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## 2. EXECUTIVE MAYOR'S BUDGET SPEECH

The budget of O. R. Tambo District Municipality for 2010/2011 financial year, 2011/2012 and 2012/2013 is tabled after the worst global economic downturn since the 1930's. The economic downturn places a burden on our budget for it reduces the impact every rand makes towards our social development goals.

Within this context the budget seeks to mitigate the impact of the current economic downturn by increasing investment in economic activities like infrastructure, while at the same time not abandoning the strategy of investing in social services, as key to achieving social transformation in the long term.

The budget for 2010/2011 financial year, 2011/2012 and 2012/2012 outer years total up to R 1,274 billion, R1,484 billion and R1, 670 billion respectively. It is based on the targets as reflected in the Integrated Developed Plan. The funding of the budgeted expenditure is directly depended upon the availability of the sources of revenue.

The Operating Budget and Capital Budgets provide an overall consolidated picture of the Municipality's finances. The split into Operating and Capital Budgets is a requirement of the Constitution of the Republic Of South Africa and the Municipal Finance Management Act (MFMA). The capital budget generally relates to new or replacement assets such as roads, water and sanitation provision, vehicles, buildings, etc.

The major sources of both operating and capital funding comes from National, Provincial Grants and own revenue. These consist of 84% grant funded revenue and 16% own revenue. Municipality's entity's budget is funded within this Operating and Capital Budget. These sources of revenue have funded both the capital and operating expenses in terms of the five key performance areas (KPA) of the local government as outlined in the IDP. About 27% of the total expenditure has been used to fund capital expenditure.

Having said that, the main cost drivers of the expenditure is based on the constitutional/legislative objectives as per chapter 7 and section 6 part B of the constitution of the Republic of South Africa, powers and functions determined in the Municipal Structure Act as reflected in chapter 5. This is further linked to the Local Government five Key Performance Areas such as Good Governance and Public Participation; Institutional Transformation and Development; Financial Viability and Management; Local Economic Development and Basic Service Delivery

### 3. COUNCIL RESOLUTIONS WITH REGARD TO THE 2010/2011 – 2012/13 MEDIUM TERM REVENUE AND EXPENDITURE FRAMEWORK (BUDGET)

- (a) Council consider and adopt the Medium Term Revenue and Expenditure Framework (MTREF) consisting of an Operating and Capital budget for the 2010/2011 – 2012/2013 financial years, as reflected on the schedule below:

Description	2009/2010 Budget	2010/2011 Budget	2011/2012 Forecast	2012/2013 Forecast
Operating Budget	R436,274,506	R 1,075,770,889	R953,401,020	R1,126,402,926
Capital Budget	R 644,926,779	R338,289,813	R638,524,307	R662,040,929
Total Budget	R1,081 201,285	R1,414,060,702	R1,591,925,327	R1,788,443,856

- (b) Council's annual budget for the financial year 2010/2011, indicative allocations for the two projected outer years 2011/2012 and 2012/2013 and the multi-year and single year capital appropriations, as set-out in the new budget and reporting regulations, attached to the report, be considered in terms of section 24 of the Municipal Finance Management Act, 56 of 2003:

- Budgeted Financial Performance (revenue and expenditure by standard classification);
- Budgeted Financial Performance (revenue and expenditure by municipal vote);
- Budgeted Financial Performance (revenue by source and expenditure by type); and
- Multi-year and single year capital appropriations by municipal vote and standard classification and associated funding by source.

- (c) Council's financial position, cash flow, cash-backed reserve/accumulated surplus, asset management and basic service delivery targets be adopted as set out in the new budget and reporting regulations in the following tables:

- Budgeted Financial Position;
- Budgeted Cash Flows;
- Cash backed reserves and accumulated surplus reconciliation;
- Asset management; and
- Basic service delivery measurement.

- (d) The tariffs for the supply of water and sanitation services which were used to prepare the estimates of revenue by source, be considered, in terms of section 24(2)(c)(i) and (ii) of the Municipal Finance Management Act, 56 of 2003 and sections 74 and 75A of the Local Government: Municipal Systems Act, Act 32 of 2000 as amended, for implementation with effect from 1 July 2010.
- (e) That the consolidated budget that includes the financial impacts of Ntinga O. R. Tambo Development Agency our municipal entity is noted.
- (f) That in terms of section 24(2)(c)(iii) of the Municipal Finance Management Act, 56 of 2003, the measurable performance objectives for capital and operating expenditure by vote for each year of the medium term revenue and expenditure framework as set out in Supporting Table SA7 are approved.
- (g) That in terms of section 24(2)(c)(iv) of the Municipal Finance Management Act, 56 of 2003, the amendments to the integrated development plan as are approved.
- (h) That in terms of section 24(2)(c)(v) of the Municipal Finance Management Act, 56 of 2003, the budget-related policies are approved for the budget year 2010/2011.
- (i) It be noted that the Capital budget for 2010/2011 does not include any projects to be rolled over from the 2009/2010 financial year and Council not allow the roll-over of any uncommitted projects to the 2010/2011 financial year, whether such projects are funded from conditional grants or any other source of funding, in order to comply with the Municipal Finance Management Act, 56 of 2003, Circular 51;
- (j) Any roll-over of projects funded from conditional grants be included on the adjustment budget for 2010/2011 once approval has been granted by the National Treasury in terms of the Municipal Finance Management Act, 56 of 2003, Circular 51.

#### 4. Executive Summary

The planning of the budget preparation process involved consideration of all factors, which had far reaching implications on the annual budget of the municipality. These were;

- a) External Economic factors
- b) National and Provincial priorities
- c) Policies on tariffs and service charges
- d) Determination of prudent levels of cash reserves
- e) Development of financial performance measures
- f) An analysis of performance trends in terms of operational and capital budget components

##### (a) External economic factor

- (a) Headline inflation and Gross Domestic Product (GDP) forecasts

	2008/2009 Actual	2009/2010 Estimate	2010/2011 Forecast	2011/2012 Forecast	2012/2013 Forecast
Headline CPI Inflation	9.9%	6.7%	5.7%	6.2%	5.9%

##### (b) Alignment with National and Provincial Priorities

The budget must be aligned with the National and Provincial Priorities. The budget should seek to achieve the following medium-term strategic framework priorities;

- To speed up economic growth and transform the economy to create decent and sustainable livelihoods;
- Massive programme to build economic and social infrastructure;
- Comprehensive rural development strategy linked to land and agrarian reform and food security;
- Strengthening the skills and human resource base;
- Improve health profiles for all South Africans;
- Intensify the fight and crime and corruption;
- Build cohesive, caring and sustainable communities;
- Pursuing African Advancement and enhanced international cooperation;
- Sustainable resource management use
- Building a developmental state including improvement of the public services and strengthening democratic institutions.

### **(c) Operating budget summary**

A medium term operating budget has been prepared including detailed estimates for 2010/11 and indicative forecast for 2011/12 and 2012/13, to ensure the sustainability of strategies and policies incorporated in the IDP. The operating budget for 2010/11 reflects all known sources of income at realistic levels of collection and income performance targets. The 2010/2011 capital budget was aligned to the integrated development plan objectives and priorities to give effect to the impact on service delivery. The municipal priorities which were considered when preparing the budget are as follows:

- Basic Services and Infrastructure Development
- Financial Viability and management
- Institutional Transformation and Development
- Local Economic Development
- Good Governance and Public Participation
- Social Transformation

### **(d) Past Financial Performance (2008/09 and 2009/10)**

The 2008/09 audited financial year has been successful for Council as the financial performance reflected a healthy situation with the surplus amounting to R 6, 73 million and the full year forecast for the 2009/10 financial year indicates neither a surplus nor deficit.

- **Operating Budget**

With regards to the 2008/09 financial year, an expenditure of R982 million was funded from municipality's own revenue, operating grants and subsidies from National and Provincial government. The operational budget for the current financial year was originally approved as R460 million and adjusted to R435 million during the budget adjustment.

- **Capital Budget.**

The capital budget for the 2009/2010 financial year was R617 million and was adjusted to R645 million during the budget adjustment.

### (e) Medium Term Framework: 2010/11 – 2012/13

- **Operating Budget**

The operating budget for the budget year 2010/2011 outlines the operational expenditure amounting to R1, 1 billion (R436 million). The operational expenditure budget shows a trend of 147% increase amounting to R639 million, in comparison with the 2009/10 adjusted operational budget of R 436 million (R459 million). The growth is mainly attributable to the following budget guidelines used:

DESCRIPTION	% INCREASE
Salaries, Wages And Allowances	13%, taking into consideration the 2,5 % which was non pensionable in the 2009/10 financial year.
Remuneration of Councillors	13% (CPI plus 2%)
General Expenditure: Bulk Purchase	24.8%
General Expenditure	3%
General Expenditure: Contracted Services	6%
Repairs and Maintenance	4% of the total operating budget
Depreciation	100% based on the previous year's depreciation as per the annual financial statements
Provision for doubtful debts	30% of the water and sanitation charge revenue

- **Capital Budget**

The 2010/2011 capital budget of R338 million shows a decrease of R307 million compared to 2009/2010 capital budget. This is mainly due to the transfer of the water and sanitation budget to general expenses as this is not capitalized.

The capital budget per programme for the medium term amounts to R338 million for the 2010/2011 financial year increasing to R638 million and R662 for the 2011/2011 and 2012/2013 respectively. The capital budget does not include roll-overs from the 2009/2010 financial year as the projection will not be realistic at this stage on the committed multi-year projects. No roll-overs will be done for own funded projects unless a commitment can be proved for such projects. Approval from the National Treasury must be obtained for roll-overs which are grant funded projects.



## **(f) Operational Budget Analysis**

- **Operating expenditure**

### Employee related costs

Employee related costs accounts for 21% of the operating budget over the medium term. Municipal employees and the skills they bring to the workplace are a critical input in the delivery of all services Council delivers.

### Bulk purchases

Bulk purchases (water and electricity) account for 25.8% of the total operating budget for the 2010/11 budget year.

### Repairs and maintenance

The total allocation for repairs and maintenance has been increased by 66.36% from the 2009/2010 operational budget. The overall budget for repairs and maintenance accounts for 4% of the total operating budget

### Provision for bad debts

The provision for bad debts has been budgeted for taking into consideration the projected payment level of 92% for the 2010/2011 budget year. The implementation of the revenue enhancement strategy will contribute to the increase on the payment level for the 2010/2011 budget year.





**DC15 O .R. Tambo - Table A2 Budgeted Financial Performance  
(revenue and expenditure by standard classification)**

Standard Classification Description	R e f 1	2006/7	2007/8	2008/9	Current Year 2009/10			2010/11 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2010/11	Budget Year +1 2011/12	Budget Year +2 2012/13
<b>Revenue - Standard</b>										
<i>Governance and administration</i>		262,867	741,635	465,046	172,499	142,819	142,819	151,128	164,969	178,462
Executive and council		2,010	2,594	12,447	88,504	70,690	70,690	64,146	66,321	71,799
Budget and treasury office		260,856	-	-	42,938	36,218	36,218	48,572	53,602	58,040
Corporate services		-	739,041	452,599	41,057	35,910	35,910	38,410	45,046	48,623
<i>Community and public safety</i>		45,840	4,986	3,157	50,413	44,661	44,661	42,020	33,591	36,279
Community and social services		229	4,706	2,911	11,177	13,668	13,668	7,296	9,312	10,057
Sport and recreation		-	-	-	1,973	628	628	2,952	1,521	1,643
Public safety		2,142	-	-	10,885	11,217	11,217	14,023	15,299	16,523
Housing		40,667	-	-	5,027	5,139	5,139	5,550	6,018	6,500
Health		2,802	280	246	21,351	14,010	14,010	12,198	1,441	1,556
<i>Economic and environmental services</i>		5,066	9,963	49,719	66,639	75,951	75,951	56,335	40,211	44,464
Planning and development		4,047	7,963	4,156	44,037	46,817	46,817	53,853	37,674	41,725
Road transport		-	-	44,829	19,609	25,837	25,837	839	931	1,006
Environmental protection		1,019	2,000	734	2,994	3,297	3,297	1,643	1,606	1,734
<i>Trading services</i>		312,918	20,339	464,129	140,557	143,500	143,500	673,889	604,508	680,718
Electricity		-	-	-	-	-	-	-	-	-
Water		312,918	20,339	464,129	137,602	141,145	141,145	670,172	600,776	676,687
Waste water management		-	-	-	-	-	-	-	-	-
Waste management		-	-	-	-	-	-	-	-	-
Other	4	-	-	-	2,955	2,355	2,355	3,717	3,732	4,031
<b>Total Revenue - Standard</b>	2	626,691	776,924	982,050	430,108	406,931	406,931	923,372	843,279	939,923
<b>Expenditure - Standard</b>										
<i>Governance and administration</i>		119,126	603,759	287,659	172,499	142,819	142,819	151,128	164,969	178,462
Executive and council		33,773	47,315	71,904	88,504	70,690	70,690	64,146	66,321	71,799
Budget and treasury office		85,354	-	-	42,938	36,218	36,218	48,572	53,602	58,040
Corporate services		-	556,444	215,755	41,057	35,910	35,910	38,410	45,046	48,623
<i>Community and public safety</i>		53,652	17,354	26,575	50,413	44,661	44,661	42,020	33,591	36,279
Community and social services		4,645	5,903	7,290	11,177	13,668	13,668	7,296	9,312	10,057
Sport and recreation		-	-	4,006	1,973	628	628	2,952	1,521	1,643

