,000	110,000	110,000	170,400	175,000	170,000
Sanitation (Rand per household per month)										
Electricity (kwh per household per month)										
Refuse (average litres per week)										
reiuse (average illies per week)										

Revenue cost of free services provided (R'000)	9									
Property rates (R15 000 threshold rebate)										
Property rates (other exemptions, reductions and rebates	s)									
Water		119,620	131,063	195,596	244,435	273,767	273,767	304,500	341,040	341,040
Sanitation		39,873	43,688	65,199	81,145	90,882	90,882	101,500	113,680	113,680
Electricity/other energy										
Refuse										
Municipal Housing - rental rebates										
Housing - top structure subsidies	6									
Other										
Total revenue cost of free services provided (total social package)		159,493	174,750	260,795	325,580	364,650	364,649	406,000	454,720	454,720

# 6. SUPPORTING TABLES

# DC15 O .R. Tambo - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'

Description	R e	2006/7	2007/8	2008/9	Current Ye	ar 2009/10				Medium Term Re benditure Framev	
	f										
		Audited	Audited	Audited	Original	Adjusted	Full Year	Pre-audit	Budget Year	Budget Year	Budget Year
		Outcome	Outcome	Outcome	Budget	Budget	Forecast	outcome	2010/11	+1 2011/12	+2 2012/13
R thousand											
REVENUE ITEMS:											
Property rates	6										
Net Property Rates		-	-	-	-	-	-	-	-	-	-
Service charges - electricity revenue	6										
Net Service charges - electricity revenue		-	-	-	-	-	-	-	-	-	-
Service charges - water revenue	6										
Total Service charges - water revenue		62,840	57,165	56,300	81,344	81,344	81,344	81,344	98,823	104,910	113,303
less Revenue Foregone									3,475	4,293	4,053
Net Service charges - water revenue		62,840	57,165	56,300	81,344	81,344	81,344	81,344	95,348	100,617	109,250
Service charges - sanitation revenue											
Net Service charges - sanitation revenue		-	-	-	-	-	-	-	-	-	-
Other Revenue by source											
Rental of facilities and equipment	3	35	31	87	73	73	73	73	200	22	23
Interest earned - external investment		3,340	8,707	11,850	9,610	5,990	5,990	5,990	7,943	9,323	10,068
Interest earned - outstanding receivables		2,926	17	3,347	-	-	-	-	-	-	-
Governement grants and subsidies		-	-	-	-	-	-	-	-		-
Sundry revenue		552	20	419	-	-	-	-	100	-	-
Tender documents			262	288	310	390	390	390	400	432	467
Commission received			84	94	-		-	-	_	-	-
Deposits			-	9	-	-	-	-	-	-	-
Lgseta - Skills development			-	610	-	-	-	-	-		-
Insurance Proceeds			323	-	-	-	-	-	-	-	-
VAT refund (MFMA circular No. 48 implementation)			-	55,542	92,141	70,813	70,813	70,813	86,878	75,329	80,786
Proceeds received due to under-declaration			531	-	-	-	-	-		-	
Public contributions - unconditional				1,600	-	-	-	-	E 000	- E 400	E 022
Proceeds from farm operations					-	8,845	8,845	8,845	5,000	5,400	5,832

Funds received from fund raising		-			12,000	-	-	-			
Total 'Other' Revenue	1	6,853	9,975	73,846	114,135	86,112	86,112	86,112	100,421	90,505	97,176
EXPENDITURE ITEMS:											
Employee related costs											
Salaries and Wages	2	43,309	52,916	67,434	120,243	114,981	114,981	114,981	152,512	165,972	178,749
Contributions to UIF, pensions, medical aid		8,775	11,675	13,635	18,466	20,077	20,077	20,077	35,407	50,303	54,327
Travel, motor car, accom; & other allowances		13,157	13,657	14,765	30,014	20,426	20,426	20,426	17,057	18,955	20,471
Housing benefits and allowances		3,076	8,530	7,756	5,672	6,210	6,210	6,210	9,187	12,966	14,004
Overtime		4,268	4,840	3,942	3,149	4,456	4,456	4,456	6,000	-	-
Performance bonus		1,313	121	104	4,174	-	-	-	-	-	-
Long service awards						_			363	392	424
Payments in lieu of leave									1,856	2,004	2,164
Post-retirement benefit obligations	4					_		-		-	-
sub-total	5	73,898	91,739	107,636	181,719	166,151	166,151	166,151	222,382	250,592	270,139
Less: Employees costs capitalised to PPE											
Total Employee related costs	1	73,898	91,739	107,636	181,719	166,151	166,151	166,151	222,382	250,592	270,139
						-	-	-	-		
Contributions recognised - capital											
Total Contributions recognised - capital		-	-	-	-	-	-	-	-	-	-
Depreciation & asset impairment											
Total Depreciation & asset impairment	1	-	11,123	143,955	-	-	-	-	140,000	151,200	163,296
Dullanamaharan											
Bulk purchases											
Electricity Bulk Purchases		-	- 285	-	- 3,200	-	- F 000	-	-	-	- 15,898
Water Bulk Purchases	1	8,396	285	23,318	and the second	5,000	5,000	5,000	9,000	14,720	
Total bulk purchases	1	8,396	285	23,318	3,200	5,000	5,000	5,000	9,000	14,720	15,898
Contracted services											
Security Costs		2,066	3,431	3,345	6,515	8,400	8,400	8,400	6,500	7,020	7,582
#REF!		2,000	5,451	5,545	400	250	250	250	- 0,000	-	-
sub-total	1	2,066	3,431	3,345	6,915	8,650	8,650	8,650	6,500	7,020	7,582
Total contracted services		2,066	3,431	3,345	6,915	8,650	8,650	8,650	6,500	7,020	7,582
		2,000	5,451	5,545	0,713	0,000	0,000	0,000	0,500	7,020	1,502
Other Expenditure By Type											
Collection costs		525	369	468	750	400	400	400	571	617	666
Contributions to 'other' provisions		12,392	18,582	70,084	1,000	1,500	1,500	1,500	1,000	1,080	1,166
Consultant fees		-	377	2,682	8,775	8,305	8,305	8,305	8,240	7,362	7,951
Audit fees		760	1,724	1,925	2,324	2,720	2,720	2,720	2,800	2,700	2,916
General expenses	3	541,014	663,685	623,152	216,760	205,540	205,540	205,540	581,780	429,357	492,068
Total 'Other' Expenditure	1	554,692	684,736	698,312	229,610	218,466	218,466	218,466	594,391	441,115	504,767

# DC15 O .R. Tambo - Supporting Table SA2 Matrix Financial Performance Budget (revenue source/expenditure type and dept.)

Description R e f	Vote1 - Council & Committes	Vote2 - Finance and Administrati on	Vote3 - Planning & Developmen t	Vote4 - Health	Vote5 - Community & Social Services	Vote6 - Housing	Vote7 - Public safety	Vote8 - Sport s & Recre	Vote9 - Envirom ental Protectio n	Vote1 0 - Road s Trans	Vote11 - Water	Vote12 - Touris m	Total
R thousand 1	R'000	R'000	R'000	R'000	R'000	R'000		ation		port			R'000
Revenue By Source													
Property rates	-	-	-	-	-	-	-	_	_	_	_	_	-
Property rates - penalties & collection charges	-	-	-	-	-	-	-	_	-	_	-	_	-
Service charges - electricity revenue	-	-	-	-	-	-	-	_	-	_	_	-	-
Service charges - water revenue	-	-	-	-	-	-	-	-	1,458	-	93,891	_	95,348
Service charges - sanitation revenue		-		-		_	-	_	_	_	_	_	-
Service charges - refuse revenue		-		-			-	_	_		_		-
Service charges - other	_	-		-	-	_	-						-
Rental of facilities and		200		-	-		-						200
equipment Interest earned - external investments	-	ΓΓ		-	-	-	-						-
Interest earned - outstanding debtors	-	-			_	-							-
Dividends received	-	-	_	-	-	-	-		_		_		-
Fines	-	-	-	-	-	-	-						-
Licences and permits	-	-	-	-	-	-	-	_			_		-
Agency services		-	-	-	-	-	-						-
Other revenue	37,187	38,441	16,148		911		2,082	- 1,550	- 185			3,717	100,221
Transfers recognised - operational Gains on disposal of PPE	26,959	48,341	40,709	12,198	3,381	5,550	11,941	1,402	-	839	576,281	-	727,601
Total Revenue (excluding capital transfers and contributions)	64,146	86,982	56,858	12,198	4,292	5,550	14,023	2,952	1,643	839	670,172	3,717	923,371