Public safety		8,485	8,253	13,616	10,885	11,217	11,217	14,023	15,299	16,523
Housing		36,193	-	-	5,027	5,139	5,139	5,550	6,018	6,500
Health		4,330	3,198	1,663	21,351	14,010	14,010	12,198	1,441	1,556
<i>Economic and environmental services</i>		<b>66,872</b>	<b>70,416</b>	<b>269,145</b>	<b>66,639</b>	<b>75,951</b>	<b>75,951</b>	<b>56,335</b>	<b>40,211</b>	<b>44,464</b>
Planning and development		52,595	59,987	86,624	44,037	46,817	46,817	53,853	37,674	41,725
Road transport		12,458	9,890	179,959	19,609	25,837	25,837	839	931	1,006
Environmental protection		1,819	540	2,562	2,994	3,297	3,297	1,643	1,606	1,734
<i>Trading services</i>		<b>405,966</b>	<b>106,716</b>	<b>398,466</b>	<b>140,557</b>	<b>143,500</b>	<b>143,500</b>	<b>813,889</b>	<b>755,708</b>	<b>844,014</b>
Electricity		-	-	-	-	-	-	-	-	-
Water		405,966	106,716	398,466	137,602	141,145	141,145	810,172	751,976	839,983
Waste water management		-	-	-	-	-	-	-	-	-
Waste management		-	-	-	-	-	-	-	-	-
Other	4	-	-	-	2,955	2,355	2,355	3,717	3,732	4,031
<b>Total Expenditure - Standard</b>	3	<b>645,617</b>	<b>798,245</b>	<b>981,846</b>	<b>430,108</b>	<b>406,931</b>	<b>406,931</b>	<b>1,063,372</b>	<b>994,479</b>	<b>1,103,219</b>
<b>Surplus/(Deficit) for the year</b>		<b>(18,926)</b>	<b>(21,322)</b>	<b>204</b>	<b>0</b>	<b>-</b>	<b>-</b>	<b>(140,000)</b>	<b>(151,200)</b>	<b>(163,296)</b>



Total Expenditure by Vote	2	645,640	798,246	981,846	430,108	406,931	406,931	1,063,372	994,479	1,103,220
Surplus/(Deficit) for the year	2	(18,948)	(21,322)	204	-	-	-	(140,000)	(151,200)	(163,296)

### DC15 O .R. Tambo - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	R e f	2006/7	2007/8	2008/9	Current Year 2009/10				2010/11 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2010/11	Budget Year +1 2011/12	Budget Year +2 2012/13
<b>Revenue By Source</b>											
Property rates	2	-	-	-	-	-	-	-	-	-	-
Property rates - penalties & collection charges		-	-	-	-	-	-	-	-	-	-
Service charges - electricity revenue	2	-	-	-	-	-	-	-	-	-	-
Service charges - water revenue	2	62,840	57,165	56,300	81,344	81,344	81,344	81,344	95,348	100,617	109,250
Service charges - sanitation revenue	2	-	-	-	-	-	-	-	-	-	-
Service charges - refuse revenue	2	-	-	-	-	-	-	-	-	-	-
Service charges - other											
Rental of facilities and equipment											
Interest earned - external investments											
Interest earned - outstanding debtors									-		
Dividends received											
Fines											
Licences and permits											
Agency services											
Transfers recognised - operational		556,998	709,783	851,904	263,974	268,819	268,819	268,819	727,602	652,157	733,498
Other revenue	2	6,853	9,975	73,846	114,135	86,112	86,112	86,112	100,421	90,505	97,176
Gains on disposal of PPE				2,108							
<b>Total Revenue (excluding capital transfers and contributions)</b>		<b>626,691</b>	<b>776,923</b>	<b>984,158</b>	<b>459,452</b>	<b>436,274</b>	<b>436,274</b>	<b>436,274</b>	<b>923,372</b>	<b>843,279</b>	<b>939,924</b>
<b>Expenditure By Type</b>											
Employee related costs	2	73,898	91,739	107,636	181,719	166,151	166,151	166,151	222,382	250,592	270,139
Remuneration of councillors		6,588	6,930	7,387	8,664	8,664	8,664	8,664	8,848	9,998	11,298
Debt impairment	3	-	-	-	29,344	29,344	29,344	29,344	29,000	31,320	33,826
Depreciation & asset impairment	2	-	11,123	143,955	-	-	-	-	140,000	151,200	163,296
Finance charges											
Bulk purchases	2	8,396	285	23,318	3,200	5,000	5,000	5,000	9,000	14,720	15,898
Other materials	8								53,251	88,514	96,414

Contracted services		2,066	3,431	3,345	6,915	8,650	8,650	8,650	6,500	7,020	7,582
Transfers and grants		-	-	-	-	-	-	-	-	-	-
Other expenditure	4, 5	554,692	684,736	698,312	229,610	218,466	218,466	218,466	594,391	441,115	504,767
Loss on disposal of PPE		-	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>645,639</b>	<b>798,245</b>	<b>983,953</b>	<b>459,452</b>	<b>436,275</b>	<b>436,275</b>	<b>436,275</b>	<b>1,063,372</b>	<b>994,480</b>	<b>1,103,219</b>
<b>Surplus/(Deficit)</b>		<b>(18,948)</b>	<b>(21,322)</b>	<b>204</b>	<b>0</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>	<b>(140,000)</b>	<b>(151,200)</b>	<b>(163,296)</b>
Transfers recognised - capital		-	-	-	617,108	644,927	644,927	644,927	350,689	639,658	735,043
Contributions recognised - capital	6	-	-	-	-	-	-	-	-	-	-
Contributed assets		-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>		<b>(18,948)</b>	<b>(21,322)</b>	<b>204</b>	<b>617,108</b>	<b>644,927</b>	<b>644,927</b>	<b>644,927</b>	<b>210,689</b>	<b>488,458</b>	<b>571,747</b>
Taxation		-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after taxation</b>		<b>(18,948)</b>	<b>(21,322)</b>	<b>204</b>	<b>617,108</b>	<b>644,927</b>	<b>644,927</b>	<b>644,927</b>	<b>210,689</b>	<b>488,458</b>	<b>571,747</b>
Attributable to minorities		-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) attributable to municipality</b>		<b>(18,948)</b>	<b>(21,322)</b>	<b>204</b>	<b>617,108</b>	<b>644,927</b>	<b>644,927</b>	<b>644,927</b>	<b>210,689</b>	<b>488,458</b>	<b>571,747</b>
Share of surplus/ (deficit) of associate	7	-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) for the year</b>		<b>(18,948)</b>	<b>(21,322)</b>	<b>204</b>	<b>617,108</b>	<b>644,927</b>	<b>644,927</b>	<b>644,927</b>	<b>210,689</b>	<b>488,458</b>	<b>571,747</b>







ENVIROMENTAL PROTECTION					-						
Vote10 - Roads Transport		-	-	-	-	-	-	-	-	-	-
ROADS											
Vote11 – Water		-	-	-	-	-	-	-	-	-	-
WSA PLANNING											
Vote12 – Tourism		-	-	-	-	-	-	-	-	-	-
Subvote example 12											
Capital single-year expenditure sub-total		-	-	-	-	-	-	-	-	-	-
<b>Total Capital Expenditure</b>		<b>47,563</b>	<b>3,115,776</b>	<b>3,278,989</b>	<b>623,211</b>	<b>644,927</b>	<b>644,927</b>	<b>644,927</b>	<b>350,689</b>	<b>639,658</b>	<b>735,043</b>

### DC15 O .R. Tambo - Table A6 Budgeted Financial Position

Description	R e f	2006/7	2007/8	2008/9	Current Year 2009/10				2010/11 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2010/11	Budget Year +1 2011/12	Budget Year +2 2012/13
<b>ASSETS</b>											
<b>Current assets</b>											
Cash		13,476	10,590	33,381	36,719	36,719	36,719	36,719	46,781	106,027	195,159
Call investment deposits	1	223,869	90,060	39,249	170,000	170,000	170,000	170,000	178,465	179,785	15,713
Consumer debtors	1	56,839	54,350	7,046	7,750	7,750	7,750	7,750	18,750	32,430	53,604
Other debtors		31,091	21,243	3,132	3,445	3,445	3,445	3,445	5,445	10,445	15,945
Current portion of long-term receivables		559	104	1,302	1,432	1,432	1,432	1,432	1,432	1,432	1,432
Inventory	2	5,580	15,366	17,460	19,206	19,206	19,206	19,206	19,206	19,206	19,206
<b>Total current assets</b>		<b>331,413</b>	<b>191,713</b>	<b>101,571</b>	<b>238,552</b>	<b>238,552</b>	<b>238,552</b>	<b>238,552</b>	<b>270,079</b>	<b>349,325</b>	<b>301,059</b>
<b>Non current assets</b>											
Long-term receivables		27	73	-	-	-	-	-			
Investments						(0)					
Investment property											
Investment in Associate											
Property, plant and equipment	3	47,563	3,107,025	3,269,407	3,251,161	3,251,161	3,251,161	3,251,161	3,461,650	3,949,758	4,668,525
Agricultural											
Biological		-	8,751	9,583	10,541	10,541	10,541	10,541	10,541	10,541	10,541
Intangible		395	1,453	5,907	6,498	6,498	6,498	6,498	6,698	7,048	7,426
Other non-current assets			-								
<b>Total non current assets</b>		<b>47,984</b>	<b>3,117,303</b>	<b>3,284,897</b>	<b>3,268,200</b>	<b>3,268,200</b>	<b>3,268,200</b>	<b>3,268,200</b>	<b>3,478,889</b>	<b>3,967,347</b>	<b>4,686,492</b>
<b>TOTAL ASSETS</b>		<b>379,397</b>	<b>3,309,015</b>	<b>3,386,468</b>	<b>3,506,752</b>	<b>3,506,752</b>	<b>3,506,752</b>	<b>3,506,752</b>	<b>3,748,968</b>	<b>4,316,671</b>	<b>4,987,551</b>

<b>LIABILITIES</b>											
<b>Current liabilities</b>											
Bank overdraft	1	-	-	-							
Borrowing	4	370	105	98	108	108	108	108	119	131	146
Consumer deposits		1,644	-	2							
Trade and other payables	4	266,011	155,532	168,732	185,605	157,790	157,790	157,790	189,298	268,526	367,636
Provisions		10,043	17,176	19,427							
<b>Total current liabilities</b>		<b>278,068</b>	<b>172,812</b>	<b>188,259</b>	<b>185,713</b>	<b>157,898</b>	<b>157,898</b>	<b>157,898</b>	<b>189,417</b>	<b>268,657</b>	<b>367,782</b>
<b>Non current liabilities</b>											
Borrowing		639	114	(178)	59	55	55	55	63	69	76
Provisions		-	-	-	-	-	-	-	-	-	-
<b>Total non current liabilities</b>		<b>639</b>	<b>114</b>	<b>(178)</b>	<b>59</b>	<b>55</b>	<b>55</b>	<b>55</b>	<b>63</b>	<b>69</b>	<b>76</b>
<b>TOTAL LIABILITIES</b>		<b>278,707</b>	<b>172,927</b>	<b>188,081</b>	<b>185,772</b>	<b>157,953</b>	<b>157,953</b>	<b>157,953</b>	<b>189,480</b>	<b>268,726</b>	<b>367,858</b>
<b>NET ASSETS</b>	5	<b>100,691</b>	<b>3,136,088</b>	<b>3,198,387</b>	<b>3,320,980</b>	<b>3,348,799</b>	<b>3,348,799</b>	<b>3,348,799</b>	<b>3,559,488</b>	<b>4,047,946</b>	<b>4,619,693</b>
<b>COMMUNITY WEALTH/EQUITY</b>											
Accumulated Surplus/(Deficit)		76,919	3,101,797	3,102,001	3,320,980	3,348,799	3,348,799	3,348,799	3,559,488	4,047,946	4,619,693
Reserves	4	23,772	34,292	96,154	-	-	-	-	-	-	-
Minorities' interests											
<b>TOTAL COMMUNITY WEALTH/EQUITY</b>	5	<b>100,691</b>	<b>3,136,088</b>	<b>3,198,155</b>	<b>3,320,980</b>	<b>3,348,799</b>	<b>3,348,799</b>	<b>3,348,799</b>	<b>3,559,488</b>	<b>4,047,946</b>	<b>4,619,693</b>

### DC15 O .R. Tambo - Table A7 Budgeted Cash Flows

Description	R e f	2006/7	2007/8	2008/9	Current Year 2009/10				2010/11 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2010/11	Budget Year +1 2011/12	Budget Year +2 2012/13
<b>CASH FLOW FROM OPERATING ACTIVITIES</b>											
<b>Receipts</b>											
Ratepayers and other		63,362	60,905	103,886	185,868	154,147	154,147	154,147	164,459	156,562	169,101
Government – operating	1	190,354	210,420	260,795	350,198	350,198	350,198	350,198	727,602	652,157	733,498
Government – capital	1	330,640	443,024	533,086	530,884	570,906	570,906	570,906	345,057	633,576	728,474
Interest		6,266	8,707	15,198	9,610	5,990	5,990	5,990	7,943	9,323	10,068
Dividends					-	-	-	-	-	-	-
<b>Payments</b>											
Suppliers and employees		(550,504)	(777,185)	(683,918)	(459,547)	(435,485)	(435,485)	(435,485)	(826,844)	(774,751)	(859,108)
Finance charges			(178)	(19)	(1,150)	(1,203)	(1,203)	(1,203)	(1,490)	(2,209)	(1,490)
Transfers and Grants	1							-			

<b>NET CASH FROM/(USED) OPERATING ACTIVITIES</b>		<b>40,118</b>	<b>(54,306)</b>	<b>229,027</b>	<b>615,863</b>	<b>644,554</b>	<b>644,554</b>	<b>644,554</b>	<b>416,726</b>	<b>674,658</b>	<b>780,543</b>	
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>												
<b>Receipts</b>												
	Proceeds on disposal of PPE	65	-	-	-	-	-	-	-	-	-	
	Decrease (Increase) in non-current debtors	1,581	-	-	-	-	-	-	-	-	-	
	Decrease (increase) other non-current receivables	(554)	-	-	-	-	-	-	-	-	-	
	Decrease (increase) in non-current investments											
<b>Payments</b>												
	Capital assets	(13,252)	(81,924)	(256,985)	(481,775)	(509,316)	(643,404)	(509,316)	(306,664)	(595,412)	(681,411)	
<b>NET CASH FROM/(USED) INVESTING ACTIVITIES</b>		<b>(12,160)</b>	<b>(81,924)</b>	<b>(256,985)</b>	<b>(481,775)</b>	<b>(509,316)</b>	<b>(643,404)</b>	<b>(509,316)</b>	<b>(306,664)</b>	<b>(595,412)</b>	<b>(681,411)</b>	
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>												
<b>Receipts</b>												
	Short term loans	-	-	-	-	-	-	-	-	-	-	
	Borrowing long term/refinancing	-	-	-	-	-	-	-	-	-	-	
	Increase (decrease) in consumer deposits	1,644	-	-	-	-	-	-	-	-	-	
<b>Payments</b>												
	Repayment of borrowing	(9,830)	(464)	(61)	-	(1,150)	(1,150)	(1,150)	-	-	-	
<b>NET CASH FROM/(USED) FINANCING ACTIVITIES</b>		<b>(8,186)</b>	<b>(464)</b>	<b>(61)</b>	<b>-</b>	<b>(1,150)</b>	<b>(1,150)</b>	<b>(1,150)</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>NET INCREASE/ (DECREASE) IN CASH HELD</b>		<b>19,772</b>	<b>(136,694)</b>	<b>(28,019)</b>	<b>134,088</b>	<b>134,088</b>	<b>0</b>	<b>134,088</b>	<b>110,062</b>	<b>79,246</b>	<b>99,132</b>	
	Cash/cash equivalents at the year begin:	2	217,572	237,344	100,650	72,631	72,631	206,719	72,631	206,719	316,781	396,027
	Cash/cash equivalents at the year end:	2	237,344	100,650	72,631	206,719	206,719	206,719	206,719	316,781	396,027	495,159

**DC15 O .R. Tambo - Table A8 Cash backed reserves/accumulated surplus reconciliation**

Description	R e f	2006/7	2007/8	2008/9	Current Year 2009/10				2010/11 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2010/11	Budget Year +1 2011/12	Budget Year +2 2012/13
<b><u>Cash and investments available</u></b>											
Cash/cash equivalents at the year end	1	237,344	100,650	72,631	206,719	206,719	206,719	206,719	316,781	396,027	495,159
Other current investments > 90 days		(0)	(0)	(1)	(0)	(0)	(0)	(0)	0	(0)	0
Non current assets - Investments	1	-	-	-	-	(0)	-	-	-	-	-
<b>Cash and investments available:</b>		<b>237,344</b>	<b>100,650</b>	<b>72,630</b>	<b>206,719</b>	<b>206,719</b>	<b>206,719</b>	<b>206,719</b>	<b>316,781</b>	<b>396,027</b>	<b>495,159</b>
<b><u>Application of cash and investments</u></b>											
Unspent conditional transfers		174,963	67,020	59,180	65,098	70,000	70,000	70,000	78,527	122,773	176,405
Unspent borrowing											
Statutory requirements	2										
Other working capital requirements	3	33,288	28,284	104,276	109,736	77,259	77,259	77,259	90,575	111,145	136,458
Other provisions											
Long term investments committed	4	-	-	-	-	-	-	-	-	-	-
Reserves to be backed by cash/investments	5										
<b>Total Application of cash and investments:</b>		<b>208,251</b>	<b>95,304</b>	<b>163,456</b>	<b>174,834</b>	<b>147,259</b>	<b>147,259</b>	<b>147,259</b>	<b>169,102</b>	<b>233,918</b>	<b>312,863</b>
<b>Surplus(shortfall)</b>		<b>29,093</b>	<b>5,346</b>	<b>(90,826)</b>	<b>31,885</b>	<b>59,460</b>	<b>59,460</b>	<b>59,460</b>	<b>147,679</b>	<b>162,109</b>	<b>182,296</b>

**DC15 O .R. Tambo - Table  
A9 Asset Management**

Description	R e f	2006/7	2007/8	2008/9	Current Year 2009/10			2010/11 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2010/11	Budget Year +1 2011/12	Budget Year +2 2012/13
<b>CAPITAL EXPENDITURE</b>										
<b>Total New Assets</b>	1	47,563	3,117,229	3,284,896	617,108	644,927	644,927	301,108	621,298	715,214
<i>Infrastructure - Road transport</i>		-	203,682	181,706	19,000	31,700	31,700	15,000	-	-
<i>Infrastructure - Electricity</i>		-	-	-	-	-	-	-	-	-
<i>Infrastructure - Water</i>		-	2,629,764	2,758,263	357,879	359,379	359,379	190,598	413,576	475,184
<i>Infrastructure - Sanitation</i>		-	163,759	170,854	151,491	158,098	158,098	63,283	174,917	209,320
<i>Infrastructure - Other</i>		-	-	-	-	-	-	2,000	2,300	-
Infrastructure		-	2,997,206	3,110,823	528,370	549,177	549,177	270,881	590,793	684,504
Community		7,673	1,050	895	4,750	-	-	9,196	11,650	10,320
Heritage assets		88	90	90	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Other assets	6	39,801	108,680	157,599	79,888	90,239	90,239	20,253	17,750	19,195
Agricultural Assets		-	4,950	4,950	-	-	-	-	-	-
Biological assets		-	3,801	4,633	4,000	5,000	5,000	-	-	-
Intangibles		-	1,453	5,906	100	512	512	778	1,106	1,194
<b>Total Renewal of Existing Assets</b>	2	-	-	-	-	-	-	49,581	18,360	19,829
<i>Infrastructure - Road transport</i>		-	-	-	-	-	-	-	-	-
<i>Infrastructure - Electricity</i>		-	-	-	-	-	-	-	-	-
<i>Infrastructure - Water</i>		-	-	-	-	-	-	49,581	18,360	19,829
<i>Infrastructure - Sanitation</i>		-	-	-	-	-	-	-	-	-
<i>Infrastructure - Other</i>		-	-	-	-	-	-	-	-	-
Infrastructure		-	-	-	-	-	-	49,581	18,360	19,829
Community		-	-	-	-	-	-	-	-	-
Heritage assets		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Other assets	6	-	-	-	-	-	-	-	-	-
Agricultural Assets		-	-	-	-	-	-	-	-	-
Biological assets		-	-	-	-	-	-	-	-	-
Intangibles		-	-	-	-	-	-	-	-	-
<b>Total Capital Expenditure</b>	4	-	203,682	181,706	19,000	31,700	31,700	15,000	-	-
<i>Infrastructure - Road transport</i>		-	203,682	181,706	19,000	31,700	31,700	15,000	-	-





Other assets	6,7	3,104	-	5,067	4,350	4,416	4,416	3,251	5,857	6,285
<b>TOTAL EXPENDITURE OTHER ITEMS</b>		<b>25,044</b>	<b>11,123</b>	<b>169,531</b>	<b>32,010</b>	<b>28,914</b>	<b>28,914</b>	<b>193,251</b>	<b>239,714</b>	<b>259,710</b>
<i>% of capital exp on renewal of assets</i>		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	16.5%	3.0%	2.8%
<i>Renewal of Existing Assets as % of deprecn"</i>		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	35.4%	12.1%	12.1%
<i>R&amp;M as a % of PPE</i>		52.7%	0.0%	0.8%	0.9%	0.9%	0.9%	1.5%	2.2%	2.1%
<i>Renewal and R&amp;M as a % of PPE</i>		6348.0%	0.0%	165.0%	188.0%	170.0%	170.0%	604.0%	620.0%	661.0%

### DC15 O .R. Tambo - Table A10 Basic service delivery measurement

Description	R e f	2006/7	2007/8	2008/9	Current Year 2009/10			2010/11 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2010/11	Budget Year +1 2011/12	Budget Year +2 2012/13
<b>Household service targets (000)</b>	1									
<u>Water:</u>										
Piped water inside dwelling		45	47	50	53	54	55	58	59	60
Piped water inside yard (but not in dwelling)		12	14	14	15	16	16	17	17	18
Using public tap (at least min.service level)	2	62	96	113	138	139	140	165	165	166
Other water supply (at least min.service level)	4									
<i>Minimum Service Level and Above sub-total</i>		120	157	177	206	209	211	240	241	244
Using public tap (< min.service level)	3									
Other water supply (< min.service level)	4			-						
No water supply		241	210	193	168	168	165	140	139	138
<i>Below Minimum Servic Level sub-total</i>		241	210	193	168	168	165	140	139	138
<b>Total number of households</b>	5	360	367	370	374	377	376	380	380	382
<u>Sanitation/sewerage:</u>										
Flush toilet (connected to sewerage)		41	43	45	48	48	50	53	53	55
Flush toilet (with septic tank)		18	19	21	22	22	24	26	27	28
Chemical toilet										
Pit toilet (ventilated)		78	157	172	194	195	197	220	222	224
Other toilet provisions (> min.service level)										
<i>Minimum Service Level and Above sub-total</i>		137	219	238	264	265	271	299	302	307
Bucket toilet										
Other toilet provisions (< min.service level)										
No toilet provisions		226	147	124	102	101	99	76	74	72
<i>Below Minimum Servic Level sub-total</i>		226	147	124	102	101	99	76	74	72



<b>Revenue cost of free services provided (R'000)</b>	9									
Property rates (R15 000 threshold rebate)										
Property rates (other exemptions, reductions and rebates)										
Water		119,620	131,063	195,596	244,435	273,767	273,767	304,500	341,040	341,040
Sanitation		39,873	43,688	65,199	81,145	90,882	90,882	101,500	113,680	113,680
Electricity/other energy										
Refuse										
Municipal Housing - rental rebates										
Housing - top structure subsidies	6									
Other										
<b>Total revenue cost of free services provided (total social package)</b>		<b>159,493</b>	<b>174,750</b>	<b>260,795</b>	<b>325,580</b>	<b>364,650</b>	<b>364,649</b>	<b>406,000</b>	<b>454,720</b>	<b>454,720</b>

## 6. SUPPORTING TABLES

### DC15 O .R. Tambo - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'

Description	R e f	2006/7	2007/8	2008/9	Current Year 2009/10				2010/11 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2010/11	Budget Year +1 2011/12	Budget Year +2 2012/13
R thousand											
<b>REVENUE ITEMS:</b>											
<u>Property rates</u>	6										
Net Property Rates		-	-	-	-	-	-	-	-	-	-
<u>Service charges - electricity revenue</u>	6										
Net Service charges - electricity revenue		-	-	-	-	-	-	-	-	-	-
<u>Service charges - water revenue</u>	6										
Total Service charges - water revenue		62,840	57,165	56,300	81,344	81,344	81,344	81,344	98,823	104,910	113,303
<i>less Revenue Foregone</i>									3,475	4,293	4,053
Net Service charges - water revenue		62,840	57,165	56,300	81,344	81,344	81,344	81,344	95,348	100,617	109,250
<u>Service charges - sanitation revenue</u>											
Net Service charges - sanitation revenue		-	-	-	-	-	-	-	-	-	-
<u>Other Revenue by source</u>	3										
Rental of facilities and equipment		35	31	87	73	73	73	73	200	22	23
Interest earned - external investment		3,340	8,707	11,850	9,610	5,990	5,990	5,990	7,943	9,323	10,068
Interest earned - outstanding receivables		2,926	17	3,347	-	-	-	-	-	-	-
Government grants and subsidies		-	-	-	-	-	-	-	-	-	-
Sundry revenue		552	20	419	-	-	-	-	-	-	-
Tender documents			262	288	310	390	390	390	400	432	467
Commission received			84	94	-	-	-	-	-	-	-
Deposits			-	9	-	-	-	-	-	-	-
Lgseta - Skills development			-	610	-	-	-	-	-	-	-
Insurance Proceeds			323	-	-	-	-	-	-	-	-
VAT refund (MFMA circular No. 48 implementation)			-	55,542	92,141	70,813	70,813	70,813	86,878	75,329	80,786
Proceeds received due to under-declaration			531	-	-	-	-	-	-	-	-
Public contributions - unconditional			-	1,600	-	-	-	-	-	-	-
Proceeds from farm operations					-	8,845	8,845	8,845	5,000	5,400	5,832

Funds received from fund raising					12,000						
<b>Total 'Other' Revenue</b>	1	6,853	9,975	73,846	114,135	86,112	86,112	86,112	100,421	90,505	97,176
<b>EXPENDITURE ITEMS:</b>											
<b><u>Employee related costs</u></b>											
Salaries and Wages	2	43,309	52,916	67,434	120,243	114,981	114,981	114,981	152,512	165,972	178,749
Contributions to UIF, pensions, medical aid		8,775	11,675	13,635	18,466	20,077	20,077	20,077	35,407	50,303	54,327
Travel, motor car, accom; & other allowances		13,157	13,657	14,765	30,014	20,426	20,426	20,426	17,057	18,955	20,471
Housing benefits and allowances		3,076	8,530	7,756	5,672	6,210	6,210	6,210	9,187	12,966	14,004
Overtime		4,268	4,840	3,942	3,149	4,456	4,456	4,456	6,000	-	-
Performance bonus		1,313	121	104	4,174	-	-	-	-	-	-
Long service awards						-			363	392	424
Payments in lieu of leave									1,856	2,004	2,164
Post-retirement benefit obligations	4					-			-	-	-
<i>sub-total</i>	5	73,898	91,739	107,636	181,719	166,151	166,151	166,151	222,382	250,592	270,139
<u>Less: Employees costs capitalised to PPE</u>											
<b>Total Employee related costs</b>	1	73,898	91,739	107,636	181,719	166,151	166,151	166,151	222,382	250,592	270,139
<b><u>Contributions recognised - capital</u></b>											
Total Contributions recognised - capital		-	-	-	-	-	-	-	-	-	-
<b><u>Depreciation &amp; asset impairment</u></b>											
Total Depreciation & asset impairment	1	-	11,123	143,955	-	-	-	-	140,000	151,200	163,296
<b><u>Bulk purchases</u></b>											
Electricity Bulk Purchases		-	-	-	-	-	-	-	-	-	-
Water Bulk Purchases		8,396	285	23,318	3,200	5,000	5,000	5,000	9,000	14,720	15,898
<b>Total bulk purchases</b>	1	8,396	285	23,318	3,200	5,000	5,000	5,000	9,000	14,720	15,898
<b><u>Contracted services</u></b>											
<i>Security Costs</i>		2,066	3,431	3,345	6,515	8,400	8,400	8,400	6,500	7,020	7,582
<i>#REF!</i>					400	250	250	250	-	-	-
<i>sub-total</i>	1	2,066	3,431	3,345	6,915	8,650	8,650	8,650	6,500	7,020	7,582
<b>Total contracted services</b>		2,066	3,431	3,345	6,915	8,650	8,650	8,650	6,500	7,020	7,582
<b><u>Other Expenditure By Type</u></b>											
Collection costs		525	369	468	750	400	400	400	571	617	666
Contributions to 'other' provisions		12,392	18,582	70,084	1,000	1,500	1,500	1,500	1,000	1,080	1,166
Consultant fees		-	377	2,682	8,775	8,305	8,305	8,305	8,240	7,362	7,951
Audit fees		760	1,724	1,925	2,324	2,720	2,720	2,720	2,800	2,700	2,916
General expenses	3	541,014	663,685	623,152	216,760	205,540	205,540	205,540	581,780	429,357	492,068
<b>Total 'Other' Expenditure</b>	1	554,692	684,736	698,312	229,610	218,466	218,466	218,466	594,391	441,115	504,767