Expenditure By Type				'									1
Employee related costs	01.10	41,458	15,048	1,170	3,236	5,263	11,657	1.000	1 000	001	100.014	1.10/	222,382
Remuneration of councillors	31,106	-	_	_	_	_	_	1,330	1,083	321	109,214	1,496	8,848
	8,848							-	-	-	-	-	5,5.5
Debt impairment													-
Depreciation & asset impairment													-
Finance charges													-
Bulk purchases													9,000
		0.051									9,000		
Other materials		3,251									50,000		53,251
Contracted services		6,500											6,500
Transfers and grants			-		-	-	-				_		-
Other expenditure		35,773	41,810	11,028	1,055	288	2,366		-				763,390
	24,192		,0	,020	.,	201	2,001	1,622	560	518	641,958	2,221	100,010
Loss on disposal of PPE													-
Total Expenditure	64 144	86,982	56,858	12,198	4,292	5,550	14,023	2,952	1,643	839	010 172	3,717	1,063,371
	64,146	'   I						2,902	1,045	037	810,172	3,/1/	
Surplus/(Deficit)		0	0	0	0	0	0						(140,000)
Transfere recogniced conital	(0)	,						(0)	0	-	(140,000)	(0)	
Transfers recognised - capital Contributions recognised -					( )								-
capital													=
Contributed assets													
Surplus/(Deficit) after capital	(0)	0	0	0	0	0	0	(0)			(140,000)	(0)	(140,000)
transfers & contributions	(0)	1			1			(0)	0	-	(140,000)	(0)	

# DC15 O .R. Tambo - Supporting Table SA3 Supportinging detail to 'Budgeted Financial Position'

Description	R e f	2006/7	2007/8	2008/9	Current Ye	ar 2009/10				Medium Term Re enditure Framew	
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2010/11	Budget Year +1 2011/12	Budget Year +2 2012/13
R thousand											
ASSETS											
Call investment deposits											
Call deposits < 90 days		223,869	90,060	39,249	170,000	170,000	170,000	170,000	270,000	290,000	300,000
Other current investments > 90 days	_										
Total Call investment deposits	2	223,869	90,060	39,249	170,000	170,000	170,000	170,000	270,000	290,000	300,000
Consumer debtors											
Consumer debtors		96,144	106,399	129,311	142,242	142,242	142,242	142,242	182,242	227,242	282,242
Less: Provision for debt impairment		(39,305)	(52,049)					(134,492)			Γ
		54,000		(122,265)	(134,492)	(134,492)	(134,492)		(163,492)	(194,812)	(228,638)
Total Consumer debtors	2	56,839	54,350	7,046	7,750	7,750	7,750	7,750	18,750	32,430	53,604
Debt impairment provision											
Balance at the beginning of the year		23,826	39,305	52,049	122,265	122,265	122,265	122,265	134,492	163,492	194,812
Contributions to the provision		15,479	12,744	70,216	12,227	12,227	12,227	12,227	29,000	31,320	33,826
Bad debts written off											
Balance at end of year		39,305	52,049	122,265	134,492	134,492	134,492	134,492	163,492	194,812	228,638
Property, plant and equipment (PPE)											
PPE at cost/valuation (excl. finance leases)		83,307	4,485,068	4,784,683	5,040,325	5,040,325	5,040,325	5,040,325	5,299,279	5,919,907	6,480,500
Leases recognised as PPE	3	2,039	641	667	734	734	734	734	734	734	734
Less: Accumulated depreciation	-	37,784	1,378,683	1,515,943	1,667,537	1,667,537	1,667,537	1,667,537	1,807,537	1,958,737	1,974,635
Total Property, plant and equipment (PPE)	2	47,563	3,107,025	3,269,407	3,373,522	3,373,522	3,373,522	3,373,522	3,492,476	3,961,904	4,506,599
LIABILITIES											
Current liabilities - Borrowing											
Short term loans (other than bank overdraft)		_	_	_		_	_	_	_	_	_
Current portion of long-term liabilities		370	105	98	108	108	108	108	108	108	108
Total Current liabilities - Borrowing		370	105	98	108	108	108	108	108	108	108
Trade and other payables											
Trade and other creditors		91,048	88,512	109,552	120,507	87,790	87,790	87,790	110,790	145,790	191,290
Unspent conditional transfers		174,963	67,020	59,180	65,098	70,000	70,000	70,000	78,527	122,773	176,405
VAT									_	-	-

Total Trade and other payables	2 266,011	155,532	168,732	185,605	157,790	157,790	157,790	189,317	268,563	367,695
Non current liabilities - Borrowing										
Borrowing	4									
Finance leases (including PPP asset element)	639	114	(178)	59	55	55	55	55	55	55
Total Non current liabilities - Borrowing	639	114	(178)	59	55	55	55	55	55	55
Provisions - non-current										
Retirement benefits										
List other major provision items										
Refuse landfill site rehabilitation										
Other										
Total Provisions - non-current	-	-	-	-	-	-	-	-	-	-
CHANGES IN NET ASSETS										
Accumulated Surplus/(Deficit)										
Accumulated Surplus/(Deficit) - opening balance	92,703	87,985	3,039,935	2,826,233	2,826,233	2,826,233	2,826,233	3,471,160	3,681,849	4,170,307
GRAP adjustments		(10,519)					_,,			.,,
Restated balance	92,703	77,466	3,039,935	2,826,233	2,826,233	2,826,233	2,826,233	3,471,160	3,681,849	4,170,307
Surplus/(Deficit)	(18,948)	(21,322)	204	617,108	644,927	644,927	644,927	210,689	488,458	571,747
Appropriations to Reserves										
Transfers from Reserves										
Depreciation offsets	3,163									
Other adjustments		3,045,653	61,863							
Accumulated Surplus/(Deficit)	1 <b>76,918</b>	3,101,797	3,102,002	3,443,341	3,471,160	3,471,160	3,471,160	3,681,849	4,170,307	4,742,054
Reserves										
Housing Development Fund										
Capital replacement										
Capitalisation										
Government grant	23,772	34,292	96,154	-	-	-	-			
Donations and public contributions										
Self-insurance										
Other reserves (list)										
Revaluation		_	_	-	_	-	-	-	-	-
Total Reserves	2 23,772	34,292	96,154	-	-	-	-	-	-	-
TOTAL COMMUNITY WEALTH/EQUITY	2 100,690	3,136,089	3,198,156	3,443,341	3,471,160	3,471,160	3,471,160	3,681,849	4,170,307	4,742,054

# Total capital expenditure includes expenditure on nationally significant priorities:

Provision of basic services					
2010 World Cup					

# DC15 O .R. Tambo - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)

Strategic Objective	Goal	R e f	2006/7	2007/8	2008/9	Current Ye	ear 2009/10			Medium Term Re penditure Framev	
R thousand			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2010/11	Budget Year +1 2011/12	Budget Year +2 2012/13
Good Governance and Public Participation	Ensure transparent and accounta governance	ble	2,010	2,594	12,447	88,504	70,690	70,690	64,146	66,321	71,799
Institutional Transformation and Development	Promote workplance and communiskills development	nity	-	739,041	452,599	41,057	35,910	35,910	38,410	45,046	48,623
Financial Viability and Management	Strategic and sustainable budgeti Grow and diversify our revenues a Value for money expenditure		260,856		-	42,938	36,218	36,218	48,572	53,602	58,040
Local Economic Development			5,066	9,963	4,890	49,986	52,469	52,469	59,213	43,012	47,490
Insfrastructure Social Transformation			312,918 45,840	20,339 4,986	508,958 3,157	157,210 50,413	166,982 44,661	166,982 44,661	671,011 42,020	601,707 33,591	677,693 36,279
Total Revenue (excluding capit	al transfers and contributions)	1	626,691	776,924	982,050	430,108	406,931	406,931	923,372	843,279	939,923