**DC15 O .R. Tambo - Supporting Table SA2 Matrix Financial Performance Budget (revenue source/expenditure type and dept.)**

Description	R e f	Vote1 - Council & Committees	Vote2 - Finance and Administration	Vote3 - Planning & Development	Vote4 - Health	Vote5 - Community & Social Services	Vote6 - Housing	Vote7 - Public safety	Vote8 - Sport s & Recre ation	Vote9 - Envirom ental Protectio n	Vote10 - Road s Trans port	Vote11 - Water	Vote12 - Touris m	Total
R thousand	1	R'000	R'000	R'000	R'000	R'000	R'000							R'000
<b>Revenue By Source</b>														
Property rates		-	-	-	-	-	-	-	-	-	-	-	-	-
Property rates - penalties & collection charges		-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - electricity revenue		-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - water revenue		-	-	-	-	-	-	-	-	1,458	-	93,891	-	95,348
Service charges - sanitation revenue		-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - refuse revenue		-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - other		-	-	-	-	-	-	-	-	-	-	-	-	-
Rental of facilities and equipment		-	200	-	-	-	-	-	-	-	-	-	-	200
Interest earned - external investments		-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned - outstanding debtors		-	-	-	-	-	-	-	-	-	-	-	-	-
Dividends received		-	-	-	-	-	-	-	-	-	-	-	-	-
Fines		-	-	-	-	-	-	-	-	-	-	-	-	-
Licences and permits		-	-	-	-	-	-	-	-	-	-	-	-	-
Agency services		-	-	-	-	-	-	-	-	-	-	-	-	-
Other revenue			38,441	16,148		911		2,082						100,221
Transfers recognised - operational		37,187	48,341	40,709	12,198	3,381	5,550	11,941	1,550	185			3,717	727,601
Gains on disposal of PPE		26,959							1,402	-	839	576,281	-	-
<b>Total Revenue (excluding capital transfers and contributions)</b>		<b>64,146</b>	<b>86,982</b>	<b>56,858</b>	<b>12,198</b>	<b>4,292</b>	<b>5,550</b>	<b>14,023</b>	<b>2,952</b>	<b>1,643</b>	<b>839</b>	<b>670,172</b>	<b>3,717</b>	<b>923,371</b>

<b>Expenditure By Type</b>														
Employee related costs		41,458	15,048	1,170	3,236	5,263	11,657							222,382
	31,106							1,330	1,083	321	109,214	1,496		
Remuneration of councillors	8,848	-	-	-	-	-	-	-	-	-	-	-	-	8,848
Debt impairment														-
Depreciation & asset impairment														-
Finance charges														-
Bulk purchases														9,000
Other materials		3,251									9,000			53,251
Contracted services		6,500									50,000			6,500
Transfers and grants			-											-
Other expenditure		35,773	41,810	11,028	1,055	288	2,366							-
	24,192							1,622	560	518	641,958	2,221		763,390
Loss on disposal of PPE														-
<b>Total Expenditure</b>	<b>64,146</b>	<b>86,982</b>	<b>56,858</b>	<b>12,198</b>	<b>4,292</b>	<b>5,550</b>	<b>14,023</b>	<b>2,952</b>	<b>1,643</b>	<b>839</b>	<b>810,172</b>	<b>3,717</b>		<b>1,063,371</b>
<b>Surplus/(Deficit)</b>	<b>(0)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(0)</b>	<b>0</b>	<b>-</b>	<b>(140,000)</b>	<b>(0)</b>		<b>(140,000)</b>
Transfers recognised - capital														-
Contributions recognised - capital														-
Contributed assets														-
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>(0)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(0)</b>	<b>0</b>	<b>-</b>	<b>(140,000)</b>	<b>(0)</b>		<b>(140,000)</b>

**DC15 O .R. Tambo - Supporting Table SA3 Supporting detail to  
'Budgeted Financial Position'**

Description	R e f	2006/7	2007/8	2008/9	Current Year 2009/10				2010/11 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2010/11	Budget Year +1 2011/12	Budget Year +2 2012/13
R thousand											
<b>ASSETS</b>											
<u>Call investment deposits</u>											
Call deposits < 90 days		223,869	90,060	39,249	170,000	170,000	170,000	170,000	270,000	290,000	300,000
Other current investments > 90 days											
<b>Total Call investment deposits</b>	2	223,869	90,060	39,249	170,000	170,000	170,000	170,000	270,000	290,000	300,000
<u>Consumer debtors</u>											
Consumer debtors		96,144	106,399	129,311	142,242	142,242	142,242	142,242	182,242	227,242	282,242
<u>Less: Provision for debt impairment</u>		(39,305)	(52,049)	(122,265)	(134,492)	(134,492)	(134,492)	(134,492)	(163,492)	(194,812)	(228,638)
<b>Total Consumer debtors</b>	2	56,839	54,350	7,046	7,750	7,750	7,750	7,750	18,750	32,430	53,604
<u>Debt impairment provision</u>											
Balance at the beginning of the year		23,826	39,305	52,049	122,265	122,265	122,265	122,265	134,492	163,492	194,812
Contributions to the provision		15,479	12,744	70,216	12,227	12,227	12,227	12,227	29,000	31,320	33,826
Bad debts written off											
<b>Balance at end of year</b>		39,305	52,049	122,265	134,492	134,492	134,492	134,492	163,492	194,812	228,638
<u>Property, plant and equipment (PPE)</u>											
PPE at cost/valuation (excl. finance leases)		83,307	4,485,068	4,784,683	5,040,325	5,040,325	5,040,325	5,040,325	5,299,279	5,919,907	6,480,500
Leases recognised as PPE	3	2,039	641	667	734	734	734	734	734	734	734
<u>Less: Accumulated depreciation</u>		37,784	1,378,683	1,515,943	1,667,537	1,667,537	1,667,537	1,667,537	1,807,537	1,958,737	1,974,635
<b>Total Property, plant and equipment (PPE)</b>	2	47,563	3,107,025	3,269,407	3,373,522	3,373,522	3,373,522	3,373,522	3,492,476	3,961,904	4,506,599
<b>LIABILITIES</b>											
<u>Current liabilities - Borrowing</u>											
Short term loans (other than bank overdraft)											
Current portion of long-term liabilities		370	105	98	108	108	108	108	108	108	108
<b>Total Current liabilities - Borrowing</b>		370	105	98	108	108	108	108	108	108	108
<u>Trade and other payables</u>											
Trade and other creditors		91,048	88,512	109,552	120,507	87,790	87,790	87,790	110,790	145,790	191,290
Unspent conditional transfers		174,963	67,020	59,180	65,098	70,000	70,000	70,000	78,527	122,773	176,405
VAT									-	-	-





**DC15 O .R. Tambo - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)**

Strategic Objective	Goal	R e f	2006/7	2007/8	2008/9	Current Year 2009/10			2010/11 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2010/11	Budget Year +1 2011/12	Budget Year +2 2012/13
Good Governance and Public Participation	Ensure transparent and accountable governance		2,010	2,594	12,447	88,504	70,690	70,690	64,146	66,321	71,799
Institutional Transformation and Development	Promote workplace and community skills development		–	739,041	452,599	41,057	35,910	35,910	38,410	45,046	48,623
Financial Viability and Management	Strategic and sustainable budgeting, Grow and diversify our revenues and Value for money expenditure		260,856	–	–	42,938	36,218	36,218	48,572	53,602	58,040
Local Economic Development			5,066	9,963	4,890	49,986	52,469	52,469	59,213	43,012	47,490
Infrastructure			312,918	20,339	508,958	157,210	166,982	166,982	671,011	601,707	677,693
Social Transformation			45,840	4,986	3,157	50,413	44,661	44,661	42,020	33,591	36,279
<b>Total Revenue (excluding capital transfers and contributions)</b>		<b>1</b>	<b>626,691</b>	<b>776,924</b>	<b>982,050</b>	<b>430,108</b>	<b>406,931</b>	<b>406,931</b>	<b>923,372</b>	<b>843,279</b>	<b>939,923</b>

**DC15 O .R. Tambo - Supporting Table SA5 Reconciliation of IDP  
strategic objectives and budget (operating expenditure)**

Strategic Objective	Goal	R e f	2006/7	2007/8	2008/9	Current Year 2009/10			2010/11 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2010/11	Budget Year +1 2011/12	Budget Year +2 2012/13
Good Governance and Public Participation	Ensure transparent and accountable governance		2,010	2,594	12,447	88,504	70,690	70,690	64,146	66,321	71,799
Institutional Transformation and Development	Promote workplace and community skills development		–	739,041	452,599	41,057	35,910	35,910	38,410	45,046	48,623
Financial Viability and Management	Strategic and sustainable budgeting, Grow and diversify our revenues and Value for money expenditure		260,856	–	–	42,938	36,218	36,218	48,572	53,602	58,040
Local Economic Development			5,066	9,963	4,890	49,986	52,469	52,469	59,213	43,012	47,490
Infrastructure and Services			418,424	116,606	578,424	157,210	166,982	166,982	811,011	752,907	840,989
Social Transformation	Promote health of Citizens		45,840	4,986	3,157	50,413	44,661	44,661	42,020	33,591	36,279
		1	732,197	873,190	1,051,517	430,108	406,931	406,931	1,063,372	994,479	1,103,219

**DC15 O .R. Tambo - Supporting Table SA6 Reconciliation of IDP  
strategic objectives and budget (capital expenditure)**

Strategic Objective	Goal	Goal Code	Ref	2006/7	2007/8	2008/9	Current Year 2009/10			2010/11 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2010/11	Budget Year +1 2011/12	Budget Year +2 2012/13
Good Governance and Public Participation	Ensure transparent and accountable governance	A		4,409	11,137	10,632	30	203	203	50	54	58
		B										
Institutional Transformation and Development	Promote workplace and community skills development	C		24,808	41,393	85,667	3,950	1,362	1,362	1,461	1,844	2,031
Financial Viability and Management	Strategic and sustainable budgeting, Grow and diversify our revenues and Value for money expenditure	D					-	716	716	3,343	540	583
		E										
Local Economic Development		F		101	27,459	29,756	57,241	53,345	53,345	3,178	3,631	1,426
Infrastructure and Services		G		9,735	1,286	24,865	549,300	577,106	577,106	337,472	627,483	726,611
Social transformation		H		8,506	9,733	3,529	6,587	12,195	12,195	5,185	6,106	4,333
			1	47,560	91,009	154,448	617,108	644,927	644,927	350,689	639,658	735,043

**DC15 O .R. Tambo - Supporting Table SA7**  
**Measureable performance objectives**

Description	Unit of measurement	2006/7	2007/8	2008/9	Current Year 2009/10			2010/11 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2010/11	Budget Year +1 2011/12	Budget Year +2 2012/13
<b>Vote 1 - Council and Committees</b>										
<b>Function 1 - Executive and Council</b>										
<b>Sub-function 1 - Speakers Office</b>										
<i>Council Meetings</i>	Number of Meetings	4	4	4	4	4	4	4	4	4
<i>Oversight Meetings</i>	Number of meetings	4	4	4	4	4	4	4	4	4
<b>Sub-function 2 - Mayors Office</b>										
<i>Public Participation Meetings</i>	Number of Meetings	14	14	14	14	14	14	14	14	14
<i>Community Mobilisation</i>	Number of Meetings	4	4	4	4	4	4	4	4	4
<b>Sub-function 3 - Office of Municipal Manager</b>										
<i>Management Meetings</i>	Number of Meetings	12	12	12	12	12	12	12	12	12
<b>Function 2 -</b>										
<b>Sub-function 1 - Corporate Services</b>										
<i>Insert measure/s description</i>										
<b>Sub-function 2 - (name)</b>										
<i>Insert measure/s description</i>										
<b>Sub-function 3 - (name)</b>										
<i>Insert measure/s description</i>										
<b>Infrastructure Services</b>										
<b>Function 1 - Water Services</b>										
<b>Sub-function 1 - Water</b>										
<i>Construction of Bulk Water Infrastructure</i>	Number of household connected							0	50000	50000
<b>Sub-function 2 - Sanitation</b>										
<i>Construction of Toilets</i>	Number of Toilets							48500	48500	48500
<b>Sub-function 3 - Transport Planning</b>										
<i>Construction of Taxi Ranks</i>	Number of Taxi Ranks							1	1	1



<b>Funding of Provisions</b>												
Provisions not funded - %	Unfunded Provs./Total Provisions											
<b>Other Indicators</b>												
Electricity Distribution Losses (2)	% Volume (units purchased and generated less units sold)/units purchased and generated											
Water Distribution Losses (2)	% Volume (units purchased and own source less units sold)/Total units purchased and own source											
Employee costs	Employee costs/(Total Revenue - capital revenue)	11.8%	11.8%	10.9%	39.6%	38.1%	38.1%	38.1%	24.1%	29.7%	28.7%	
Remuneration	Total remuneration/(Total Revenue - capital revenue)	12.8%	12.7%	11.7%	39.6%	38.1%	38.1%		27.7%	33.7%	32.7%	
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%		0.0%	0.0%	0.0%	
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	0.0%	1.4%	14.6%	0.0%	0.0%	0.0%	0.0%	15.2%	17.9%	17.4%	
<b>IDP regulation financial viability indicators</b>												
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)	7.6	4.4	13.8	27.4	27.4	27.4	21.1	21.0	19.0	20.5	
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	140.8%	132.4%	20.4%	15.5%	15.5%	15.5%	15.5%	26.9%	44.0%	65.0%	
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	31.3	11.8	6.2	10.8	11.4	11.4	11.4	13.8	15.2	17.5	





Dwellings provided by municipality (4.)												
Dwellings provided by province/s												
Dwellings provided by private sector (5.)												
<b>Total new housing dwellings</b>		-	-	-	-	-	-	-	-	-	-	-
<b>Economic (6.)</b>												
Inflation/inflation outlook (CPIX)					7.1%	7.6%	11.5%	7.0%	6.5%	6.0%	6.0%	
Interest rate - borrowing					8.8%	10.1%	10.0%	8.5%	9.5%	10.0%	10.5%	
Interest rate - investment												
Remuneration increases												
Consumption growth (electricity)												
Consumption growth (water)												
<b>Collection rates (7.)</b>												
Property tax/service charges												
Rental of facilities & equipment												
Interest - external investments												
Interest - debtors												
Revenue from agency services												

**DC15 O .R. Tambo  
Supporting Table SA10  
Funding measurement**

Description	MFMA section	R e f	2006/7	2007/8	2008/9	Current Year 2009/10				2010/11 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2010/11	Budget Year +1 2011/12	Budget Year +2 2012/13
<b>Funding measures</b>												
Cash/cash equivalents at the year end - R'000	18(1)b	1	237,344	100,650	72,631	206,719	206,719	206,719	206,719	316,781	396,027	495,159
Cash + investments at the yr end less applications - R'000	18(1)b	2	29,093	5,346	(90,826)	31,885	59,460	59,460	59,460	147,679	162,109	182,296
Cash year end/monthly employee/supplier payments	18(1)b	3	31.3	11.8	6.2	10.8	11.4	11.4	11.4	13.8	15.2	17.5
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	4	(22,111)	(21,322)	204	617,108	644,927	644,927	644,927	210,689	488,458	571,747
Service charge rev % change - macro CPIX target exclusive	18(1)a,(2)	5	N.A.	(15.0%)	(7.5%)	38.5%	(6.0%)	(6.0%)	(6.0%)	11.2%	(0.5%)	2.6%
Cash receipts % of Ratepayer & Other revenue	18(1)a,(2)	6	46.9%	71.7%	30.4%	94.5%	91.4%	91.4%	91%	78.8%	74.6%	72.5%

Debt impairment expense as a % of total billable revenue	18(1)a,(2)	7	0.0%	0.0%	0.0%	36.1%	36.1%	36.1%	36.1%	30.4%	31.1%	31.0%
Capital payments % of capital expenditure	18(1)c:19	8	27.9%	2.6%	7.8%	77.3%	79.0%	99.8%	79.0%	87.4%	93.1%	92.7%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c	9	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Grants % of Govt. legislated/gazetted allocations	18(1)a	10	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Current consumer debtors % change - incr(decr)	18(1)a	11	N.A.	(14.5%)	(84.8%)	10.0%	0.0%	0.0%	0.0%	103.0%	72.9%	60.2%
Long term receivables % change - incr(decr)	18(1)a	12	N.A.	173.3%	(100.0%)	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
R&M % of Property Plant & Equipment	20(1)(vi)	13	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Asset renewal % of capital budget	20(1)(vi)	14	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	7.7%	5.2%	3.1%	0.0%

### DC15 O .R. Tambo - Supporting Table SA14 Household bills

Description	Ref	2006/7	2007/8	2008/9	Current Year 2009/10			2010/11 Medium Term Revenue & Expenditure Framework				
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2010/11 % incr.	Budget Year 2010/11	Budget Year +1 2011/12	Budget Year +2 2012/13	
Rand/cent												
<u>Monthly Account for Household - 'Large' Household</u>	1											
<b>Rates and services charges:</b>												
Property rates		-	-	-	-	-	-	-	-	-	-	-
Electricity: Basic levy		-	-	-	-	-	-	-	-	-	-	-
Electricity: Consumption		-	-	-	-	-	-	-	-	-	-	-
Water: Basic levy												
Water: Consumption		5.70	5.70	5.70	6.20	6.20	6.20	-	6.94	6.94	6.94	
Sanitation		98.00	98.00	98.00	109.76	109.76	109.76	-	122.93	122.93	122.93	
Refuse removal		-	-	-	-	-	-	-	-	-	-	
Other		-	-	-	-	-	-	-	-	-	-	
<b>sub-total</b>		<b>103.70</b>	<b>103.70</b>	<b>103.70</b>	<b>115.96</b>	<b>115.96</b>	<b>115.96</b>	<b>12.0%</b>	<b>129.88</b>	<b>129.87</b>	<b>129.87</b>	
VAT on Services												
<b>Total large household bill:</b>		<b>103.70</b>	<b>103.70</b>	<b>103.70</b>	<b>115.96</b>	<b>115.96</b>	<b>115.96</b>	<b>12.0%</b>	<b>129.88</b>	<b>129.87</b>	<b>129.87</b>	
% increase/-decrease			-	-	11.8%	-	-		108,129.3%	(0.0%)	-	

<b>Monthly Account for Household - 'Small' Household</b>	2										
<b>Rates and services charges:</b>											
Property rates		-	-	-	-	-	-	-	-	-	-
Electricity: Basic levy		-	-	-	-	-	-	-	-	-	-
Electricity: Consumption		-	-	-	-	-	-	-	-	-	-
Water: Basic levy											
Water: Consumption		3.70	3.70	3.70	3.96	3.96	3.96	-	4.44	4.44	4.44
Sanitation		48	48	48	54	60	67	-	76	-	85
Refuse removal											
Other		-	-	-	-	-	-	-	-	-	-
<b>sub-total</b>		51.70	51.70	51.70	57.72	64.17	71.40	38.5%	79.97	4.44	89.03
VAT on Services											
<b>Total small household bill:</b>		51.70	51.70	51.70	57.72	64.17	71.40	38.5%	79.97	4.44	89.03
<b>% increase/-decrease</b>			-	-	11.6%	11.2%	11.3%		20,671.2%	(94.4%)	1,905.2%
<b>Monthly Account for Household - 'Small' Household receiving free basic services</b>	3										
<b>Rates and services charges:</b>											
Property rates		-	-	-	-	-	-	-	-	-	-
Electricity: Basic levy		-	-	-	-	-	-	-	-	-	-
Electricity: Consumption		-	-	-	-	-	-	-	-	-	-
Water: Basic levy											
Water: Consumption		3.70	3.70	3.70	3.96	3.96	3.96	-	4.44	4.44	4.44
Sanitation		48	48	48	54	60	67	-	76	-	85
Refuse removal		-	-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-	-
<b>sub-total</b>		51.70	51.70	51.70	57.72	64.17	71.40	#NAME?	79.97	4.44	89.03
VAT on Services											
<b>Total small household bill:</b>		51.70	51.70	51.70	57.72	64.17	71.40	#NAME?	79.97	4.44	89.03
<b>% increase/-decrease</b>			-	-	11.6%	11.2%	11.3%		-	(94.4%)	1,905.2%

**DC15 O .R. Tambo - Supporting Table SA15**  
**Investment particulars by type**

Investment type	R e f	2006/7	2007/8	2008/9	Current Year 2009/10			2010/11 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2010/11	Budget Year +1 2011/12	Budget Year +2 2012/13
R thousand										
<b>Parent municipality</b>										
Securities - National Government		-	-	-	-	-	-	-	-	-
Listed Corporate Bonds		-	-	-	-	-	-	-	-	-
Deposits - Bank		223,869	90,060	39,249	170,000	170,000	170,000	270,000	290,000	300,000
Deposits - Public Investment Commissioners		-	-	-	-	-	-	-	-	-
Deposits - Corporation for Public Deposits		-	-	-	-	-	-	-	-	-
Bankers Acceptance Certificates		-	-	-	-	-	-	-	-	-
Negotiable Certificates of Deposit - Banks		-	-	-	-	-	-	-	-	-
Guaranteed Endowment Policies (sinking)		-	-	-	-	-	-	-	-	-
Repurchase Agreements - Banks		-	-	-	-	-	-	-	-	-
Municipal Bonds		-	-	-	-	-	-	-	-	-
<b>Municipality sub-total</b>	1	223,869	90,060	39,249	170,000	170,000	170,000	270,000	290,000	300,000
<b>Entities</b>										
Securities - National Government		-	-	-	-	-	-	-	-	-
Listed Corporate Bonds		-	-	-	-	-	-	-	-	-
Deposits - Bank		-	-	-	-	-	-	-	-	-
Deposits - Public Investment Commissioners		-	-	-	-	-	-	-	-	-
Deposits - Corporation for Public Deposits		-	-	-	-	-	-	-	-	-
Bankers Acceptance Certificates		-	-	-	-	-	-	-	-	-
Negotiable Certificates of Deposit - Banks		-	-	-	-	-	-	-	-	-
Guaranteed Endowment Policies (sinking)		-	-	-	-	-	-	-	-	-
Repurchase Agreements - Banks		-	-	-	-	-	-	-	-	-
<b>Entities sub-total</b>		-	-	-	-	-	-	-	-	-
<b>Consolidated total:</b>		223,869	90,060	39,249	170,000	170,000	170,000	270,000	290,000	300,000

**DC15 O .R. Tambo - Supporting Table SA18**  
**Transfers and grant receipts**

Description	R e f	2006/7	2007/8	2008/9	Current Year 2009/10			2010/11 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2010/11	Budget Year +1 2011/12	Budget Year +2 2012/13
RECEIPTS:	1, 2									
<u>Operating Transfers and Grants</u>										
National Government:		201,320	211,655	295,980	348,917	348,917	348,917	442,425	478,257	518,550
Equitable share		190,354	210,420	260,795	324,680	324,680	324,680	406,208	456,876	502,252
Finance Management		500	500	500	750	750	750	1,000	1,000	1,000
Municipal Systems Improvement		1,000	735	735	1,300	1,300	1,300	1,000	1,000	1,000
Department of Water Affairs		9,466		33,951	22,187	22,187	22,187	19,027	19,381	14,298
Drought Relief								15,190		
Provincial Government:		-	-	-	-	-	-	-	-	-
Drought Relief										
District Municipality:		-	-	-	-	-	-	-	-	-
<i>[insert description]</i>										
Other grant providers:		-	-	-	-	-	-	-	-	-
<i>[insert description]</i>										
Total Operating Transfers and Grants	5	201,320	211,655	295,980	348,917	348,917	348,917	442,425	478,257	518,550
<u>Capital Transfers and Grants</u>										
National Government:		331,022	467,110	430,178	504,970	504,970	504,970	613,705	785,990	925,753
Municipal Infrastructure (MIG)		331,022	467,110	430,178	504,970	504,970	504,970	570,955	686,690	834,953
Water Affairs								42,750	99,300	90,800



Drought Relief										
District Municipality:	-	-	-	-	-	-	-	-	-	-
<i>[insert description]</i>										
Other grant providers:	-	-	-	-	-	-	-	-	-	-
<i>[insert description]</i>										
<b>Total operating expenditure of Transfers and Grants:</b>	<b>9,085</b>	<b>21,814</b>	<b>30,514</b>	<b>348,917</b>	<b>348,917</b>	<b>348,917</b>	<b>427,235</b>	<b>478,257</b>	<b>518,550</b>	
<b><u>Capital expenditure of Transfers and Grants</u></b>										
National Government:	282,091	433,797	436,169	504,970	504,970	504,970	613,705	785,990	925,753	
Municipal Infrastructure (MIG)	282,091	433,797	436,169	504,970	504,970	504,970	570,955	686,690	834,953	
Water Affairs							42,750	99,300	90,800	
Other capital transfers/grants <i>[insert desc]</i>										
Provincial Government:	-	-	-	-	-	-	-	-	-	-
Library, Neighbourhood, Rural Transport, LED, Economy intervention, LED										
District Municipality:	-	-	-	-	-	-	-	-	-	-
<i>[insert description]</i>										
Other grant providers:	-	-	-	-	-	-	-	-	-	-
<i>[insert description]</i>										
<b>Total capital expenditure of Transfers and Grants</b>	<b>282,091</b>	<b>433,797</b>	<b>436,169</b>	<b>504,970</b>	<b>504,970</b>	<b>504,970</b>	<b>613,705</b>	<b>785,990</b>	<b>925,753</b>	
<b>TOTAL EXPENDITURE OF TRANSFERS AND GRANTS</b>	<b>291,176</b>	<b>455,611</b>	<b>466,683</b>	<b>853,887</b>	<b>853,887</b>	<b>853,887</b>	<b>1,040,940</b>	<b>1,264,247</b>	<b>1,444,303</b>	