# DC15 O .R. Tambo - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)

Strategic Objective	Goal	R e f	2006/7	2007/8	2008/9	Current Ye	ear 2009/10			Medium Term Re enditure Framew	
R thousand			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2010/11	Budget Year +1 2011/12	Budget Year +2 2012/13
Good Governance and Public Participation	Ensure transparent and accountab governance	ole	2,010	2,594	12,447	88,504	70,690	70,690	64,146	66,321	71,799
Institutional Transformation and Development	Promote workplance and commun skills development	ity	-	739,041	452,599	41,057	35,910	35,910	38,410	45,046	48,623
Financial Viability and Management	Strategic and sustainable budgetin Grow and diversify our revenues a Value for money expenditure	ig, nd	260,856	-	-	42,938	36,218	36,218	48,572	53,602	58,040
Local Economic Development			5,066	9,963	4,890	49,986	52,469	52,469	59,213	43,012	47,490
Infrastructure and Services			418,424	116,606	578,424	157,210	166,982	166,982	811,011	752,907	840,989
Social Transformation	Promote health of Citzens		45,840	4,986	3,157	50,413	44,661	44,661	42,020	33,591	36,279
		1	732,197	873,190	1,051,517	430,108	406,931	406,931	1,063,372	994,479	1,103,219

# DC15 O .R. Tambo - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)

Strategic Objective	Goal	Goa I Cod e	R e f	2006/7	2007/8	2008/9	Current Year 2009/10		2010/11 Medium Term Revenue & Expenditure Framework			
R thousand				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2010/11	Budget Year +1 2011/12	Budget Year +2 2012/13
Good Governance and Public Participation	Ensure transparent and accountable governance	AB		4,409	11,137	10,632	30	203	203	50	54	58
Institutional Transformation and Development	Promote workplance and community skills development	С		24,808	41,393	85,667	3,950	1,362	1,362	1,461	1,844	2,031
Financial Viability and Management	Strategic and sustainable budgeting, Grow and diversify our revenues and Value for money expenditure	D					-	716	716	3,343	540	583
Local Economic Development		F		101	27,459	29,756	57,241	53,345	53,345	3,178	3,631	1,426
Innfrastructure and Services		G		9,735	1,286	24,865	549,300	577,106	577,106	337,472	627,483	726,611
Social transformation		н		8,506	9,733	3,529	6,587	12,195	12,195	5,185	6,106	4,333
			1	47,560	91,009	154,448	617,108	644,927	644,927	350,689	639,658	735,043

# DC15 O .R. Tambo - Supporting Table SA7 Measureable performance objectives

Description	Unit of measurement	2006/7	2007/8	2008/9	Current Ye	ear 2009/10			Medium Term Re enditure Framew	
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2010/11	Budget Year +1 2011/12	Budget Year +2 2012/13
Vote 1 - Council and Committees										
Function 1 - Executive and Council										
Sub-function 1 - Speakers Office										
Council Meetings	Number of Meetings	4	4	4	4	4	4	4	4	4
Oversight Meetings	Number of meetings	4	4	4	4	4	4	4	4	4
Sub-function 2 - Mayors Office										
Public Participation Meetings	Number of Meetings	14	14	14	14	14	14	14	14	14
Community Mobilisation	Number of Meetings	4	4	4	4	4	4	4	4	4
Sub-function 3 - Office of Municipal Manager										
Management Meetings	Number of Meetings	12	12	12	12	12	12	12	12	12
Function 2 -										
Sub-function 1 - Corporate Services										
Insert measure/s description							· ·			
Sub-function 2 - (name)										
Insert measure/s description										
Sub-function 3 - (name)										
Insert measure/s description										
Infrastructure Services										
Function 1 - Water Services										
Sub-function 1 - Water										
Construction of Bulk Water Infrastructure	Number of household conne	cted						0	50000	50000
Sub-function 2 - Sanitation										
Construction of Toilets	Number of Toilets							48500	48500	48500
Sub-function 3 - Transport Planning Construction of Taxi Ranks	Number of Taxi Ranks							1	1	1

### DC15 O .R. Tambo - Supporting Table SA8 Performance indicators and benchmarks

Description of financial indicator	Basis of calculation	2006/7	2007/8	2008/9	Current Ye	ear 2009/10				Medium Term Re enditure Frame	
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2010/11	Budget Year +1 2011/12	Budget Year +2 2012/13
Borrowing Management											
Borrowing to Asset Ratio	Total Long-Term Borrowing/Total Assets	0.2%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Credit Rating											
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	1.5%	0.1%	0.0%	0.0%	0.3%	0.3%	0.3%	0.0%	0.0%	0.0%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Safety of Capital											
Debt to Equity	Loans, Creditors, Overdraft & Tax Provision/ Funds & Reserves	276.8%	5.5%	5.9%	5.4%	4.6%	4.6%	4.6%	5.1%	6.4%	7.8%
Gearing	Long Term Borrowing/ Funds & Reserves	2.7%	0.3%	-0.2%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<u>Liquidity</u>											
Current Ratio	Current assets/current liabilities	1.2	1.1	0.5	1.3	1.5	1.5	1.5	1.9	1.7	1.6
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	1.2	1.1	0.5	1.3	1.5	1.5	1.5	1.9	1.7	1.6
Liquidity Ratio Revenue Management	Monetary Assets/Current Liabilities	0.9	0.6	0.4	1.1	1.3	1.3	1.3	1.7	1.5	1.3
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing		92.4%	90.7%	79.8%	79.8%	79.8%	79.8%	92.1%	84.0%	81.9%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	14.1%	9.8%	1.2%	2.7%	2.9%	2.9%	2.9%	2.8%	5.3%	7.6%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/	Total Debtors > 1	12 Months Old								
Creditors Management											
Creditors System Efficiency	% of Creditors Paid Within Terr (within`MFMA' s 65(e))	ms									

Funding of Provisions											
Provisions not funded - %	Unfunded Provns./Total										
Other Indicators	Provisions										
Electricity Distribution Losses (2)	% Volume (units purchased an	d generated less	units sold)/units r	ourchased and o	enerated						
		. J	,								
Water Distribution Losses (2)	% Volume (units purchased an	d own source less	s units sold)/Tota	I units purchase	d and own						
	source										
Employee costs	Employee costs/(Total	11.8%	11.8%	10.9%	39.6%	38.1%	38.1%	38.1%	24.1%	29.7%	28.7%
	Revenue - capital revenue)	11.070	11.070	10.770	37.070	30.170	30.170	30.170	24.170	27.770	20.770
Remuneration	Total remuneration/(Total	12.8%	12.7%	11.7%	39.6%	38.1%	38.1%		27.7%	33.7%	32.7%
	Revenue - capital revenue)										
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%		0.0%	0.0%	0.0%
Finance charges & Depresistion	FC&D/(Total Revenue -	0.0%	1.4%	14.6%	0.0%	0.0%	0.0%	0.0%	15.2%	17.9%	17.4%
Finance charges & Depreciation	capital revenue)	0.0%	1.4%	14.0%	0.0%	0.0%	0.0%	0.0%	10.2%	17.9%	17.4%
IDP regulation financial viability											
indicators											
i. Debt coverage	(Total Operating Revenue -	7.6	4.4	13.8	27.4	27.4	27.4	21.1	21.0	19.0	20.5
	Operating Grants)/Debt service payments due within										
ii.O/S Service Debtors to Revenue	financial year) Total outstanding service	140.8%	132.4%	20.4%	15.5%	15.5%	15.5%	15.5%	26.9%	44.0%	65.0%
II.O/S Service Debiors to Revenue	debtors/annual revenue	140.0%	132.470	20.4%	10.070	10.0%	10.0%	10.0%	20.9%	44.0%	03.0%
III Cost courses	received for services	21.2	11.8	( )	10.0	11 /	11.4	11 /	13.8	15.0	17.5
iii. Cost coverage	(Available cash + Investments)/monthly fixed	31.3	11.8	6.2	10.8	11.4	11.4	11.4	13.8	15.2	17.5
	operational expenditure										