DC15 O .R. Tambo - Supporting Table SA22 Summary councilor and staff benefits

Summary of Employee and Councilor remuneration R thousand	R e f	2006/7	2007/8	2008/9	Current Year 2009/10			2010/11 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2010/11	Budget Year +1 2011/12	Budget Year +2 2012/13
		A	B	C	D	E	F	G	H	I
<b><u>Councillors (Political Office Bearers plus Other)</u></b>	1									
Salary		6,587	6,931	7,387	5,549	5,859	5,859	6,228	7,038	7,953
Pension Contributions		1								
Medical Aid Contributions										
Motor vehicle allowance					1,801	1,670	1,670	2,181	2,465	2,785
Cell phone allowance					672	672	672	438	495	560
Housing allowance										
Other benefits or allowances										
In-kind benefits										
<b>Sub Total - Councillors</b>		<b>6,588</b>	<b>6,931</b>	<b>7,387</b>	<b>8,022</b>	<b>8,201</b>	<b>8,201</b>	<b>8,848</b>	<b>9,998</b>	<b>11,298</b>
<b>% increase</b>	4		<b>5.2%</b>	<b>6.6%</b>	<b>8.6%</b>	<b>2.2%</b>	<b>-</b>	<b>7.9%</b>	<b>13.0%</b>	<b>13.0%</b>
<b><u>Senior Managers of the Municipality</u></b>	2									
Salary		3,139	3,208	8,258	12,138	10,706	10,706	14,276	15,266	17,250
Pension Contributions		-			334	204	204	939	1,061	1,199
Medical Aid Contributions					39	311	311	332	375	424
Motor vehicle allowance		1,637	969	1,738	3,383	1,857	1,857	2,962	3,028	3,422
Cell phone allowance					370	330	330	372	399	451
Housing allowance						54	54	58	65	74
Performance Bonus		439								
Other benefits or allowances		10	7	356						
In-kind benefits		-								
<b>Sub Total - Senior Managers of Municipality</b>		<b>5,225</b>	<b>4,185</b>	<b>10,352</b>	<b>16,263</b>	<b>13,462</b>	<b>13,462</b>	<b>18,940</b>	<b>20,195</b>	<b>22,820</b>
<b>% increase</b>	4		<b>(19.9%)</b>	<b>147.4%</b>	<b>57.1%</b>	<b>(17.2%)</b>	<b>-</b>	<b>40.7%</b>	<b>6.6%</b>	<b>13.0%</b>
<b><u>Other Municipal Staff</u></b>										
Basic Salaries and Wages		40,172	49,708	59,176	102,556	98,416	98,416	140,856	151,966	163,008
Pension Contributions		8,774	11,675	13,635	9,326	11,938	11,938	14,879	16,023	17,251
Medical Aid Contributions					6,421	5,451	5,451	16,269	29,758	32,120
Motor vehicle allowance		11,520	12,688	13,027	23,459	15,668	15,668	10,650	13,462	14,264
Cell phone allowance					330	198	198	453	470	463
Housing allowance		3,066	3,587	4,018	5,672	6,156	6,156	9,129	9,856	10,640
Overtime		4,268	4,840	3,942	3,149	4,456	4,456	6,000	-	-
Performance Bonus		873	121	104	4,174	-	-	-	-	-
Other benefits or allowances			4,936	3,381	2,347	2,207	2,207	5,206	5,623	6,073

In-kind benefits										
<b>Sub Total - Other Municipal Staff</b>	4	68,673	87,555	97,284	157,434	144,491	144,491	203,442	227,157	243,819
<b>% increase</b>			27.5%	11.1%	61.8%	(8.2%)	-	40.8%	11.7%	7.3%
<b>Total Parent Municipality</b>		80,485	98,670	115,024	181,719	166,153	166,153	231,230	257,350	277,937
			22.6%	16.6%	58.0%	(8.6%)	-	39.2%	11.3%	8.0%
<b><u>Board Members of Entities</u></b>										
Salary										
Pension Contributions										
Medical Aid Contributions										
Motor vehicle allowance										
Cell phone allowances										
Housing allowance										
Board Fees								760	821	886
Other benefits and allowances										
In-kind benefits										
<b>Sub Total - Board Members of Entities</b>	4	-	-	-	-	-	-	760	821	886
<b>% increase</b>			-	-	-	-	-	-	8.0%	8.0%
<b><u>Senior Managers of Entities</u></b>										
Salary								4,275	4,617	4,986
Pension Contributions								513	554	598
Medical Aid Contributions										
Motor vehicle allowance								518	560	604
Cell phone allowances								132	142	154
Housing allowance										
Performance Bonus								341	368	397
Other benefits or allowances								231	250	270
In-kind benefits										
<b>Sub Total - Senior Managers of Entities</b>	4	-	-	-	-	-	-	6,009	6,490	7,009
<b>% increase</b>			-	-	-	-	-	-	8.0%	8.0%
<b><u>Other Staff of Entities</u></b>										
Basic Salaries and Wages								11,984	12,943	13,979
Pension Contributions								1,438	1,553	1,677
Medical Aid Contributions										
Motor vehicle allowance								2,565	2,771	2,992
Cell phone allowances								607	655	708
Housing allowance										
Overtime										
Performance Bonus								1,223	1,320	1,426
Other benefits or allowances								279	301	325

In-kind benefits										
Sub Total - Other Staff of Entities	4	-	-	-	-	-	-	18,096	19,543	21,107
% increase	4	-	-	-	-	-	-	-	8.0%	8.0%
Total Municipal Entities		-	-	-	-	-	-	24,865	26,854	29,003
TOTAL SALARY, ALLOWANCES & BENEFITS		80,485	98,670	115,024	181,719	166,153	166,153	256,095	284,204	306,940
% increase	4		22.6%	16.6%	58.0%	(8.6%)	-	54.1%	11.0%	8.0%
TOTAL MANAGERS AND STAFF	5	73,898	91,739	107,636	173,697	157,952	157,952	246,487	273,385	294,755

### DC15 O .R. Tambo - Supporting Table SA23 Salaries, allowances & benefits (political office bearers/councillors/senior managers)

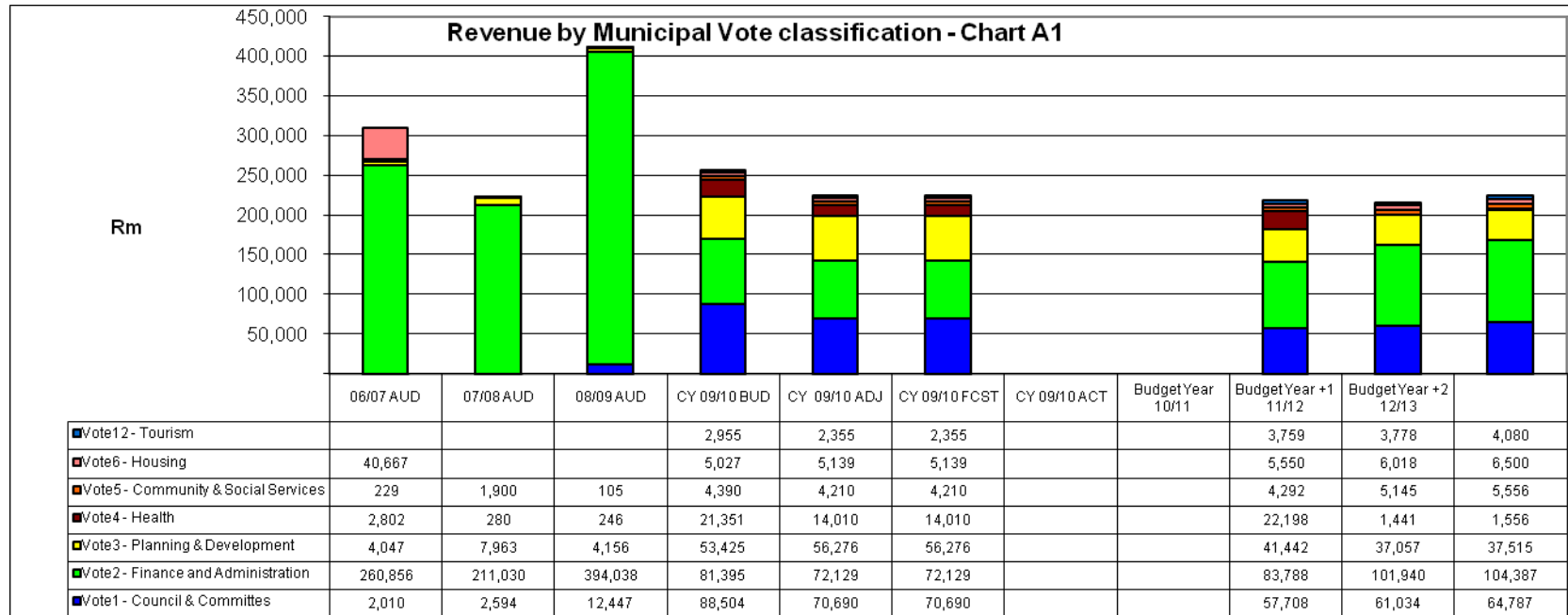
Disclosure of Salaries, Allowances & Benefits 1.	Ref	No. 10	Salary	Contrib.	Allowances	Performance Bonuses	In-kind benefits	Total Package
Rand per annum				1.			2.	3.
<b>Councillors</b>	4							
Speaker	5		213,200		105,531			318,731
Chief Whip			364,602		155,999			520,601
Executive Mayor			486,701		210,180			696,881
Deputy Executive Mayor								-
Executive Committee			2,634,592		1,153,922			3,788,514
Total for all other councillors			2,618,065		905,165			3,523,229
<b>Total Councillors</b>	9	-	<b>6,317,160</b>	-	<b>2,530,796</b>			<b>8,847,956</b>
<b>Senior Managers of the Municipality</b>	6							
Municipal Manager (MM)			1,005,342		260,422			1,265,764
Chief Finance Officer			652,308		355,883			1,008,191
Chief Operating Officer			783,910		225,989			1,009,899
Political Advisor			1,074,288		106,572			1,180,860
Strategic Director - Health, Safety & Social Issues			1,046,973		102,720			1,149,693
Strategic Director - Corporate & Human Resources			783,591		351,193			1,134,784
<i>List of each official with packages &gt;= senior manager</i>								
Head: Internal Audit & Performance Management			709,016		355,885			1,064,901
Director - Legal Services			766,410		301,740			1,068,150
Director - Housing			721,168		285,180			1,006,347
Director - Human Resources			717,501		279,146			996,647
District Engineer			681,667		322,444			1,004,112
Director - Community Services			728,221		278,526			1,006,747
Director - Planning and Development			756,519		251,829			1,008,348



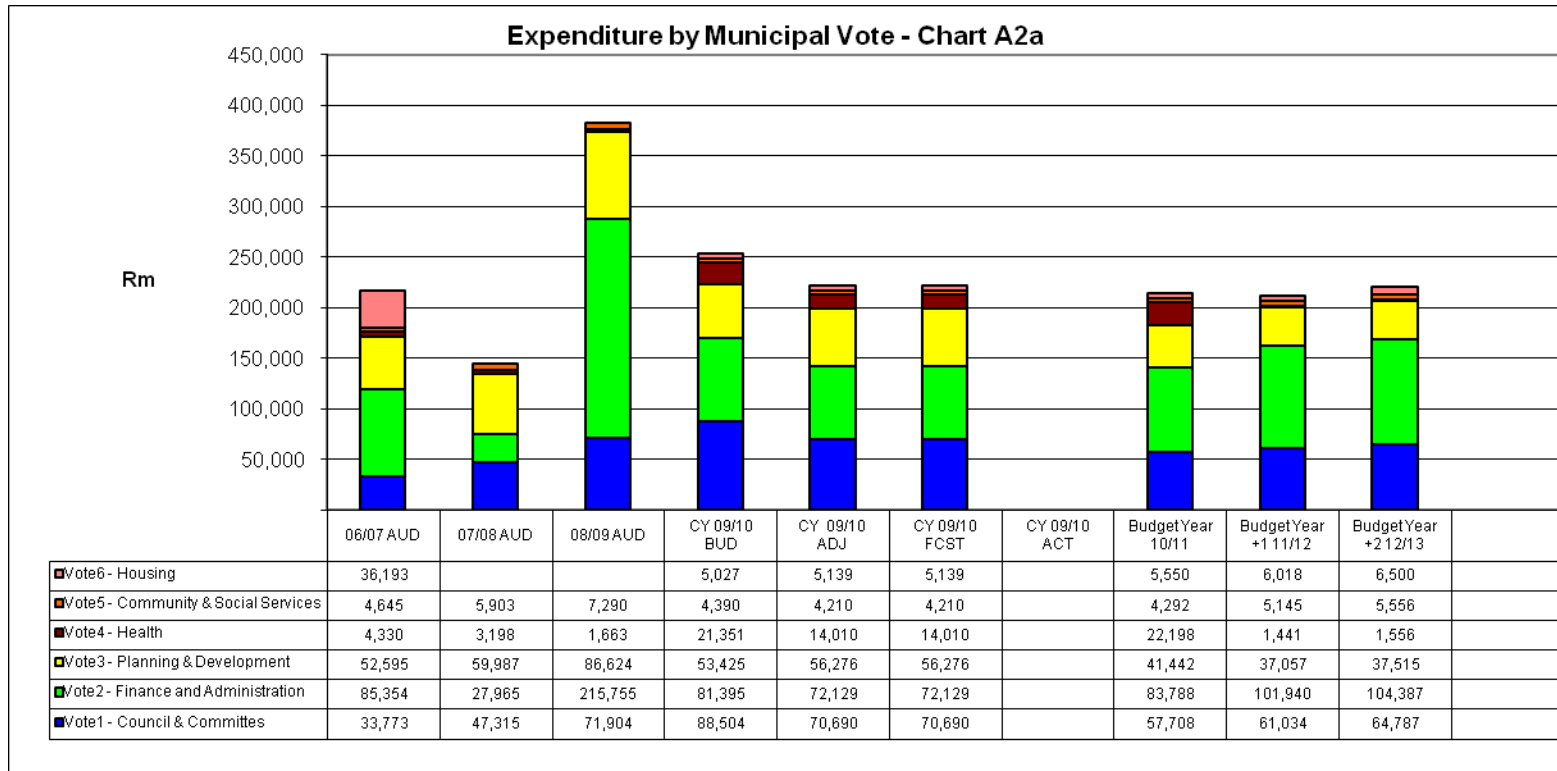


## 7. Supporting Charts

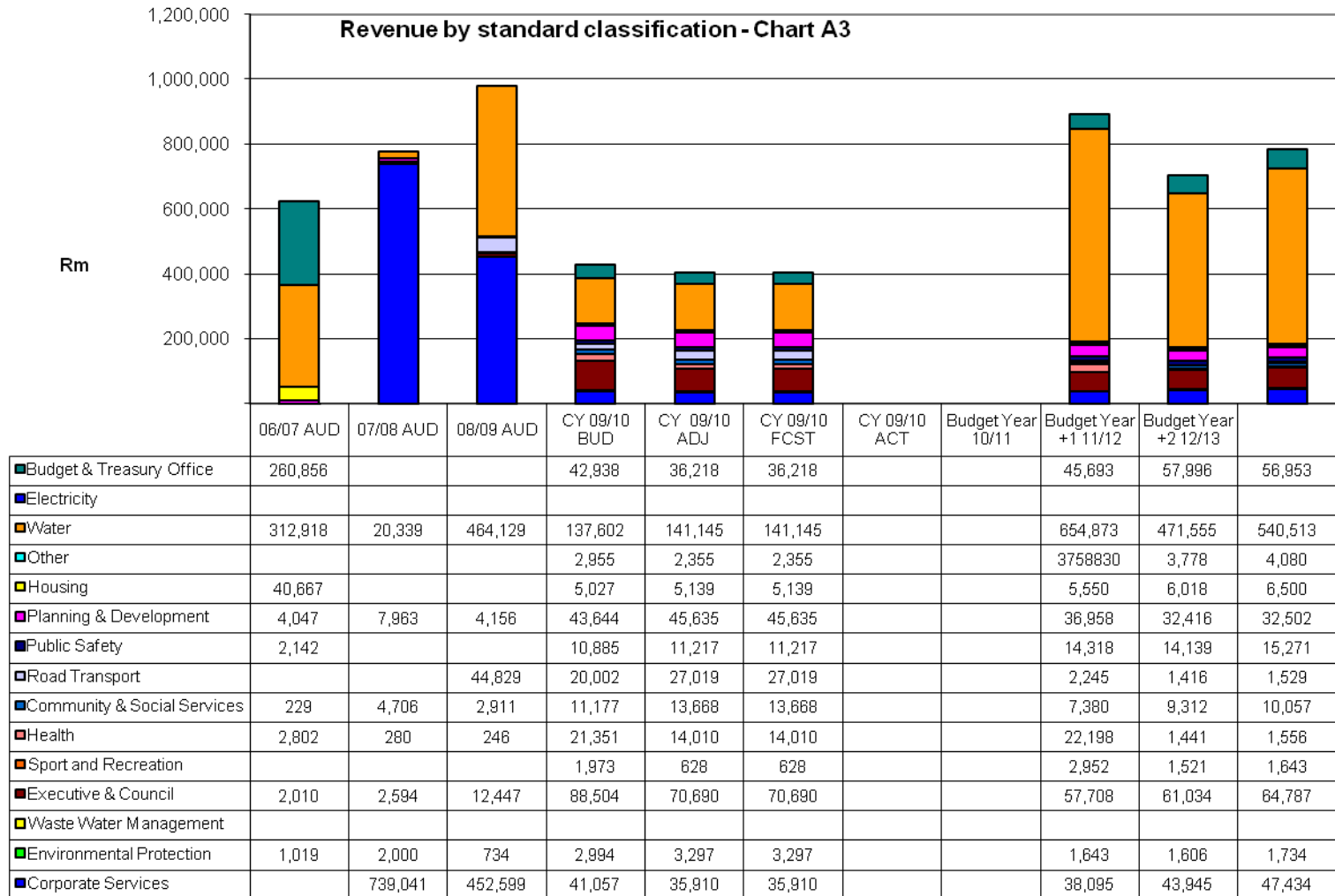
### Revenue by Municipal Vote Classification Chart A1



### Expenditure by Municipal Vote Classification Chart A2a

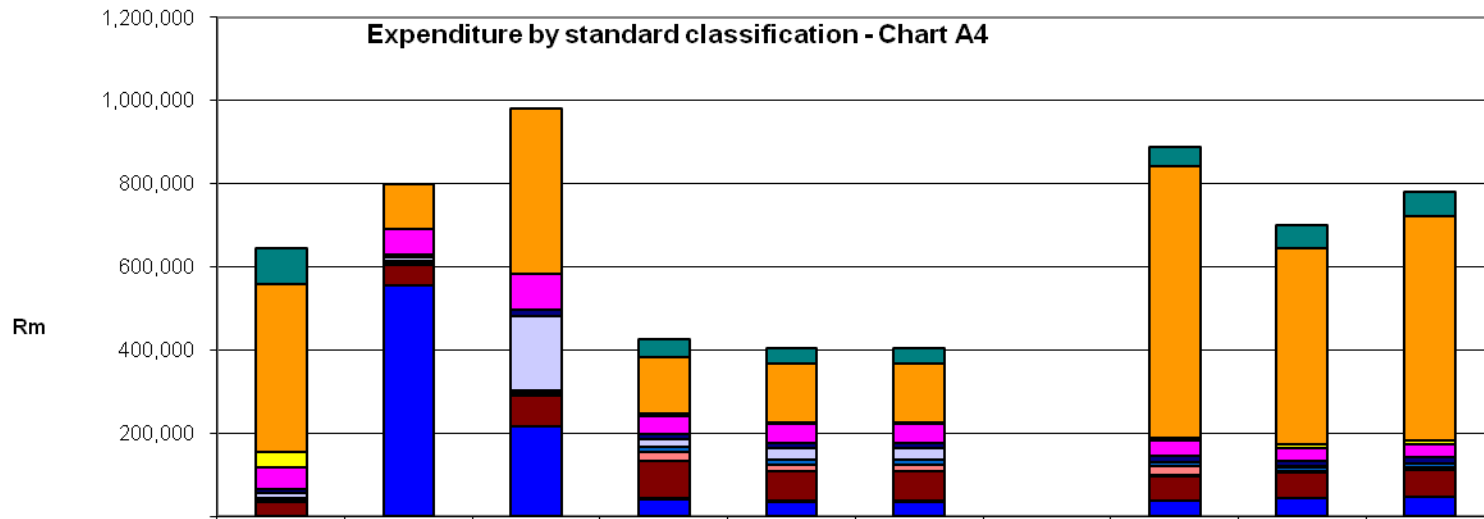


### Revenue by Standard Classification Chart A3



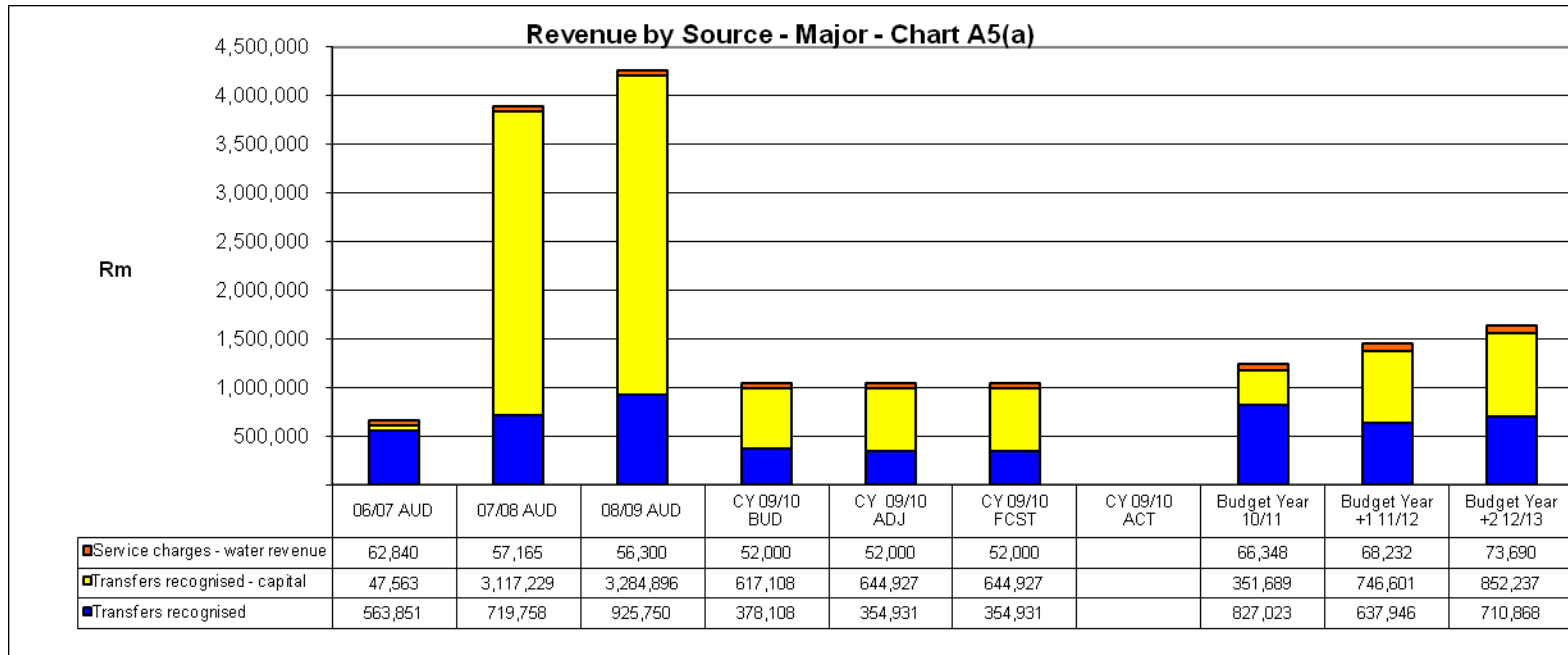


**Expenditure by standard Classification Chart A4**

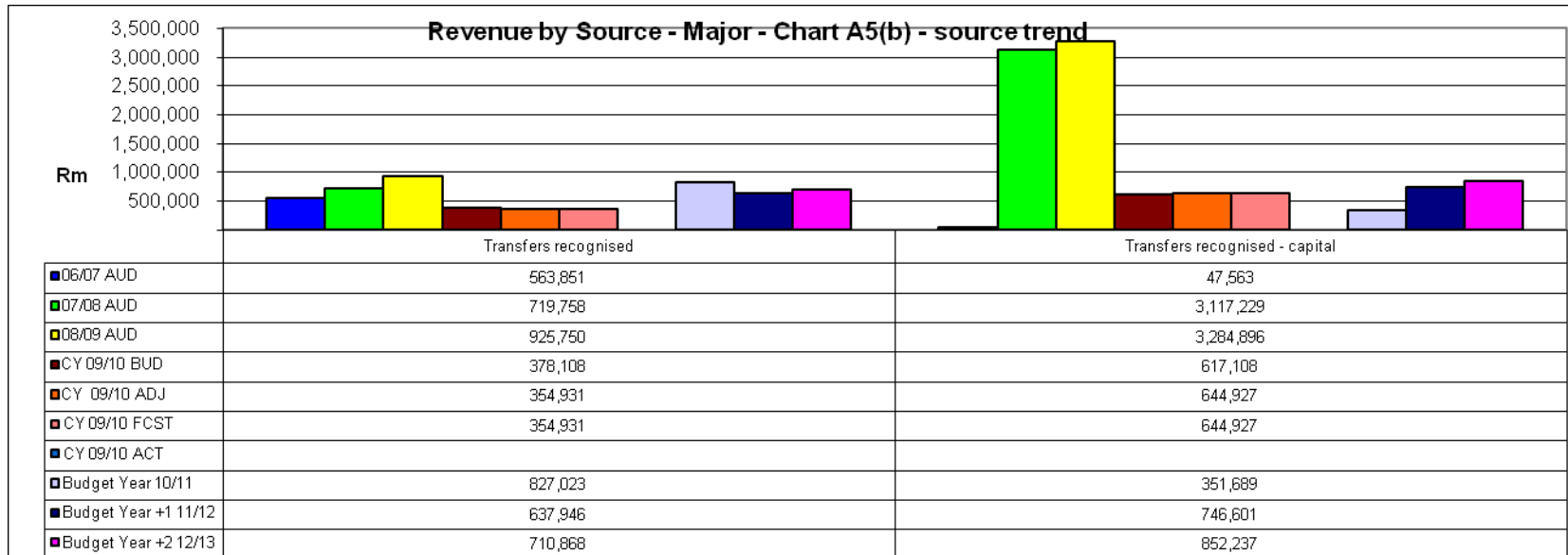


	06/07 AUD	07/08 AUD	08/09 AUD	CY 09/10 BUD	CY 09/10 ADJ	CY 09/10 FCST	CY 09/10 ACT	Budget Year 10/11	Budget Year +1 11/12	Budget Year +2 12/13
■ Budget & Treasury Office	85,354			42,938	36,218	36,218		45692582.07	57,996	56,953
■ Water	405,966	106,716	398,466	137,602	141,145	141,145		654873479	471,555	540,513
■ Waste Management										
■ Housing	36,193			5,027	5,139	5,139		7126000	8,307	8,972
■ Planning & Development	52,595	59,987	86,624	43,644	45,635	45,635		35381652	30,127	30,052
■ Public Safety	8,485	8,253	13,616	10,885	11,217	11,217		14317652	14,139	15,271
■ Road Transport	12,458	9,890	179,959	20,002	27,019	27,019		2244866	1,416	1,529
■ Community & Social Services	4,645	5,903	7,290	11,177	13,668	13,668		7380451	9,312	10,057
■ Health	4,330	3,198	1,663	21,351	14,010	14,010		22198254	1,441	1,556
■ Sport and Recreation			4,006	1,973	628	628		2951860	1,521	1,643
■ Executive & Council	33,773	47,315	71,904	88,504	70,890	70,890		57708094	61,034	64,765
■ Waste Water Management										
■ Environmental Protection	1,819	540	2,562	2,994	3,297	3,297		1642599	1605526	1,734
■ Corporate Services		558,444	215,755	41,057	35,910	35,910		38095497	43,945	47,434