# DC15 O .R. Tambo - Supporting Table SA9 Social, economic and demographic statistics and assumptions

Description of economic indicator	Basis of calculation	1996 Census	2001 Census	2007 Survey	2006/7	2007/8	2008/9	Current Year 2009/10	2010/11 M Expe	renue & ork	
Demographics											
Population			1,668	1,862	1,862	1,881	1,907	1,934	1,961	1,988	0.01/
Females aged 5 - 14			268					271	275	279	2,016 283
Males aged 5 - 14			266	_				270	274	278	282
Females aged 15 - 34			389					394	400	405	411
Males aged 15 - 34			235					239	242	245	249
Unemployment			179					183	186	188	191
Household income (households) (1.)											
None			5,037								
R1 - R4800 R4800 - R9600			68,948 16,589					_	-		
Poverty profiles (2.)											
Household living on less than R1,600 p/m			1,607,878								
Household/demographics (000)											
Number of people in municipal area			1,668,147	1,862,218	1,862	1,881	1,907	1,934	1,961	1,988	2,016
Number of poor people in municipal area			1,607,878		1,624	1,640	1,673	1,690	1,707	1,724	1,741
Number of households in municipal area			306,463	356,082	356	368	356				.,,
Number of poor households in municipal area											
Definition of poor household (R per month)			R0 - R1,600								
Housing statistics (3.)											
Formal			297,139								
Informal			9,324								
Total number of households		-	306,463	-	-	-	-	-	-	-	-

Dwellings provided by municipality (4.) Dwellings provided by province/s Dwellings provided by private sector (5.) Total new housing dwellings	-	-	-	-	-	-		-	-	-
Economic (6.) Inflation/inflation outlook (CPIX) Interest rate - borrowing Interest rate - investment Remuneration increases Consumption growth (electricity) Consumption growth (water)				7.1% 8.8%	7.6%	11.5% 10.0%	7.0% 8.5%	6.5% 9.5%	6.0% 10.0%	6.0% 10.5%
Collection rates (7.) Property tax/service charges Rental of facilities & equipment Interest - external investments Interest - debtors Revenue from agency services				-						

## DC15 O .R. Tambo Supporting Table SA10 Funding measurement

Description	MFMA section	R e f	2006/7	2007/8	2008/9	Current Ye	ar 2009/10			2010/11 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2010/11	Budget Year +1 2011/12	Budget Year +2 2012/13
Funding measures												
Cash/cash equivalents at the year end - R'000	18(1)b	1	237,344	100,650	72,631	206,719	206,719	206,719	206,719	316,781	396,027	495,159
Cash + investments at the yr end less applications - R'000	18(1)b	2	29,093	5,346	(90,826)	31,885	59,460	59,460	59,460	147,679	162,109	182,296
Cash year end/monthly employee/supplier payments	18(1)b	3	31.3	11.8	6.2	10.8	11.4	11.4	11.4	13.8	15.2	17.5
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	4	(22,111)	(21,322)	204	617,108	644,927	644,927	644,927	210,689	488,458	571,747
Service charge rev % change - macro CPIX target exclusive	18(1)a,( 2)	5	Ň.A.	(15.0%)	(7.5%)	38.5%	(6.0%)	(6.0%)	(6.0%)	11.2%	(0.5%)	2.6%
Cash receipts % of Ratepayer & Other revenue	18(1)a,( 2)	6	46.9%	71.7%	30.4%	94.5%	91.4%	91.4%	91%	78.8%	74.6%	72.5%

Debt impairment expense as a % of total billable	18(1)a,(	7	0.0%	0.0%	0.0%	36.1%	36.1%	36.1%	36.1%	30.4%	31.1%	31.0%
revenue Capital payments % of capital expenditure	2) 18(1)c;1	8	27.9%	2.6%	7.8%	77.3%	79.0%	99.8%	79.0%	87.4%	93.1%	92.7%
Borrowing receipts % of capital expenditure (excl. transfers)	9 18(1)c	9	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Grants % of Govt. legislated/gazetted allocations	18(1)a	1 0	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Current consumer debtors % change - incr(decr)	18(1)a	1	N.A.	(14.5%)	(84.8%)	10.0%	0.0%	0.0%	0.0%	103.0%	72.9%	60.2%
Long term receivables % change - incr(decr)	18(1)a	1	N.A.	173.3%	(100.0%)	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
R&M % of Property Plant & Equipment	20(1)(vi)	2	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Asset renewal % of capital budget	20(1)(vi)	3 1 4	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	7.7%	5.2%	3.1%	0.0%

# DC15 O .R. Tambo - Supporting Table SA14 Household bills

Description	R	2006/7	2007/8	2008/9	Current Ye	ar 2009/10		2010/11 Med	ium Term Reven	ue & Expenditur	e Framework
	e f										
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2010/11	Budget Year 2010/11	Budget Year +1 2011/12	Budget Year +2 2012/13
Rand/cent								% incr.			
Monthly Account for Household - 'Large' Household	1										
Rates and services charges:											
Property rates		-	_	-	-	-	-	-	-	-	-
Electricity: Basic levy		-	-	-	-	-	-	-	-	-	-
Electricity: Consumption		-	-	-	-	_	-	-	-	-	_
Water: Basic levy											
Water: Consumption		5.70	5.70	5.70	6.20	6.20	6.20	-	6.94	6.94	6.94
Sanitation		98.00	98.00	98.00	109.76	109.76	109.76	-	122.93	122.93	122.93
Refuse removal		-	-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-	-
sub-total		103.70	103.70	103.70	115.96	115.96	115.96	12.0%	129.88	129.87	129.87
VAT on Services											
Total large household bill:		103.70	103.70	103.70	115.96	115.96	115.96	12.0%	129.88	129.87	129.87
% increase/-decrease			-	-	11.8%	-	-		108,129.3%	(0.0%)	-

Monthly Account for Household - 'Small' Household	2									
Rates and services charges:										
Property rates	-	-	-	-	-	-	-	-	-	-
Electricity: Basic levy	-	_	-	-	-	-	-	-	-	-
Electricity: Consumption	-	-	-	-	-	-	-	-	-	-
Water: Basic levy										
Water: Consumption	3.70	3.70	3.70	3.96	3.96	3.96	-	4.44	4.44	4.44
Sanitation	48	48	48	54	60	67	-	76	-	85
Refuse removal										
Other	-	-	-	-	-	-	-	-	-	-
sub-total	51.70	51.70	51.70	57.72	64.17	71.40	38.5%	79.97	4.44	89.03
VAT on Services										
Total small household bill:	51.70	51.70	51.70	57.72	64.17	71.40	38.5%	79.97	4.44	89.03
% increase/-decrease		-	-	11.6%	11.2%	11.3%		20,671.2%	(94.4%)	1,905.2%
			-	-	-0.04	0.01				
Monthly Account for Household - 'Small' Household receiving free basic services	3									
Rates and services charges:										
Property rates	-	-	-	-	-	-	-	-	-	-
Electricity: Basic levy	-	_	-	-	_	_	_	_	-	_
Electricity: Consumption	-	_	-	-	_	-	_	-	-	_
Water: Basic levy										
Water: Consumption	3.70	3.70	3.70	3.96	3.96	3.96	-	4.44	4.44	4.44
Sanitation	48	48	48	54	60	67	-	76	-	85
Refuse removal	-	-	-		-	_	_	-	-	-
Other		_	-		-	_	_	_	-	-
sub-total	51.70	51.70	51.70	57.72	64.17	71.40	#NAME?	79.97	4.44	89.03
VAT on Services										
Total small household bill:	51.70	51.70	51.70	57.72	64.17	71.40	#NAME?	79.97	4.44	89.03
% increase/-decrease		-	-	11.6%	11.2%	11.3%		-	(94.4%)	1,905.2%

## DC15 O .R. Tambo - Supporting Table SA15 Investment particulars by type

Investment type	R e f	2006/7	2007/8	2008/9	Current Ye	ear 2009/10			Medium Term Re enditure Framew	
	•	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2010/11	Budget Year +1 2011/12	Budget Year +2 2012/13
R thousand										
Parent municipality										
Securities - National Government		-	-	-	-	-	-	-	-	-
Listed Corporate Bonds		-	-	-	-	_	-	-	-	-
Deposits - Bank		223,869	90,060	39,249	170,000	170,000	170,000	270,000	290,000	300,000
Deposits - Public Investment Commissioners		-	-	-	-	_	-	-	-	-
Deposits - Corporation for Public Deposits		-	-	-	-	-	-	-	-	-
Bankers Acceptance Certificates		-	-	-	-	_	-	-	-	-
Negotiable Certificates of Deposit - Banks		-	-	-	-	-	-	-	-	-
Guaranteed Endowment Policies (sinking)		-	-	-	-	-	-	-	-	-
Repurchase Agreements - Banks		-	-	-	-		-	-	-	-
Municipal Bonds		-	-	-	-	-	-	-	-	-
Municipality sub-total	1	223,869	90,060	39,249	170,000	170,000	170,000	270,000	290,000	300,000
Entities										
Securities - National Government		-	-	-	-	-	-	-	-	-
Listed Corporate Bonds		-	_	-	-	_	-	_	-	-
Deposits - Bank										
Deposits - Public Investment Commissioners		-	-	-	-	_	-	-	-	-
Deposits - Corporation for Public Deposits		-	-	-	-	-	-	-	-	-
Bankers Acceptance Certificates		-	-	-	-	-	-	-	-	-
Negotiable Certificates of Deposit - Banks		-	-	-	-	-	-	-	-	-
Guaranteed Endowment Policies (sinking)		-	-	-	-	-	-	-	-	-
Repurchase Agreements - Banks		-	-	-	-	-	-	-	-	-
Entities sub-total		-	-	-	-	-	-		-	
Consolidated total:		223,869	90,060	39,249	170,000	170,000	170,000	270,000	290,000	300,000

# DC15 O .R. Tambo - Supporting Table SA18 Transfers and grant receipts

Description	R e f	2006/7	2007/8	2008/9	Current Ye	ar 2009/10			Medium Term Re enditure Framew	
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2010/11	Budget Year +1 2011/12	Budget Year +2 2012/13
RECEIPTS:	1, 2									
<u>Operating Transfers and Grants</u> National Government:		201,320	211,655	295,980	348,917	348,917	348,917	442,425	478,257	518,550
Equitable share Finance Management Municipal Systems Improvement Department of Water Affairs		190,354 500 1,000 9,466	210,420 500 735	260,795 500 735 33,951	324,680 750 1,300 22,187	324,680 750 1,300 22,187	324,680 750 1,300 22,187	406,208 1,000 1,000 19,027	456,876 1,000 1,000 19,381	502,252 1,000 1,000 14,298
Drought Relief		-						15,190		
Provincial Government:		-	-	-	-	-	-	-	-	-
			_							
Drought Relief District Municipality:							_			
		-	-	-	-	-	-	-	-	-
[insert description]										
Other grant providers:		-	-	-	-	-	-	-	-	-
[insert description]						_				_
Total Operating Transfers and Grants	5	201,320	211,655	295,980	348,917	348,917	348,917	442,425	478,257	518,550
Capital Transfers and Grants National Government:		331,022	467,110	430,178	504,970	504,970	504,970	613,705	785,990	925,753
Municipal Infrastructure (MIG) Water Affairs		331,022	467,110	430,178	504,970	504,970	504,970	570,955 42,750	686,690 99,300	834,953 90,800

Other capital transfers/grants [insert desc]				—						
Provincial Government:		_	-	_	-	-	_	16,529	20,731	16,669
Library, Neighbourhood, Rural Transport, LED, Economy	/ interv	ention, LED						16,529	20,731	16,669
District Municipality:		-	-	-	-	-	-	-	-	-
[insert description]						_				_
Other grant providers:		-	-	-	-	-	-	-	-	-
[insert description]										_
Total Capital Transfers and Grants	5	331,022	467,110	430,178	504,970	504,970	504,970	630,234	806,721	942,422
TOTAL RECEIPTS OF TRANSFERS & GRANTS		532,342	678,765	726,158	853,887	853,887	853,887	1,072,659	1,284,978	1,460,972

# DC15 O .R. Tambo - Supporting Table SA19 Expenditure on transfers and grant programme

Description	R e f	2006/7	2007/8	2008/9	Current Ye	ar 2009/10			2010/11 Medium Term Revenue & Expenditure Framework				
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2010/11	Budget Year +1 2011/12	Budget Year +2 2012/13			
EXPENDITURE:	1												
Operating expenditure of Transfers and Grants National Government:		9,085	21,814	30,514	348,917	348,917	348,917	427,235	478,257	518,550			
Equitable share					324,680	324,680	324,680	406,208	456,876	502,252			
Finance Management		1,753	1,735	926	750	750	750	1,000	1,000	1,000			
Municipal Systems Improvement		1,215	1,333	917	1,300	1,300	1,300	1,000	1,000	1,000			
Department of Water Affairs		6,118	18,746	28,671	22,187	22,187	22,187	19,027	19,381	14,298			
Drought Relief													
Provincial Government:		-	-	-	-	-	-	-	-	-			
							_						

Drought Relief					_				_
District Municipality:	-	-	-	-	_	-	_	-	-
[insert description]									
Other grant providers:	-	-	-	-	-	-	-	-	-
[insert description]									
Total operating expenditure of Transfers and Grants:	9,085	21,814	30,514	348,917	348,917	348,917	427,235	478,257	518,550
Capital expenditure of Transfers and Grants									
National Government:	282,091	433,797	436,169	504,970	504,970	504,970	613,705	785,990	925,753
Municipal Infrastructure (MIG)	282,091	433,797	436,169	504,970	504,970	504,970	570,955	686,690	834,953
Water Affairs				_	_		42,750	99,300	90,800
	_								
Other capital transfers/grants [insert desc]									
Provincial Government:	-	-	-	-	-	-	-	-	-
Library, Neighbourhood, Rural Transport,LED, Economy inter	vention, LED								
District Municipality:	-	-	-	-	-	-	-	-	-
[insert description]		_			_				
Other grant providers:	-		-	-	-	-	_	-	-
[insert description]		_							_
Total capital expenditure of Transfers and Grants	282,091	433,797	436,169	504,970	504,970	504,970	613,705	785,990	925,753
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS	291,176	455,611	466,683	853,887	853,887	853,887	1,040,940	1,264,247	1,444,303

# DC15 O .R. Tambo - Supporting Table SA21 Transfers and grants made by the municipality

Description	Re	2006/7	2007/8	2008/9	Current Ye	ar 2009/10			Medium Term Re penditure Framev	
R thousand	I	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2010/11	Budget Year +1 2011/12	Budget Year +2 2012/13
Transfers to other municipalities										
Insert description	1									
TOTAL TRANSFERS TO MUNICIPALITIES:		-	-	-	-	-	-	-	-	_
Transfers to Entities/Other External Mechanisms										
Ntinga Development agency	2	16,210	48,500	66,587	75,080	75,080	75,080	34,552	23,187	26,079
TOTAL TRANSFERS TO ENTITIES/EMs'		-	-	-	-	-	-	-	-	-
Transfers to other Organs of State										
Insert description	3									
TOTAL TRANSFERS TO OTHER ORGANS OF STAT	E:	-	-	-	-	-	-	-	-	-
Grants to other Organisations										
Insert description	4									
TOTAL GRANTS TO OTHER ORGANISATIONS:		-	-	-	-	-	-	-	-	-
	F									
TOTAL TRANSFERS AND GRANTS	5	-	-	-	-	-	-	-	-	