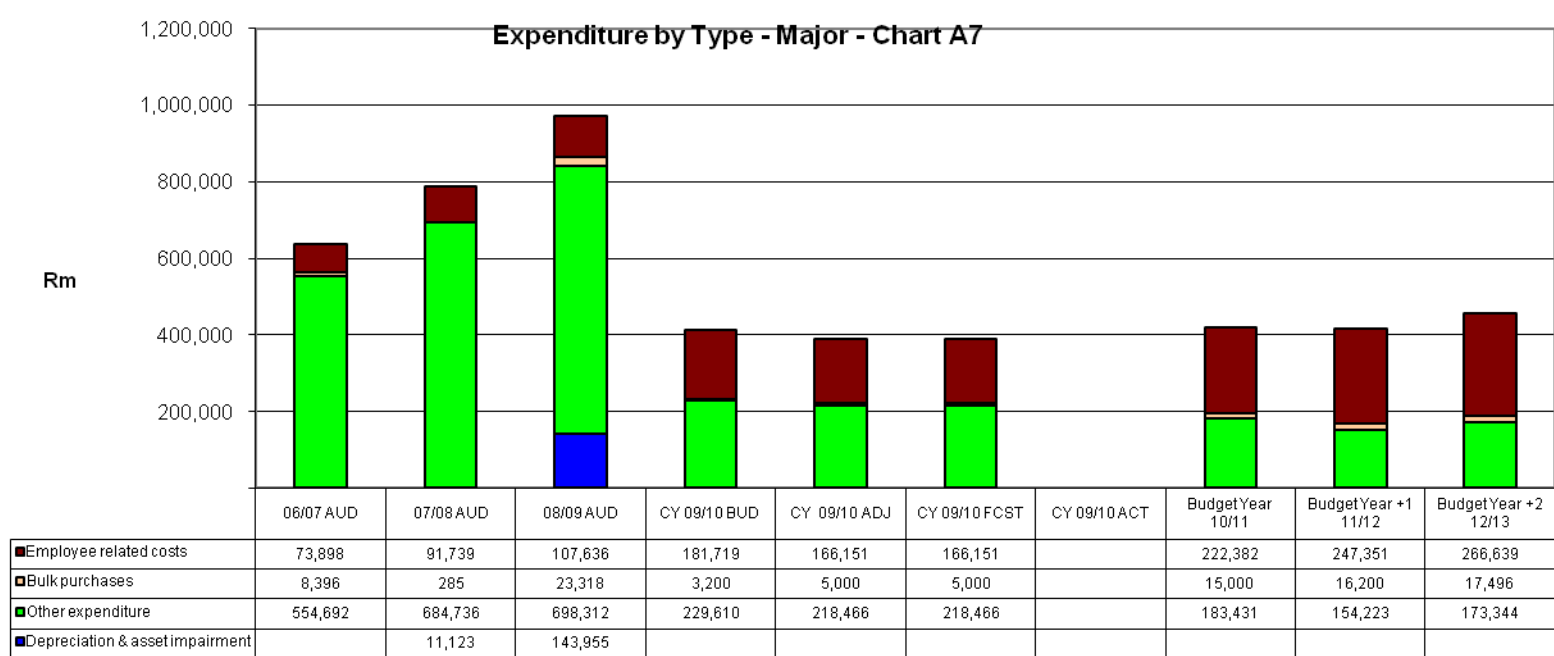
**Revenue by Source Major Chart A5(a)**



**Revenue by Source Major Chart A5(b)-Source Trend**

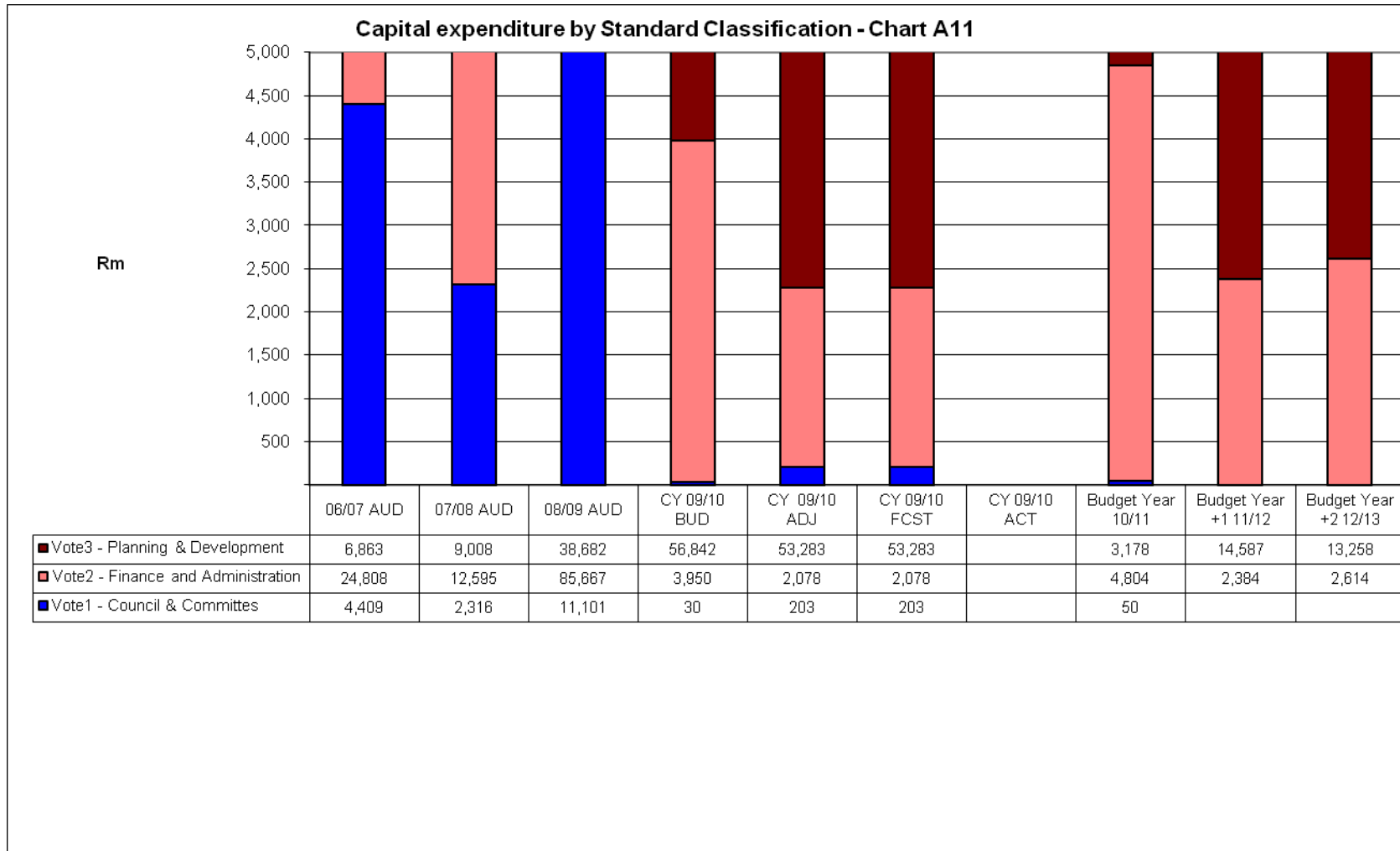


**Expenditure by Type-Major - Chart A7**

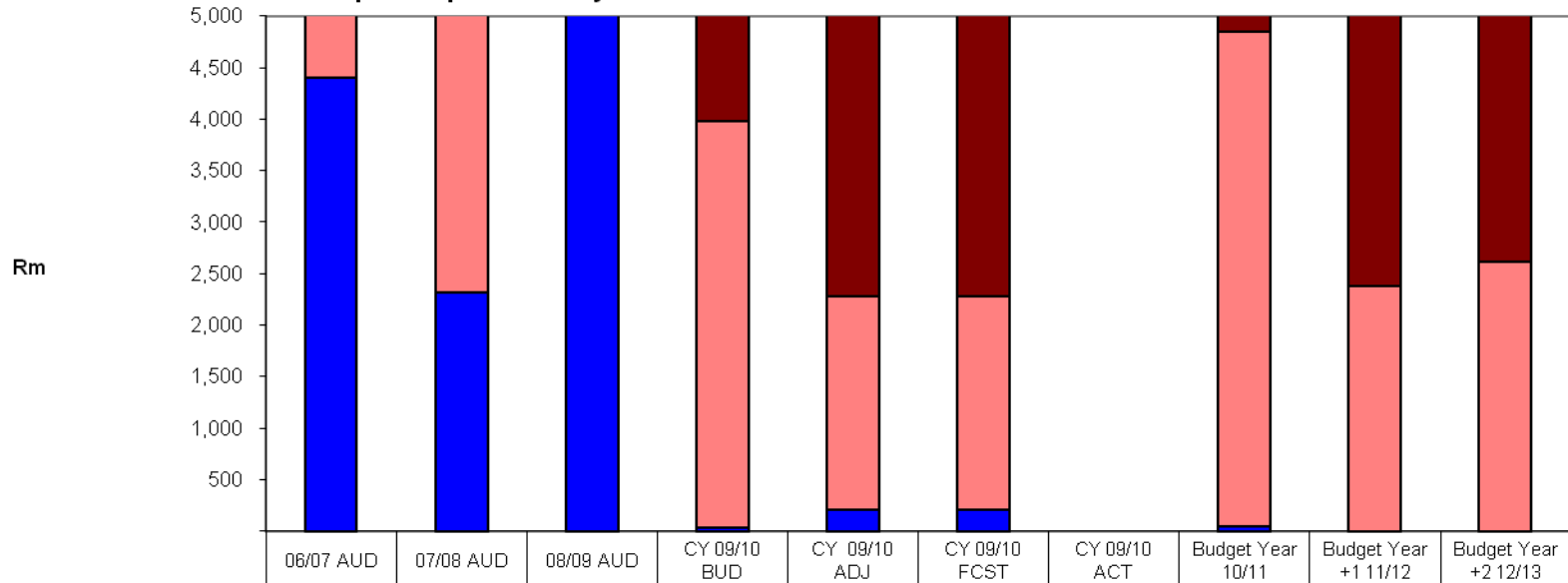




**Capital Expenditure by Standard Classification - Chart A11**



**Capital expenditure by Standard Classification - Chart A11**



■ Vote3 - Planning & Development	6,863	9,008	38,682	56,842	53,283	53,283		3,178	14,587	13,258
■ Vote2 - Finance and Administration	24,808	12,595	85,867	3,950	2,078	2,078		4,804	2,384	2,614
■ Vote1 - Council & Committes	4,409	2,316	11,101	30	203	203		50		

## Overview of Budget Related Policies

The following budget related policies have been reviewed or are currently being reviewed / amended in line with MFMA and the Municipal System Act.

### Virement Policy

A draft Virement policy has been developed in terms of the Municipal Budget and Reporting Regulation No 32141, 2009. The draft virement policy seeks to give clear guidelines in terms of which movement and transfer of funds between votes and line-items can be made and also give certain delegation of authority to the Municipal Manager, General Managers and Senior Managers

### Tariff Policy

The Municipal system Act requires Council to adopt a Tariff Policy. The general financial management functions covered in section 62 of the MFMA includes the implementation of a tariff policy. The tariff policy takes into consideration all applicable legislation.

### Credit Control and Debt Collection Policy

This policy has been developed in line with section 96(b) and 98 of the local Government Municipal system Act, 2000 and the credit control and debt collection By-Law.

### Free Basic Services Policy

This policy has been developed to address non affordability of services by indigent communities.

### Investment of funds, reserves, borrowing and cash management

Investment of cash is managed and invested in accordance with the municipality's approved investment policy which is aligned with National Treasury's municipal investment regulations implemented 01 April 2005.

### Supply Chain Management Policy

In terms of the section 111 of the MFMA a municipality must adopt and implement a supply chain management policy which gives effect to the requirements of the Act. This policy is currently being reviewed in line with the restructuring the unit.



### Asset Management policy

This policy complies with all relevant legislative requirements including:

- The Constitution of the Republic Of South Africa, 1996;
- Municipal Structures Act, 11998;
- Municipal Systems Act,2000
- Division of Revenue Act (enacted annually)
- Municipal Finance Management Act, 56 of 2003

It further complies with standards specified by the Accounting Standard Board. The relevant currently recognized accounting standards include: GRAP 17: Property, Plant and Equipment

## 8. Overview Of Budget Assumptions

- Key Financial Indicators

The municipal fiscal environment is influenced by a variety of macroeconomic control measures. National Treasury determines the ceiling of year to year increases in the total operating budget, the National Electricity Regulator regulates electricity tariff increase and the South African Local Government Bargaining Council regulates employee related cost (salary) increase.

Budget assumptions/ parameters are determined in advance of the budget process to allow budgets to be compiled to support the achievement of the longer term financial and strategic targets.

- Key budget parameters

Indicator	2008/09	2009/10	2010/11	2011/2012	2012/2013
CPI Inflation	3.8%	8%	5.7%	6.2%	5.9%
Repo rate	10.5%	7.8%	6.5%	7%	7.5%
Prime overdraft rate	14%	11.3%	10%	11%	11.5%

Salaries & wages Increase	6.7%	13%	13%	8%	8%
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