# DC15 O .R. Tambo - Supporting Table SA22 Summary councilor and staff benefits

Summary of Employee and Councilor remuneration	R e f	2006/7	2007/8	2008/9	Current Ye	ar 2009/10			Medium Term Re enditure Framev	
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2010/11	Budget Year +1 2011/12	Budget Year +2 2012/13
	1	А	В	С	D	E	F	G	Н	l
Councillors (Political Office Bearers plus Other)										
Salary		6,587	6,931	7,387	5,549	5,859	5,859	6,228	7,038	7,953
Pension Contributions		1								
Medical Aid Contributions										
Motor vehicle allowance					1,801	1,670	1,670	2,181	2,465	2,785
Cell phone allowance					672	672	672	438	495	560
Housing allowance										
Other benefits or allowances								「「		
In-kind benefits										
Sub Total - Councillors		6,588	6,931	7,387	8,022	8,201	8,201	8,848	9,998	11,298
% increase	4		5.2%	6.6%	8.6%	2.2%	-	7.9%	13.0%	13.0%
Senior Managers of the Municipality	2									
Salary		3,139	3,208	8,258	12,138	10,706	10,706	14,276	15,266	17,250
Pension Contributions		-			334	204	204	939	1,061	1,199
Medical Aid Contributions					39	311	311	332	375	424
Motor vehicle allowance		1,637	969	1,738	3,383	1,857	1,857	2,962	3,028	3,422
Cell phone allowance					370	330	330	372	399	451
Housing allowance		-				54	54	58	65	74
Performance Bonus		439								
Other benefits or allowances		10	7	356						
In-kind benefits		-								
Sub Total - Senior Managers of Municipality		5,225	4,185	10,352	16,263	13,462	13,462	18,940	20,195	22,820
% increase	4		(19.9%)	147.4%	57.1%	(17.2%)	-	40.7%	6.6%	13.0%
Other Municipal Staff										
Basic Salaries and Wages		40,172	49,708	59,176	102,556	98,416	98,416	140,856	151,966	163,008
Pension Contributions		8,774	11,675	13,635	9,326	11,938	11,938	14,879	16,023	17,251
Medical Aid Contributions					6,421	5,451	5,451	16,269	29,758	32,120
Motor vehicle allowance		11,520	12,688	13,027	23,459	15,668	15,668	10,650	13,462	14,264
Cell phone allowance				_	330	198	198	453	470	463
Housing allowance		3,066	3,587	4,018	5,672	6,156	6,156	9,129	9,856	10,640
Overtime		4,268	4,840	3,942	3,149	4,456	4,456	6,000	_	_
Performance Bonus		873	121	104	4,174		_	-	_	_
Other benefits or allowances			4,936	3,381	2,347	2,207	2,207	5,206	5,623	6,073

In-kind benefits										
Sub Total - Other Municipal Staff		68,673	87,555	97,284	157,434	144,491	144,491	203,442	227,157	243,819
% increase	4		27.5%	11.1%	61.8%	(8.2%)	-	40.8%	11.7%	7.3%
Total Parent Municipality		80,485	98,670	115,024	181,719	166,153	166,153	231,230	257,350	277,937
			22.6%	16.6%	58.0%	(8.6%)	-	39.2%	11.3%	8.0%
Board Members of Entities										
Salary										
Pension Contributions										
Medical Aid Contributions										
Motor vehicle allowance										
Cell phone allowances										
Housing allowance										
Board Fees								760	821	886
Other benefits and allowances										
In-kind benefits										
Sub Total - Board Members of Entities		_	_	-	-	-	-	760	821	886
% increase	4		_	-	-	_	-	-	8.0%	8.0%
Senior Managers of Entities										
Salary								4,275	4,617	4,986
Pension Contributions								513	554	598
Medical Aid Contributions									-	-
Motor vehicle allowance			_	·				518	560	604
Cell phone allowances								132	142	154
Housing allowance				· · · · · · · · · · · · · · · · · · ·					-	-
Performance Bonus								341	368	397
Other benefits or allowances								231	250	270
In-kind benefits										
Sub Total - Senior Managers of Entities		_	_	-	-	-	-	6,009	6,490	7,009
% increase	4		_	_	_	_	_	-	8.0%	8.0%
Other Staff of Entities										
Basic Salaries and Wages								11,984	12,943	13,979
Pension Contributions								1,438	1,553	1,677
Medical Aid Contributions				_				- 1	-	-
Motor vehicle allowance								2,565	2,771	2,992
Cell phone allowances								607	655	708
Housing allowance				-					-	-
Overtime									-	-
Performance Bonus								1,223	1,320	1,426
Other benefits or allowances								279	301	325

In-kind benefits										
Sub Total - Other Staff of Entities		-	-	-	-	-	-	18,096	19,543	21,107
% increase	4		-	-	-	-	-	-	8.0%	8.0%
Total Municipal Entities		-	-	-	-	-	-	24,865	26,854	29,003
TOTAL SALARY, ALLOWANCES & BENEFITS		80,485	98,670	115,024	181,719	166,153	166,153	256,095	284,204	306,940
% increase	4		22.6%	16.6%	58.0%	(8.6%)	-	54.1%	11.0%	8.0%
TOTAL MANAGERS AND STAFF	5	73,898	91,739	107,636	173,697	157,952	157,952	246,487	273,385	294,755

# DC15 O .R. Tambo - Supporting Table SA23 Salaries, allowances & benefits (political office bearers/councilors/senior managers)

Disclosure of Salaries, Allowances & Benefits 1.	R e f	No. 10	Salary	Contrib.	Allowances	Performance Bonuses	In-kind benefits	Total Package
Rand per annum	1			1.			2.	3.
Councillors	4							
Speaker	5		213,200		105,531			318,731
Chief Whip			364,602		155,999			520,601
Executive Mayor		— —	486,701		210,180			696,881
Deputy Executive Mayor								-
Executive Committee			2,634,592		1,153,922			3,788,514
Total for all other councilors			2,618,065		905,165			3,523,229
Total Councillors	9	-	6,317,160	-	2,530,796			8,847,956
Senior Managers of the Municipality	6							
Municipal Manager (MM)			1,005,342		260,422			1,265,764
Chief Finance Officer			652,308		355,883		_	1,008,191
Chief Operating Officer			783,910		225,989			1,009,899
Political Advisor			1,074,288		106,572		_	1,180,860
Strategic Director - Health, Safety & Social Issues			1,046,973		102,720		_	1,149,693
Strategic Director - Corporate & Human Resources			783,591		351,193			1,134,784
List of each offical with packages >= senior manager								
Head: Internal Audit & Performance Management			709,016		355,885			1,064,901
Director - Legal Services			766,410		301,740		-	1,068,150
Director - Housing		-	721,168		285,180			1,006,347
Director - Human Resources			717,501		279,146			996,647
District Engineer			681,667		322,444			1,004,112
Director - Community Services		_	728,221		278,526			1,006,747
Director - Planning and Development		_	756,519		251,829			1,008,348

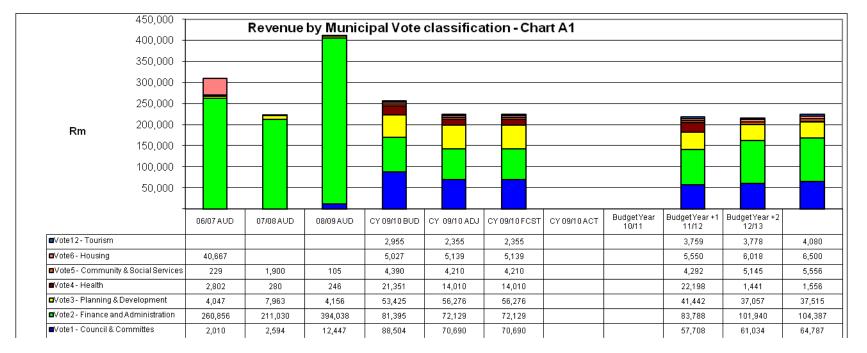
Director - Executive Mayors Office	1		709,016		355,885			1,064,901
Director - Information Technology			782,694		225,989			1,008,682
Council Secretary			748,528		259,368			1,007,896
Director - Water Services			757,792		182,291			940,083
Director - Technical Services			850,891		162,799			1,013,690
Total Senior Managers of the Municipality	9	-	14,275,837	-	4,663,860	-	-	18,939,697
A Heading for Each Entity List each member of board by designation Chief Executive Officer (CEO)	7, 8		1,141,082		79,876			1,220,958
Total for municipal entities	9	-	1,141,082	-	79,876	-	-	1,220,958
TOTAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE REMUNERATION		-	21,734,079	-	7,274,532	-	-	29,008,611

# DC15 O .R. Tambo - Supporting Table SA24 Summary of personnel numbers

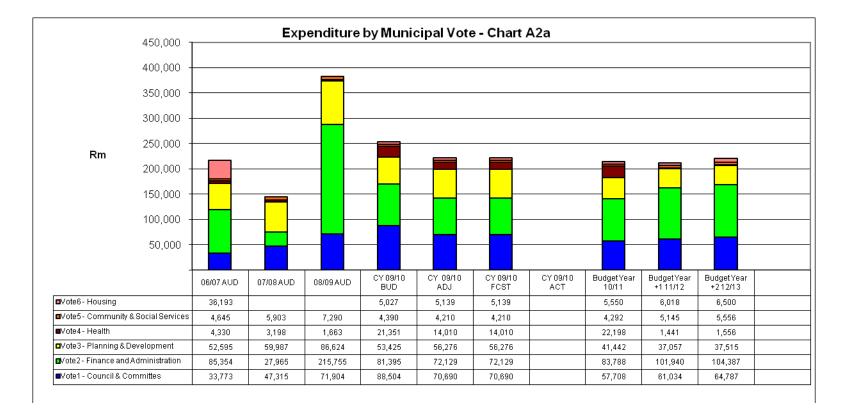
Summary of Personnel Numbers	R	2008/9			Current Ye	ear 2009/10		Budget	Year 2010/11	
	e f			-					_	
Number	1	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
Municipal Council and Boards of Municipal Entities										
Councillors (Political Office Bearers plus Other Councillors)		58		58	58		58	58		58
Board Members of municipal entities	3	9		9	9		9	10		10
Municipal employees	4									
Municipal Manager and Senior Managers	2	6		6	6		6	6		6
Other Managers	6	46		44	46		43	47		47
Professionals		1,014	571	93	1,014	581	<i>95</i>	1,014	587	95
Finance		301	49	76	301	49	76	301	54	76
Spatial/town planning		67	42	3	67	48	3	67	49	3
Information Technology		12	-	5	12	-	5	12	-	5
Roads										
Electricity										
Water		634	480	9	634	484	11	634	484	11
Sanitation										
Refuse										
Other										

Technicians	1	-	-	-	-	-	-	-	-	-
Finance										
Spatial/town planning										
Information Technology									—	
Roads										_
Electricity										_
Water										_
Sanitation										_
Refuse										_
Other										
Clerks (Clerical and administrative)		328	89	13	328	113	19	328	113	19
Service and sales workers										
Skilled agricultural and fishery workers										
Craft and related trades										
Plant and Machine Operators										
Elementary Occupations										
TOTAL PERSONNEL NUMBERS		1,461	660	223	1,461	694	230	1,463	700	235
% increase					555.2%	211.2%	3.1%	536.1%	(52.2%)	(66.4%)
			(54.8%)	(66.2%)						
Total municipal employees headcount	5									
Finance personnel headcount	7									
Human Resources personnel headcount	7									

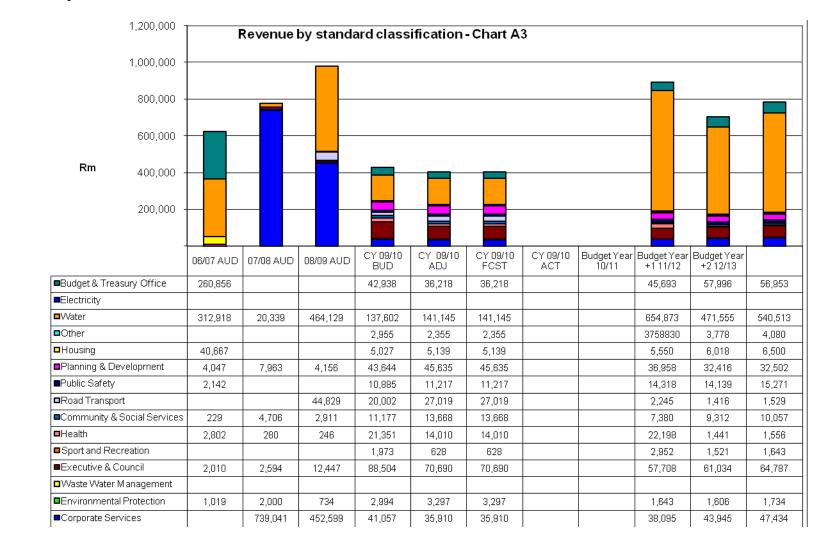
### 7. Supporting Charts



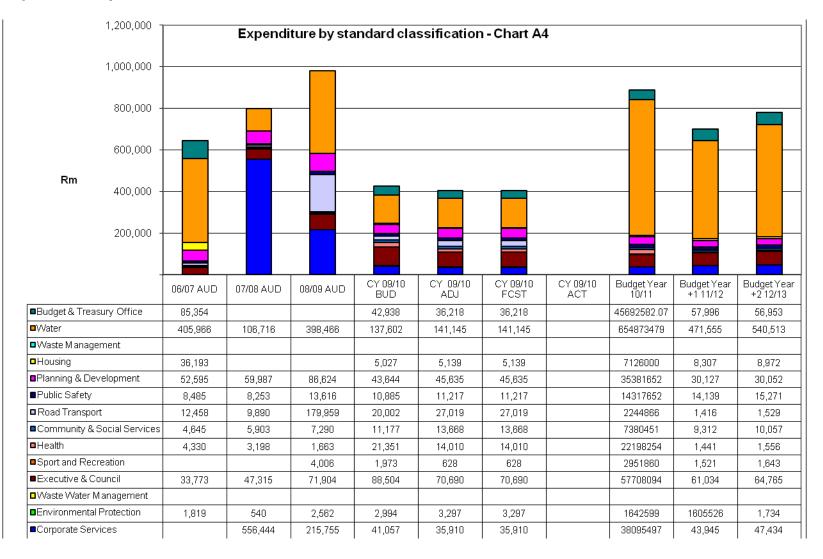
#### **Revenue by Municipal Vote Classification Chart A1**



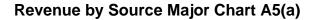
## Expenditure by Municipal Vote Classification Chart A2a

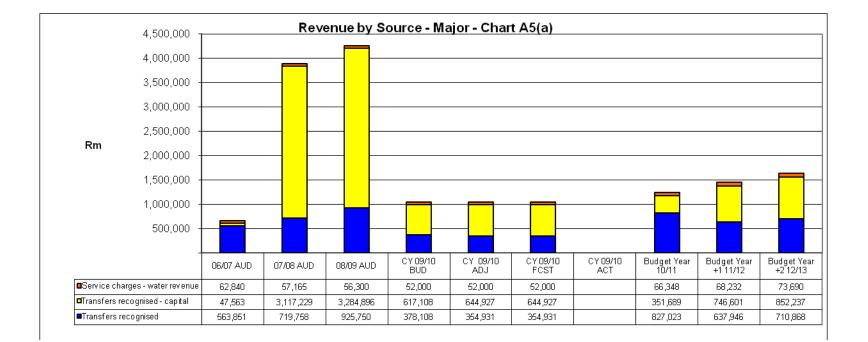


#### **Revenue by Standard Classification Chart A3**

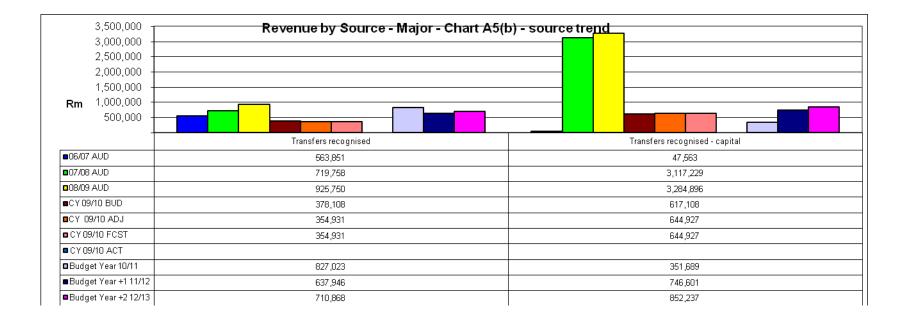


#### **Expenditure by standard Classification Chart A4**

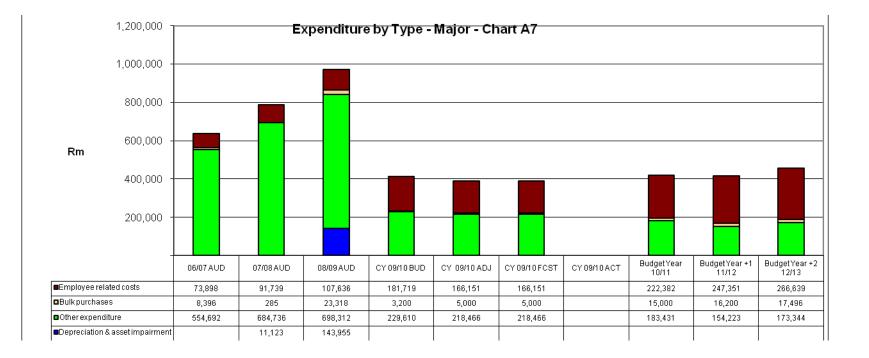




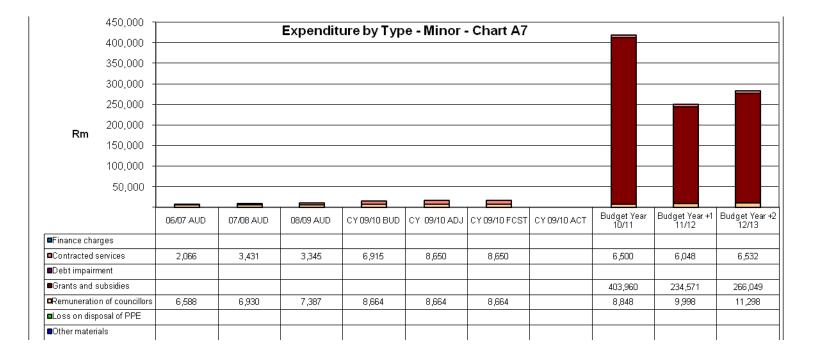
## Revenue by Source Major Chart A5(b)-Source Trend

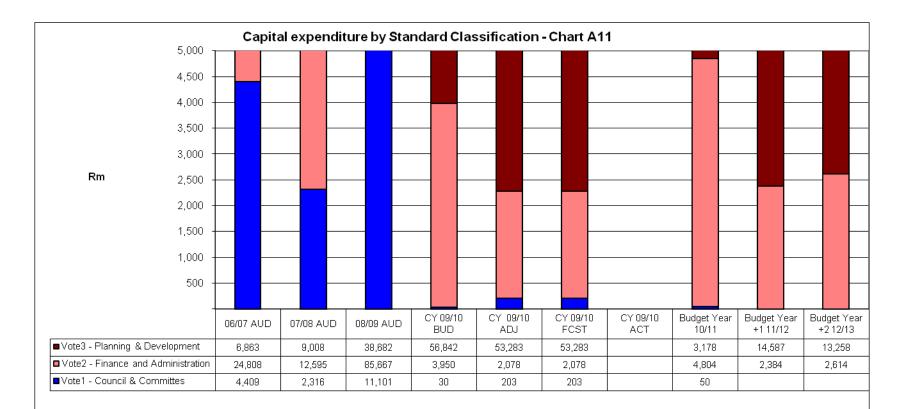


### Expenditure by Type-Major - Chart A7

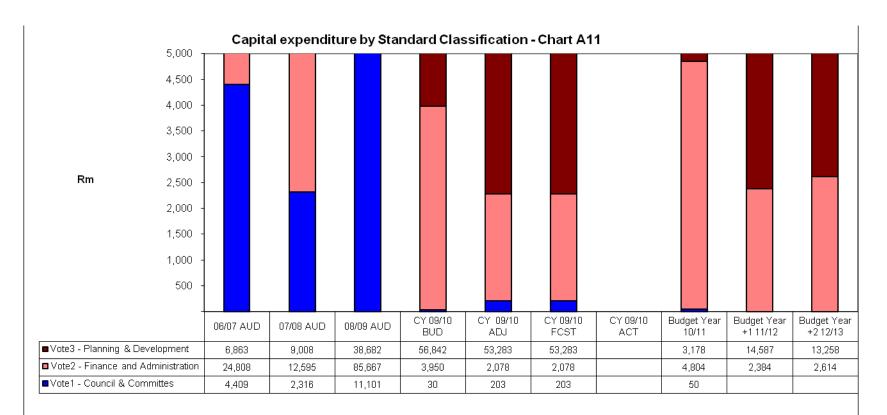








## **Capital Expenditure by Standard Classification - Chart A11**



### **Overview of Budget Related Policies**

The following budget related policies have been reviewed or are currently being reviewed / amended in line with MFMA and the Municipal System Act.

#### Virement Policy

A draft Virement policy has been developed in terms of the Municipal Budget and Reporting Regulation No 32141, 2009. The draft virement policy seeks to give clear guidelines in terms of which movement and transfer of funds between votes and line-items can be made and also give certain delegation of authority to the Municipal Manager, General Managers and Senior Managers

#### Tariff Policy

The Municipal system Act requires Council to adopt a Tariff Policy. The general financial management functions covered in section 62 of the MFMA includes the implementation of a tariff policy. The tariff policy takes into consideration all applicable legislation.

#### Credit Control and Debt Collection Policy

This policy has been developed in line with section 96(b) and 98 of the local Government Municipal system Act, 2000 and the credit control and debt collection By-Law.

#### Free Basic Services Policy

This policy has been developed to address non affordability of services by indigent communities.

#### Investment of funds, reserves, borrowing and cash management

Investment of cash is managed and invested in accordance with the municipality's approved investment policy which is aligned with National Treasury's municipal investment regulations implemented 01 April 2005.

#### Supply Chain Management Policy

In terms of the section 111 of the MFMA a municipality must adopt and implement a supply chain management policy which gives effect to the requirements of the Act. This policy is currently being reviewed in line with the restructuring the unit.

#### Asset Management policy

This policy complies with all relevant legislative requirements including:

- The Constitution of the Republic Of South Africa, 1996;
- Municipal Structures Act, 11998;
- Municipal Systems Act,2000
- Division of Revenue Act (enacted annually)
- Municipal Finance Management Act, 56 of 2003

It further complies with standards specified by the Accounting Standard Board. The relevant currently recognized accounting standards include: GRAP 17: Property, Plant and Equipment

### 8. Overview Of Budget Assumptions

• Key Financial Indicators

The municipal fiscal environment is influenced by a variety of macroeconomic control measures. National Treasury determines the ceiling of year to year increases in the total operating budget, the National Electricity Regulator regulates electricity tariff increase and the South African Local Government Bargaining Council regulates employee related cost (salary) increase.

Budget assumptions/ parameters are determined in advance of the budget process to allow budgets to be compiled to support the achievement of the longer term financial and strategic targets.

Indicator	2008/09	2009/10	2010/11	2011/2012	2012/2013
CPI Inflation	3.8%	8%	5.7%	6.2%	5.9%
Repo rate	10.5%	7.8%	6.5%	7%	7.5%
Prime overdraft rate	14%	11.3%	10%	11%	11.5%

• Key budget parameters

Salaries & wages Increase	6.7%	13%	13%		
				8%	8%